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DELAWARE RIVER PORT AUTHORITY

BOARD MEETING

One Port Center
2 Riverside Drive
Camden, NJ
Wednesday, November 18, 2015

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PRESENT

Pennsylvania Commissioners

Ryan Boyer, Chairman
Elinor Haider
Rohan K. Hepkins (via telephone)
John Dougherty (for Pennsylvania Auditor General
DePasquale)
John Lisko (for Timothy Reese, Pennsylvania State
Treasurer)
Carl Singley, Esq.
Marian Moskowitz
Antonio Fiol-Silva

New Jersey Commissioners

Jeffrey Nash, Esq., Vice Chairman
E. Frank DiAntonio
Charles Fentress
Albert Frattali
Tamarisk Jones
Richard Sweeney
Ricardo Taylor

DRPA/PATCO Staff

John Hanson, Chief Executive Officer
Maria Wing, Deputy Chief Executive Officer
Raymond Santarelli, General Counsel and
Corporate Secretary
Kristen Mayock, Deputy General Counsel
Stephen Holden, Deputy General Counsel
Kathleen P. Vandy, Assistant General Counsel
James White, Chief Financial Officer
Dan Auletto, Acting Chief Operating Officer
Toni Brown, Chief Administrative Officer
William Shanahan, Director, Government Relations
Mark Lopez, Manager, Government Relations

DRPA/PATCO Staff (continued)

John Rink, General Manager, PATCO
Bennett Cornelius, Assistant General Manager, PATCO

1 Jack Stief, Police Chief, Public Safety
Susan Squillace, Manager, Procurement and Stores,
2 DRPA/PATCO
David Gentile, Inspector General
3 Kyle Anderson, Director, Corporate Communications
Elizabeth McGee, Acting Records Manager
4 Dawn Whiton, Administrative Coordinator to the CEO &
Deputy CEO
5 Howard Korsen, Manager, Contract Administration
Mark Green, Tech Support Administrator, Engineering
6 Department
Barbara Holcomb, Manager, Capital Grants
7 Fran O'Brien, Manager, Customer and Community
Relations
8 Orville Parker, Manager, Budget and Financial Analysis
Amy Ash, Contract Administrator
9 Ashok Patel, Manager, Construction and Maintenance
John Viniski, Manager, Planning and Design
10 Kenya Joyner, Police Officer, Public Safety

11 **Others Present**

12 Amy Herbold, Esq., New Jersey Governor's Authorities
Unit
13 David Dix, Assistant to Chairman Boyer
Obra Kernodle, Deputy Chief of Staff, Pennsylvania
14 Office of the Governor
Victoria Madden, Esq., Chief Counsel, Pennsylvania
15 Auditor General (via telephone)
Christopher Gibson, Esq., Archer & Greiner,
16 (New Jersey Counsel)
Alan Kessler, Esq., Duane Morris LLP
17 (Pennsylvania Counsel)
Stephanie Kosta, Esq., Duane Morris LLP
18 (Pennsylvania Counsel)
William Cook, Esq., Brown & Connery
19 Marcia Perry (Assistant to Kyle Anderson)
Tara Chupka (Assistant to John Dougherty)

20 **Others Present (con't)**

Arnold Alston, Vice President, Wells Fargo
21 John Boyle, Citizens' Advisory Committee
Tylisa Young
22 Brian Stevenson

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Lesley Kirsch
Martha Chavis
Thomas Knoche
Joseph Quigley

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P R O C E E D I N G S

(9:08 a.m.)

CHAIRMAN BOYER: Good morning, everyone.

Before we begin, I would like to take a moment of personal privilege to express my deepest and most sincere condolences to the families and loved ones of the victims of this weekend's incidents of unthinkable violence. I would ask that you all join me for a moment of silence for the victims of the heinous and cowardly terrorist attacks in Paris, as well as the victims of recent violence in Beirut, Iraq, and Kenya.

(Pause)

CHAIRMAN BOYER: Thank you. As stewards of public assets, we have a duty and responsibility not only to safeguard those assets, but most importantly to take every possible precaution to ensure the safety and security of our customers and our employees.

I know I speak on behalf of my fellow commissioners and every member of the DRPA and PATCO team when I say that it is a responsibility that we all take very seriously. It is a fundamental element of how we must operate every day. And Chief Stief and

1 his team perform that function flawlessly. We had a
2 chance to experience that expertise firsthand during
3 the recent Papal visit, which went off with precision
4 and coordination.

5 In light of those recent attacks and the
6 general international environment, I feel moved to
7 reiterate what we already know. I am committed to
8 working with this Board and our senior management to
9 ensure that every possible resource is at our disposal
10 to ensure the safety and security of our customers,
11 our employees, and our assets. We should continue to
12 be diligent and redouble our efforts to this end.
13 Thank you.

14 And if we can rise for the pledge to the
15 American flag?

16 (Pledge of allegiance)

17 CHAIRMAN BOYER: I would like to call to order
18 the Board meeting of the Delaware River Port Authority
19 and ask the corporate secretary to call the roll.

