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DELAWARE RIVER PORT AUTHORITY

BOARD MEETING

Arch Street Friends  
Meeting House  
320 Arch Street  
Philadelphia, PA

Wednesday, May 20, 2015

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PRESENT

**Pennsylvania Commissioners**

Ryan Boyer, Chairman  
Antonio Fiol-Silva  
Elinor Haider  
Rohan K. Hepkins  
Eugene DePasquale, Auditor General (via telephone)  
John Lisko, Esq. (for Acting State Treasurer  
Christopher Craig - via telephone)  
Marian Moskowitz  
Whitney R. White

**New Jersey Commissioners**

Jeffrey Nash, Vice Chairman  
Charles Fentress  
Albert Frattali  
E. Frank DiAntonio  
Richard Sweeney (via telephone)  
Tamarisk Jones (via telephone)

**DRPA/PATCO Staff**

John Hanson, Chief Executive Officer  
Kristen Mayock, Acting General Counsel &  
Acting Corporate Secretary  
Stephen Holden, Deputy General Counsel  
Kathleen P. Vandy, Assistant General Counsel  
Richard J. Mosback, Jr. Assistant General Counsel  
James White, Chief Financial Officer  
Dan Auletto, Acting Chief Operating Officer  
Toni Brown, Chief Administrative Officer  
Michael Venuto, Chief Engineer  
William Shanahan, Director, Government Relations  
John Rink, General Manager, PATCO  
Bennett Cornelius, Assistant General Manager, PATCO

1 **DRPA/PATCO Staff (continued)**

2 Jack Stief, Police Chief, Public Safety  
David Aubrey, Acting Inspector General  
3 Kevin LaMarca, Director, Information Services  
Mark Lopez, Manager, Government Relations  
4 Susan Squillace, Manager, Procurement & Stores,  
DRPA/PATCO  
5 Howard Korsen, Manager, Contract Administration  
Mike Williams, Acting Manager, Corporate  
6 Communications & Community Relations  
Fran O'Brien, Manager, Corporate Communications &  
7 Community Relations  
Elizabeth McGee, Administrative Coordinator  
8 Lisa D'Archangelo, Legal Secretary  
Nancy Farthing, Executive Assistant to the CEO  
9 Dawn Whiton, Administrative Coordinator to the CEO &  
Deputy CEO  
10 Christina Maroney, Manager, Special Projects  
Eric Ford, DRPA Police Officer

11

12 **Others Present**

13 John Dougherty, Business Manager, IBEW Local 98  
Amy Herbold, Esq., New Jersey Governor's Authorities  
Unit  
14 Obra Kernodle, Deputy Chief of Staff, Pennsylvania  
Governor's Office  
15 David Dix, Assistant to Chairman Boyer  
Victoria Madden, Chief Counsel for Auditor General  
16 Eugene DePasquale (via telephone)  
David Rapauno, Esq., Duane Morris LLP  
17 (Pennsylvania Counsel)  
Stephanie Kosta, Esq., Duane Morris LLP  
18 (Pennsylvania Counsel)  
Steve Benigno, Citizens Advisory Committee  
19 Jeff Kessler, Citizens Advisory Committee  
Jonathan Latko, Citizens Advisory Committee  
20 Omar Sabir  
Brian Stevenson, Business Agent, IBEW Local 98  
21 Frank Keel, Spokesperson, IBEW Local 98  
Weni Ford  
22 Malik Benin

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P R O C E E D I N G S

(6:07 p.m.)

CHAIRMAN BOYER: If all the Commissioners can take their seats? I will take this time to have a moment of silence and the pledge to the American Flag.

(Pledge of Allegiance)

CHAIRMAN BOYER: Good evening to everyone. I would like to call to order the Board meeting of the Delaware River Port Authority and ask the Acting Corporate Secretary to call roll.

MS. MAYOCK: Chairman Boyer?

CHAIRMAN BOYER: Present.

MS. MAYOCK: Vice Chairman Nash?

VICE CHAIRMAN NASH: Here.

MS. MAYOCK: General DePasquale?

COMMISSIONER DePASQUALE: Here.

MS. MAYOCK: Commissioner Fiol-Silva?

COMMISSIONER FIOI-SILVA: Present.

MS. MAYOCK: Commissioner Haider?

COMMISSIONER HAIDER: Here.

MS. MAYOCK: Commissioner Hepkins?

COMMISSIONER HEPKINS: Here.



1 MS. MAYOCK: Commissioner Lisko?  
2 John Lisko, are you on the phone?  
3 COMMISSIONER LISKO: Yes, sorry, on the phone.  
4 MS. MAYOCK: No, that's okay.  
5 Commissioner Moskowitz?  
6 COMMISSIONER MOSKOWITZ: Here.  
7 MS. MAYOCK: Commissioner White?  
8 COMMISSIONER WHITE: Here.  
9 MS. MAYOCK: Commissioner Dougherty?  
10 UNIDENTIFIED SPEAKER: He's here.  
11 MS. MAYOCK: Commissioner DiAntonio?  
12 COMMISSIONER DIANTONIO: Here.  
13 MS. MAYOCK: Commissioner Frattali?  
14 COMMISSIONER FRATTALI: Here.  
15 MS. MAYOCK: Commissioner Fentress?  
16 COMMISSIONER FENTRESS: Here.  
17 MS. MAYOCK: Commissioner Jones?  
18 COMMISSIONER JONES: Here.  
19 MS. MAYOCK: Commissioner Sweeney?  
20 COMMISSIONER SWEENEY: Here.  
21 MS. MAYOCK: You have a quorum, sir.  
22 CHAIRMAN BOYER: Thank you. We'll have the

1 report of the Chief Executive Officer.

2 John Hanson, do you have any comments on your  
3 report?

4 MR. HANSON: I do, Chairman. In keeping with  
5 our practice, I'd like to highlight some of the  
6 excellent stewards of the Authority. And the  
7 following are recent examples of exemplary stewardship  
8 demonstrated by our DRPA/PATCO employees. I am  
9 extremely proud of their efforts and I'd like to ask  
10 them to stand when their name is called.

11 The first example that I want to give you  
12 really involves a dramatic event at the Ben Franklin  
13 Bridge. A Ben Franklin Bridge pedestrian -- I'm going  
14 to let the pedestrian tell the story in her own words.  
15 The Ben Franklin Bridge pedestrian praised Patrol  
16 Officer Eric Ford of the Public Safety Department.

17 And she said: "I live in Philadelphia and work  
18 in Camden, and commute by walking over the Ben  
19 Franklin Bridge. This morning, two other pedestrians  
20 and I encountered a young man standing on the ledge of  
21 the bridge contemplating jumping in an extremely  
22 precarious location. We talked with him for a bit and

1 I snuck away to call the police. Officer Ford arrived  
2 quickly and he was brilliant. While we pedestrians  
3 had no idea what to say, Officer Ford immediately  
4 jumped in and asked the perfect questions, and  
5 eventually talked the young man off the ledge.

6 I was really affirmed and impressed by the  
7 work of your officers and particularly Eric Ford.  
8 Clearly, he was very well trained to encounter this  
9 situation and he was 100 percent focused on this man's  
10 safety. He was calm, had great eye contact, and  
11 accomplished something the rest of us could not. I  
12 thought it was exemplary work.

13 At a time when there are increased challenges  
14 between communities and the police, I wanted to be  
15 sure to write to DRPA and express my appreciation for  
16 the work he did this morning. Your officers saved a  
17 man's life."

18 Officer Ford is here with his family and I'd  
19 like to ask you to give him the opportunity to have  
20 him and his family's picture taken with the Chairman,  
21 Vice