20 MR. SANTARELLI: Good morning.

21 CHAIRMAN BOYER: Good morning.

22 MR. SANTARELLI: Chairman Boyer?

1 CHAIRMAN BOYER: Present.

2 MR. SANTARELLI: Vice Chairman Nash?

3 VICE CHAIRMAN NASH: Here.

4 MR. SANTARELLI: Commissioner Haider?

5 COMMISSIONER HAIDER: Here.

6 MR. SANTARELLI: Commissioner Frattali?

7 COMMISSIONER FRATTALI: Here.

8 MR. SANTARELLI: Commissioner Hepkins?

9 COMMISSIONER HEPKINS: Present.

10 MR. SANTARELLI: Commissioner DiAntonio?

11 COMMISSIONER DIANTONIO: Here.

12 MR. SANTARELLI: Commissioner Singley?

13 COMMISSIONER SINGLEY: Here.

14 MR. SANTARELLI: Commissioner Taylor?

15 COMMISSIONER TAYLOR: Here.

16 MR. SANTARELLI: Commissioner Lisko?

17 COMMISSIONER LISKO: Here.

18 MR. SANTARELLI: Commissioner Fentress?

19 COMMISSIONER FENTRESS: Here.

20 MR. SANTARELLI: Commissioner Moskowitz?

21 COMMISSIONER MOSKOWITZ: Here.

22 MR. SANTARELLI: Commissioner Sweeney?

1 COMMISSIONER SWEENEY: Here.

2 MR. SANTARELLI: Commissioner Dougherty?

3 COMMISSIONER DOUGHERTY: Present.

4 MR. SANTARELLI: Commissioner Jones?

5 COMMISSIONER JONES: Here.

6 MR. SANTARELLI: Commissioner Fiol-Silva?

7 COMMISSIONER FIOI-SILVA: Present.

8 MR. SANTARELLI: Mr. Chairman, you have a
9 quorum.

10 CHAIRMAN BOYER: Thank you. We will now have
11 the report of the Chief Executive Officer, John
12 Hanson.

13 MR. HANSON: Thank you, Chairman. My report
14 stands as submitted, but I would like to highlight a
15 few items. On behalf of my colleagues and the staff
16 of DRPA and PATCO, I would like to welcome our new
17 deputy CEO, Maria J. Wing. We look forward to working
18 with you. Your expertise and input will be very
19 valuable as we continue to make fiscal responsibility,
20 operational efficiencies and safety, and exemplary
21 customer service a top priority. Maria, I'd like to
22 ask you to say a few words at this time.

1 MS. WING: Good morning, everyone. Thank you,
2 John. I just want to thank everyone for having the
3 confidence and allowing me to come on board. I am
4 really looking forward to providing a value add to
5 this organization. Words really can't express how
6 excited I am to sort of hit the ground running and to
7 further the goals and aims that we have established
8 for the DRPA of stewardship, service, and community.

9 MR. HANSON: Thank you, Maria. We have two
10 retirees, and I don't think that they made it to be
11 with us today, but I want to acknowledge from the
12 Engineering staff, Engineer Alex Rong, who was with
13 the Authority for 16 years and is retiring from his
14 position as senior engineer, and William Anderson, who
15 has been with the Authority for 35 years and is
16 retiring from his position of electronic technician,
17 PATCO. Did either one come in? Did I miss them? No,
18 okay.

19 Under the heading of stewardship, we have
20 several examples of exemplary stewardship demonstrated
21 by our DRPA and PATCO employees, and I'm extremely
22 proud of their efforts.

1 The annual Cooper Norcross Run the Bridge
2 event was held on November 1st. The 10K run/ 2 mile
3 walk benefits the Larc School, a non-profit, special
4 education school in Bellmawr, Camden County, which
5 serves students with a wide range of moderate to
6 severe disabilities. Bridge Operations staff, DRPA
7 Public Safety personnel, and Camden County law
8 enforcement assisted with the event.

9 In addition, more than 20 volunteers from DRPA
10 and PATCO were on-site to help out, including Angela
11 Carambot, David Brown, Sean Powell, Patricia R.
12 Busarello, Barbara Ryan Myers-Peterson, Laura Sadler
13 Hunter, Ann DuVall, Carl Casella, Dawn Whiton, Comfort
14 Dixon, Linda Willis, Karen Dougherty, Duane Garrison,
15 and Fran O'Brien. We thank them for their efforts.

16 We received an e-mail from a PATCO customer
17 who wrote on October 28, 2015, "I fell down the stairs
18 at the Lindenwold Station. I would like to let you
19 know that PATCO employees were wonderful. The first
20 gentleman, Custodian Eulisis Delgado, asked me to stay
21 where I was until further help arrived. Next on the
22 scene was Fran Egolf, who called an ambulance. The

1 next person on the site was Officer Sergeant John
2 Quigley, who took down my information. They worked
3 professionally to help me after I fell. And the other
4 passengers were all so wonderful."

5 Officer Kenya Joyner, who has become an
6 international celebrity, will be with us a little
7 later. I'm going to skip over that part for right now
8 and ask CAO Toni Brown to tell us about the DRPA
9 winning the Women in Transportation Diversity Award.
10 Toni?

11 MS. BROWN: Good morning, Commissioners. The
12 Women in Transportation Society is an international
13 organization, and we were notified on October 21st by
14 the WTS Philadelphia Chapter that we were in
15 contention for the 2015 Diversity Award. This award
16 is bestowed on an organization that has indicated or
17 demonstrated significant contributions in promoting
18 diversity and cultural awareness within the
19 organization and the transportation industry at large.

20 They are looking for an organization that
21 supports the goals and the missions of the WTS
22 international organization. The entire membership of

1 the WTS Philadelphia Chapter voted on the nominations
2 that were submitted. And we learned on October 31st
3 that DRPA has been selected to receive this
4 prestigious award. We'll accept the award on December
5 10th.

6 But the most exciting thing about this award
7 is that, because this is an international
8 organization, winning at the Philadelphia level puts
9 us in contention for an international award. They'll
10 make that award known in May. We are excited about
11 the international recognition, and we are also very
12 excited to accept this award on December 10th on
13 behalf of the DRPA. So we are very excited, and we
14 wanted to share that information with the Board.

15 MR. HANSON: Thank you, Toni. This award is a
16 wonderful validation of the Authority's diversity
17 efforts, which we are committed to and over which the
18 Board, and Chairman Boyer in particular, have shown
19 tremendous leadership. It is an organizational core
20 value. It speaks volumes to the Board of
21 Commissioners' increased focus and support of these
22 initiatives, and we appreciate the effort of all staff

1 in this area.

2 I understand that Officer Joyner is in the
3 building. I don't know if you want to get started.
4 He's downstairs.

5 CHAIRMAN BOYER: Once he gets here, we will
6 move forward. Does anyone have any questions on John
7 Hanson's report? There being no questions, I'll
8 entertain a motion to accept the CEO's report.

9 COMMISSIONER FENTRESS: Move the motion.

10 COMMISSIONER TAYLOR: Second.

11 CHAIRMAN BOYER: All those in favor?

12 ALL: Aye.

13 CHAIRMAN BOYER: All opposed? The ayes have
14 it.

15 Now we'll have the report of Chief Financial
16 Officer Jim White.

17 MR. WHITE: Good morning, Mr. Chair, Mr. Vice
18 Chair, and Commissioners. This morning I would like
19 to briefly go through where we are from a financial
20 perspective. I'd like also to make some comments
21 related to the capital budget and the section 5.09
22 certification that the Board will be voting on today.

1 We are still showing really excellent numbers
2 in terms of traffic and revenues. The unaudited
3 numbers that I have through October show that, with
4 the exception of the loss of traffic in September,
5 every month during 2015 has actually shown an increase
6 in our traffic numbers, which obviously is going to
7 translate into great numbers in terms of revenues.

8 The unaudited figures through October show
9 that our increase is roughly 1.75 percent. Again,
10 there was some impact during September, during the
11 Pope's visit, which we've spoken of in prior meetings.
12 So, from a traffic and revenue perspective, we are
13 well above last year's year-to-date figures. In terms
14 of budget, the most recent numbers I have, indicate
15 that we were around \$8 million over budget; but, those
16 numbers have not yet been adjusted for my estimates
17 relating to the revenues related to the Pope's visit.

18 In addition, in terms of PATCO ridership and
19 PATCO revenues, again a great story. We're ahead of
20 the numbers from last year, roughly 60,000, and around
21 \$358,000 in terms of net passenger revenues year-to-
22 date comparison, 2014 versus 2015. We are under

1 budget somewhat, both in terms of ridership and net
2 passenger revenues.

3 In terms of the budget, we're significantly
4 below budget, both in terms of PATCO and the DRPA. We
5 are, at this point, averaging around 7.5 percent under
6 budget for both DRPA and PATCO.

7 The final thing I just wanted to speak to is
8 the fact that we are continuing to increase the
9 general fund. That's an important component of my
10 next topic, which is the capital budget. I have to
11 apologize up front that the capital budget was not in
12 your board meeting mailing, but I did just distribute
13 to you some hardcopy paperwork related to the capital
14 budget.

15 In the SS&R that you will be voting on later
16 in this meeting, we're looking for funding in the
17 amount of \$166,654,000 for the capital improvement
18 projects in the capital program. Those projects are
19 spread out between all of the bridges and PATCO.
20 There are also some multi-bridge projects. . The main
21 thing that I want to make the Board aware of is that,
22 based on our calculations -- and again, we're still

1 working on the calculations relating to the operating
2 budget -- we can sufficiently fund this total budget,
3 which is going to be around \$728 million over the next
4 five years, well into 2020. So that's good news. In
5 terms of the resources that we have and the cash flows
6 that we have, we will be able to fund this capital
7 plan.

8 The second thing I wanted to note is our 5.09
9 certification. That, again, is something which will
10 be voted on in a few minutes. The key thing about
11 this 5.09 certification is that, number one, it is
12 required by our bond indentures. We have to prove our
13 ability to have sufficient net revenues to deal with
14 our debt service in the PATCO subsidy or 120 percent
15 of the debt service requirement. We are around
16 70 million above that requirement, so the
17 certification basically shows how strong our revenues
18 and our expenses have been and shows the great
19 planning that we've been doing in the last couple of
20 years to ensure the financial stability of the DRPA.

21 The final note I wanted to make is that we are
22 on-track, as I emailed out to the Commissioners

1 yesterday, for implementation of the commuter discount
2 program as of December 1. More details will be
3 released to the public and internally in the next few
4 days or so.

5 CHAIRMAN BOYER: Jim?

6 MR. WHITE: Yes?

7 CHAIRMAN BOYER: Given this budget, with
8 respect to the tolls, do we expect any toll increases?

9 MR. WHITE: I do not expect any toll increases
10 until 2020. The Board will have to make a
11 determination in January 2017 and January 2019 to
12 defer the COLA that we have every 2 years. I expect
13 that to be deferred just like we deferred the last two
14 COLA situations. I think we are well into 2020.

15 CHAIRMAN BOYER: When do we expect the
16 commuter discount to be fully implemented?

17 MR. WHITE: We're going to start December 1.
18 Enrollment starts December 1. There will be
19 information going out to the -- I see a smile on the
20 vice chairman's face. We've been working on this for
21 a long time. It will be in place December 1st.

22 CHAIRMAN BOYER: Any further questions of the

1 CFO?

2 COMMISSIONER TAYLOR: How are we going to get
3 that information out to the public?

4 MR. WHITE: We're going to do it in several
5 ways. Obviously, a press release. We're also going
6 to do a blast e-mail internally. We will use the
7 resources of Xerox, which is the processor for New
8 Jersey E-ZPass and the supplier of services to us, as
9 well. It is going on their website in the next day or
10 so. In addition, we will do a blast e-mail out to
11 customers who have averaged at least 14 trips per
12 month during the last three months. We're going to
13 send out a blast e-mail to inform them of those
14 things. So, it's a three- or four-prong strategy to
15 get that information out.

16 COMMISSIONER TAYLOR: Thank you.

17 CHAIRMAN BOYER: If I could add a component
18 that I think sometimes gets lost in the sauce of the
19 community. We can use our community partners on both
20 sides of the bridges to let them get the word out
21 organically and naturally in some ways. Some people
22 aren't always on electronic media and platforms, so we

1 sometimes need to get the message to those people that
2 are traveling as well. So, we definitely can engage
3 community service to help with that.

4 MR. WHITE: Okay. I'll work with Kyle to see
5 how we can accomplish that.

6 CHAIRMAN BOYER: Yes, that would be great.

7 VICE CHAIRMAN NASH: I just want to note that
8 on a recent trip to New York I paid \$16 to get over
9 the Verrazano Bridge.

10 MR. WHITE: Was that just one way?

11 VICE CHAIRMAN NASH: Yes, they only charge you
12 one way. But I wanted to note that; because not only
13 have we stabilized the toll since the last toll
14 increase of a couple of years ago, but now we're
15 looking at five years down the road with no
16 anticipated toll increase. That's a credit to this
17 administration and the prudent efforts to make sure
18 that our finances are as strong as they are. So, my
19 congratulations to the administration, all the people
20 who work in administration, and all the employees who
21 do such a great job.

22 MR. HANSON: And I just want to also emphasize

1 that we work very closely with the Engineering
2 Department to ensure that all the Authority's assets
3 will be kept in top condition and are maintained at a
4 high level of safety, serviceability, and security.
5 We are not skimping in order to do this. We do it
6 while maintaining the assets in a way that we can be
7 proud of.

8 MR. WHITE: John, thank you for mentioning
9 that. I should have noted that the capital budget
10 process requires submission of requests and then
11 capital budget hearings and a lot of that work is
12 really done by the Engineering Department. Mike
13 Venuto is not here today. Some of his engineers are
14 here in support of the capital budget, as are some of
15 my staff..

16 But, there is a great deal of work that
17 happens between the operational groups, particularly
18 on the capital budget and Engineering and in terms of
19 technologies. So I just wanted to give them thanks
20 for a job well done in pulling this together and, as
21 John says, pulling it together in such a way that we
22 know we can fund this five-year plan.

1 VICE CHAIRMAN NASH: And while we're giving
2 credit, to the Chairman and to Al Frattali, who heads
3 up the O&M Committee.

4 MR. WHITE: Right.

5 VICE CHAIRMAN NASH: That work with Mike
6 Venuto and the engineers to make sure that the capital
7 budget is as lean and mean as possible.

8 MR. WHITE: Right. Thank you.

9 CHAIRMAN BOYER: Commissioner Dougherty?

10 COMMISSIONER DOUGHERTY: A couple thoughts. I
11 didn't notice in here, and I didn't have a chance to
12 really go through it, that's my fault --

13 MR. WHITE: Yes, understood.

14 COMMISSIONER DOUGHERTY: In the capital
15 budget, I know we're still in the analysis stage, but
16 at Franklin Square, is that inside the budget?

17 CHAIRMAN BOYER: Yes, Franklin Square is in
18 the budget. It is budgeted for.

19 COMMISSIONER DOUGHERTY: Okay. And how about
20 compensation? We had talked about compensation for the
21 employees as we move forward. Has there been anything
22 - for both represented and non-represented employees -

1 - reflected for the budget?

2 CHAIRMAN BOYER: Yes, that's reflected in the
3 budget, in the operating budget. This is the capital
4 budget. But the operating budget does --

5 MR. WHITE: This is just the capital budget.

6 COMMISSIONER DOUGHERTY: Yeah, okay. One of
7 the things that we talked about that has changed in
8 recent years is a little bit of consistency, the game
9 plan, just not cost-of-living, but some evaluation in
10 which we're going to fill some of the open vacancies
11 and --

12 MR. HANSON: Yes.

13 CHAIRMAN BOYER: On parallel tracks, we have
14 about three things going on to that end. We have the
15 CCI study, which is a study strictly on salaries
16 versus other peer agencies. We have the management
17 audit that just now took place and is getting to its
18 final draft form. And, of course, we're going to hear
19 about the strategic planning that we're going to do;
20 that's more of a 30,000 foot view of what positions do
21 we need to jockey around so that we can actually run
22 this agency like a business, so we can project as

1 opposed to responding to every quirk that goes on
2 within the schedules. So, yes.

3 Any more questions on the CFO's report?

4 COMMISSIONER HEPKINS: Mr. Chairman,
5 Commissioner Hepkins. I have a question.

6 CHAIRMAN BOYER: Go ahead, Commissioner.

7 COMMISSIONER HEPKINS: Jim, I want to ask you
8 about -- I know kudos on the positive variance on the
9 bridges. And I don't want to keep going back to the
10 Papal visit because at some point we have to move on,
11 but I'm still not at ease with or I don't have the
12 data -- maybe I missed something -- on the positive
13 variance. I understand there is a positive variance
14 for PATCO due to increased ridership, but do we have
15 those figures or did we hear there is an estimate? I
16 apologize.

17 MR. WHITE: I think we provided those numbers
18 last month and I don't have that quote. There was a
19 positive variance for --

20 MR. RINK: For Saturday and Sunday, Jim. But,
21 the Friday before and the Monday after, our ridership
22 was down due to preparations and people leaving town.

1 So, positive variance on Saturday and Sunday, but on
2 Friday and Monday we were down; I believe by
3 approximately 18,000 each day.

4 MR. WHITE: Similar to the bridge situation,
5 not only did we have impact on Saturday and Sunday, we
6 were also impacted the Friday before and the Monday
7 after the Papal visit. And, in fact, we actually saw
8 some traffic trends moving downward even before that
9 weekend.

10 CHAIRMAN BOYER: And also, Commissioner
11 Hepkins, we had additional staff on, so it wasn't a
12 positive financial variance.

13 COMMISSIONER DOUGHERTY: What were the final
14 dollar figures for that?

15 CHAIRMAN BOYER: We had those last month and
16 Jim White --

17 MR. WHITE: In terms of revenue, I estimate we
18 lost around \$1.4 million. That's using unaudited
19 data, but based on some estimates I believe it is
20 \$1.4 million to our revenues. As was said, we can
21 easily absorb given the fact that we are so far ahead
22 in terms of budget and year-to-date actuals this year.

1 COMMISSIONER DOUGHERTY: Is there any way to
2 make that up through some grant applications or
3 anything like that? Is anybody else doing that?

4 MR. HANSON: We're looking into it. Our
5 Grants Department is looking into it and we continue to
6 look into it. But, most of our expenses were not
7 actually in Philadelphia and most of the money seems to
8 be, in fact, all the money right now seems to be
9 available only through activities that took place in
10 Philadelphia.

11 COMMISSIONER DOUGHERTY: We could talk to
12 Philadelphia and the congressional delegation to see
13 if they can maybe push in another direction.

14 MR. HANSON: We'll do that.

15 CHAIRMAN BOYER: Commissioner?

16 COMMISSIONER HAIDER: Thank you.

17 COMMISSIONER HEPKINS: Okay, thank you.

18 COMMISSIONER HAIDER: I just wanted to
19 confirm, in light of recent events, that we are
20 retaining the ability to take a fresh and hard look at
21 our security; that we are retaining the ability to
22 advance some of the bridge hardening projects.

1 Perhaps we'll have some of that conversation in the
2 Executive Committee.

3 CHAIRMAN BOYER: Yes.

4 COMMISSIONER HAIDER: But, clearly, a lot of
5 that investment is into the 2012 to 2019 time period,
6 and we may have cause to accelerate some of those
7 investments.

8 CHAIRMAN BOYER: Well, I prefaced the meeting
9 today with the note that now it becomes a priority to
10 secure our assets. So, if we have to, we will move
11 some things around so that we will have all the assets
12 at our disposal and make sure that our customers and
13 our employees are safe.

14 MR. HANSON: There is flexibility. Obviously,
15 the Operations, Engineering, and Finance Departments
16 have worked together to make sure this plan is as
17 tight as it can be; but, where we need to be flexible,
18 we certainly can be flexible and still fund the
19 program.

20

21 But I would like to take this time to bring up
22 an international celebrity. During these times in our

1 nation cops are getting a bad name. I'm almost sure
2 that the person filming the video wasn't expecting to
3 get what they got, but what they got is a stellar
4 officer and a more stellar human being. Officer
5 Joyner, he just did something phenomenal, and I can't
6 keep it off my Facebook page. People are commenting.
7 He gave a person shoes. I mean, there's nothing else
8 you can say. He clothed the person that needed
9 clothing. That's what we're supposed to be about.
10 So, we're going to honor him at this time. John, I'm
11 sure you have something to say?

12 MR. HANSON: Yes. You all know the story by
13 now; that a man was being put off a bus because he
14 didn't have shoes. Officer Joyner was called to take
15 that action. And when he realized that that was the
16 issue, he asked the man his shoe size and his
17 preference in shoes and he went and bought him a pair.
18 What you maybe don't know is that when I got up and
19 checked my Twitter account and saw that, I called
20 Chief Stief right away and said what's going on here.
21 He said, yes, this is on-the-level and it's not
22 surprising; this is the kind of person that Officer

1 Joyner is every day.

2 I had the same conversation with John Rink --
3 Officer Joyner is a transit policeman -- and he said
4 the exact same thing. This is not unexpected, not
5 surprising, of Officer Joyner. And when Chairman
6 Boyer and I met with some officials of the union, they
7 said the exact same thing.

8 Officer Joyner was recently honored here in
9 the boardroom by Congressman Norcross, and we got to
10 spend probably more than 20 minutes talking
11 afterwards. He is genuinely surprised by the attention
12 that he has garnered, very humble. He set an example
13 for this Authority. He has reflected positively on
14 the entire Authority, on our entire police department.
15 And he set an example that I intend to try and live up
16 to, and I've asked every member of the Authority to
17 try and live up to it as well.

18 CHAIRMAN BOYER: Can we give Officer Joyner a
19 hand?

20 (Applause)

21 COMMISSIONER TAYLOR: Chairman, I'd just like
22 to make a statement and tell you the blessings. I've

1 known this young man ever since he was a high school
2 student; I know his family. He was an outstanding
3 athlete, an outstanding student. He has made us
4 Pennsauken residents proud. So, that's what I'm going
5 to have to say.

6 CHAIRMAN BOYER: Wow, that's great. There's
7 nothing more to say when your principal says you're
8 alright.

9 (Laughter)

10 CHAIRMAN BOYER: We're going to have approval
11 of the October 21, 2015 DRPA Board meeting minutes.

12 COMMISSIONER MOSKOWITZ: So moved.

13 COMMISSIONER DiANTONIO: Second.

14 CHAIRMAN BOYER: All those in favor?

15 ALL: Aye.

16 CHAIRMAN BOYER: All opposed? The ayes carry.

17 Monthly list of previously approved payments
18 and monthly list of previously approved purchase
19 orders and contracts covering the month of October
20 2015. I'll entertain a motion.

21 COMMISSIONER FRATTALI: So moved.

22 COMMISSIONER TAYLOR: Second.

1 CHAIRMAN BOYER: All those in favor?

2 ALL: Aye.

3 CHAIRMAN BOYER: All opposed? The ayes have
4 it.

5 Approval of the Operations and Maintenance
6 Committee minutes of November 5, 2015.

7 COMMISSIONER FENTRESS: Move the motion.

8 COMMISSIONER FRATTALI: Second.

9 CHAIRMAN BOYER: All those in favor?

10 ALL: Aye.

11 CHAIRMAN BOYER: All opposed? The ayes carry.

12 Adoption of resolutions approved by the
13 Operations and Management Committee on November 5,
14 2015. There is one item from the Operations and
15 Maintenance Committee for consideration for approval.
16 It is as follows: DRPA-15-135, Maintenance Contract
17 for Andover Traffic Control and HVAC Systems for
18 Bridge Facilities. I'll accept that motion.

19 COMMISSIONER FENTRESS: Move the motion.

20 COMMISSIONER DiANTONIO: Second.

21 CHAIRMAN BOYER: All those in favor?

22 ALL: Aye.

1 CHAIRMAN BOYER: All opposed? The ayes carry.
2 Approval of the Finance Committee meeting
3 minutes of November 10, 2015.

4 COMMISSIONER DiANTONIO: So moved.

5 COMMISSIONER FRATTALI: Second.

6 CHAIRMAN BOYER: All those in favor?

7 ALL: Aye.

8 CHAIRMAN BOYER: All opposed? The ayes carry.
9 Adoption of resolutions approved by the
10 Finance Committee on November 10, 2015. There are
11 five items from the Finance Committee for
12 consideration for approval. They are as follows.

13 Resolution determining that net revenues
14 satisfy the net revenue requirement for the 2015
15 fiscal year in accordance with Section 5.9 of the 1998
16 indenture of trust with TD Bank.

17 DRPA-15-137, 2016 DRPA Capital Budget.

18 DRPA-15-138, Renewal of Marine General
19 Liability, Hull and Machinery, including Protection
20 and Indemnity, and Marine Umbrella Liability Insurance
21 Policies.

22 DRPA-15-139, Renewal of DRPA/PATCO Public

1 Officials and Employment Practices Liability Policies.

2 And, finally, DRPA-15-150, DRPA Guaranty of
3 PATCO Workers' Compensation Liability.

4 Does anybody have any questions on any of
5 those five? We can take them now or we can take them
6 in one motion in an omnibus fashion. No questions?
7 I'll take all five in a motion. Do I have a motion to
8 approve all five?

9 COMMISSIONER FENTRESS: Move the motion.

10 COMMISSIONER SWEENEY: Second.

11 CHAIRMAN BOYER: All those in favor?

12 ALL: Aye.

13 CHAIRMAN BOYER: All opposed? The ayes have
14 it.

15 Approval of Audit Committee minutes of
16 November 10, 2015.

17 COMMISSIONER DiANTONIO: So moved.

18 COMMISSIONER FRATTALI: Second.

19 CHAIRMAN BOYER: All those in favor?

20 ALL: Aye.

21 CHAIRMAN BOYER: All opposed? The ayes have
22 it.

1 Approval of Labor Committee minutes of
2 November 5, 2015.

3 COMMISSIONER FRATTALI: So moved.

4 COMMISSIONER FENTRESS: Second.

5 CHAIRMAN BOYER: All in favor?

6 ALL: Aye.

7 CHAIRMAN BOYER: All opposed?

8 Adoption of resolutions approved by the Labor
9 Committee on November 5, 2015. There is one item from
10 the Labor Committee for consideration of approval, and
11 it is as follows: DRPA-15-141, Creation of
12 Communication Specialist Position within the
13 Department of Corporate Communications and Community
14 Relations.

15 COMMISSIONER FRATTALI: So moved.

16 COMMISSIONER LISKO: Second.

17 CHAIRMAN BOYER: All in favor?

18 ALL: Aye.

19 CHAIRMAN BOYER: All opposed? The ayes have
20 it.

21 Unfinished business. Are there any items for
22 unfinished business?

1 New Business. There are four items in new
2 business for consideration of approval, and they are
3 as follows:

4 DRPA-15-142, Snow Removal - Decker's Inc.

5 DRPA-15-143, 2016 DRPA Board Meeting and
6 Committee Meeting Schedule.

7 DRPA-15-144, Consideration of Pending PATCO
8 Contracts between \$25,000 and \$100,000.

9 DRPA-15-145, Approval of Collective Bargaining
10 Agreement with the Fraternal Order of Police,
11 Penn-Jersey Lodge 30, Covering Patrol Officers,
12 Corporals, and Sergeants.

13 I'll entertain a motion at this time.

14 COMMISSIONER FENTRESS: Move the motion.

15 COMMISSIONER JONES: Second.

16 CHAIRMAN BOYER: All those in favor?

17 ALL: Aye.

18 CHAIRMAN BOYER: All opposed? The ayes have
19 it.

20 And then we have the Citizens' Advisory
21 Committee report. Mr. Boyle, do you have anything to
22 report on the Citizens' Advisory Committee?

1 MR. BOYLE: Yes, I do. Good morning,
2 everybody.

3 ALL: Good morning.

4 MR. BOYLE: On behalf of the DRPA CAC, we
5 would also like to congratulate Officer Joyner for
6 going above and beyond the call of duty. We want to
7 thank him for his service. I think this is a great
8 way and a nice positive start to my brief report.

9 We are looking forward to commenting on the
10 capital budget. It looks like the DRPA is in
11 excellent financial shape, which is something we
12 couldn't say a few years ago. So thank you,
13 everybody, for making that happen.

14 I think our one concern is that the Authority
15 still has to do some work on doing a better job of
16 communicating to the public regarding having the
17 ability to actually review the capital program and
18 comment on the capital program. So I think that maybe
19 in future capital budget cycles, that there be some
20 thought to actually doing that. I feel that this
21 would do a lot to bring a sense of transparency, which
22 is an issue that we often deal with. It's trying to

1 understand what's happening with what's going on in
2 this very complicated operation. So we're looking
3 forward to that.

4 And I just want to wish everybody a happy
5 Thanksgiving. Thank you very much.

6 CHAIRMAN BOYER: Thank you. Are there any
7 public comments? Sir, go up to the mike and state
8 your name, and spell your last name for the record,
9 sir.

10 MR. QUIGLEY: Joe Quigley, Q-u-i-g-l-e-y. I
11 just want to point out what might be an editorial
12 faux pas. In the police contract you just approved,
13 on page 45 under holidays, there are 11 holidays; two
14 of them are Lincoln's Birthday and Washington's
15 Birthday. I thought they were combined to one
16 Presidents' holiday. I think there is an editorial
17 faux pas in there. Somebody might want to check on
18 that. I'm not saying they should get less holidays,
19 but it's listed as Lincoln's Birthday and Washington's
20 Birthday as separate holidays. They're not.

21 CHAIRMAN BOYER: That's something we will look
22 at, yes. Thank you, sir, for telling us that.

1 Any more public comments?

2 MS. CHAVIS: Good morning. My name is Martha
3 Chavis, and I am here as a co-chair of and
4 representing the Friends of Cooper River Park West.
5 Some of you may have seen us before. You have heard
6 me speak publicly about the need for our park to get
7 open.

8 We have come to the DRPA, and as I look at
9 that sign up there saying "stewardship, service, and
10 community," I'm not quite sure if it applies to what
11 we have been asking for, for almost four years. And
12 that is to have a park that can be utilized in Camden
13 by all the community at large.

14 But, at this point in time, I see that the
15 stewardship has been lacking, the service inadequate,
16 and the community must not count, because we have gone
17 back and forth about the parcels of that park being
18 turned over to the CCMUA in order for us to develop it
19 and to utilize it. Twenty-four million dollars spent
20 on the other side of Cooper River Park, no issues, no
21 problem. You dredge. You build new bridges, etc.

22 We have asked and we were told that the land

1 would be cleaned and that we could utilize the park.
2 Now you're telling us that remediation of that land is
3 going to take a year. Tell me what that's all about?
4 It seems to have taken almost a year just to find out
5 who owned the parcels of land and where you could get
6 your hands on the document to tell you that it was all
7 right for you to transfer it over.

8 This is incredibly unbelievable, okay,
9 unexplainable in terms of where we stand as a
10 community at large to provide a park for all of us.
11 And I would just like to know what is it going to take
12 to get this project moving? Can somebody give me an
13 answer?

14 CHAIRMAN BOYER: I know there is a community
15 meeting on the 19th that Vice Chair Nash will be at
16 and Steve Holden has taken the lead on that. Steve,
17 do you want to give an update as to what's going on?

18 MR. HOLDEN: Sure, thank you. That's an
19 important question. As you'll learn at the meeting
20 tomorrow night, there has been more than \$2 million
21 spent. There are eight to 12 people who are working
22 full-time on the remediation. There are 15 different

1 lots and there are about 36 different steps that have
2 to be taken. You'll see them in a diagram, and we'll
3 give you a full report tomorrow night.

4 I understand the frustration. Our concern is
5 that the land has to be made clean and usable, and not
6 just on the surface. For decades, oil and gas have
7 washed off of Admiral Wilson Boulevard onto that soil.
8 There were three gas stations and a U-Haul rental
9 place there, in addition to the Fantasy Showbar and
10 the Oasis Hotel. Each one of those buildings carried
11 with it certain environmental contaminants.

12 We have to do it right. Unfortunately, there
13 are several governments involved and a lot of separate
14 steps. I'm happy to sit down with anybody, anytime,
15 and lay out who is doing what. We have a fine
16 environmental services firm. We are happy to meet
17 with you. Thank you.

18 CHAIRMAN BOYER: I would like to add that this
19 Board has allocated resources to get it done. And out
20 of an abundance of caution -- we're going to have our
21 children playing at that park -- so if it takes a
22 little longer to make sure that it's clean and

1 environmentally safe for our children, then I'm sorry,
2 but it has to be. If I have to be the one to take the
3 brunt of that, I will. But I want to make sure that
4 that is done to the highest standard possible that the
5 EPA will allow. And that park will be clean and
6 usable for years to come.

7 I thank your activism and your -- listen, it
8 takes a lot to come out to these meetings and speak
9 up. And I want you to know that I appreciate that.
10 That's what America is made about, people fighting for
11 their causes, and I appreciate you coming here this
12 morning.

13 MS. CHAVIS: Well, while we go through this
14 process, as it has been so explained in terms of the
15 remediation of this park, we may want to sit down with
16 you or we will sit down with you and talk about some
17 alternatives because I don't see why our children
18 should not be given an opportunity to play and walk in
19 a park that's nearby. So if that means shuttle buses
20 and cars to go to the Cooper River Park on the east
21 side, which is now almost finished, and for our
22 children to play on a daily basis and in the

1 summertime, then I think that's something else we need
2 to look at while we make sure that the land gets
3 remediated and we can safely have a place for our
4 children on the west side, because these things are
5 also important to us.

6 Once again, I know you hear our frustration,
7 okay. But this project started in the '90s, and we're
8 now in 2015. I just want to make sure you're clear
9 about that, as well.

10 CHAIRMAN BOYER: I'm clear, as well. And I'm
11 sure that we'll work with local government to try to
12 get you any resources you need so the children can
13 have access to the parks.

14 MS. CHAVIS: Thank you very much.

15 MS. KIRSCH: I would just like to say I really
16 appreciate your attitude --

17 CHAIRMAN BOYER: You can use the microphone
18 because we have a system, thank you, and give your
19 name for the record?

20 MS. KIRSCH: Leslie Kirsch, Cooper River Park
21 West. I just wanted to say that I've only heard you
22 speak a couple of times, but I'm glad that you're on

1 the Board. I think it shows a different tone perhaps.
2 And, again, I commend the Camden County Freeholders
3 and the CCMUA for trying to help this, but I also
4 know, having been to so many of the DRPA meetings,
5 that you don't get all these things done that you're
6 doing without a lot of experience and background.

7 I've read some of your bios, and you're all
8 very, very capable. So it just still doesn't sit well
9 with those of us trying to represent people that can't
10 get here this morning for whatever reason, that can
11 never get to any of the meetings because of income or
12 whatever, so that's why we're the voice here. And I
13 just think it's just incredible that this doesn't seem
14 to be a priority.

15 You do know how to get this done, but somebody
16 is not doing it. And I know that you've inherited
17 some paper-pushing people that weren't motivated, but
18 you need to get this done because my patience, in
19 particular, is not good, and I know enough people that
20 I could get this out in the open more and it would be
21 a little more embarrassing. This is embarrassing.
22 Thank you.

1 CHAIRMAN BOYER: Thank you.

2 MR. KNOCHE: And just to add onto Leslie, I'm
3 Tom Knoche, also part of Friends of Cooper River Park
4 West. We were told two years ago by this body that
5 the contamination was minor, and that the cleanup
6 would be done in a timely fashion, and the land would
7 be transferred. It is just in the last few months
8 that we've found out that something has changed, and
9 now it's going to take a year to clean up.

10 We were told that there were some hydro
11 carbonate hot spots, soil had to be trucked out of the
12 site. Now we're being told it's going to take a year.
13 We were told the contamination was limited to four
14 parcels out of the total, three or four parcels. So,
15 because we still don't feel like we have the straight
16 scoop, we're going to hand the chairman an Open Public
17 Record Act request where we ask for documentation on
18 every parcel, the contamination, the extent of
19 contamination, what tasks remain to be done, and the
20 schedule in which they will be completed. And I'll
21 pass that on right now.

22 CHAIRMAN BOYER: I'll gladly take that. And

1 we are prepared to discuss those things tomorrow in
2 the community meeting, so that should be very easy for
3 us to provide for you, sir. Thank you.

4 Is there any further public comment? There
5 not being any further public comment, I'm going to
6 hold in abeyance the DRPA Board meeting and convene
7 the PATCO Board meeting.

8 (On the record at 11:20 a.m.)

9 (Whereupon, the meeting ended with a Motion to
10 adjourn both DRPA & PATCO Board meetings on Wednesday,
11 November 18, 2015.)

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Respectfully Submitted,

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Raymond J. Santarelli, Esq.
General Counsel and
Corporate Secretary

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C E R T I F I C A T E

1
2 This is to certify that the attached
3 proceedings before the Delaware River Port Authority
4 on November 18, 2015, were held as herein appears, and
5 that this is the original transcript thereof for the
6 file of the Authority.
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9

10 Tom Bowman
11 Tom Bowman
12 FREE STATE REPORTING, INC.
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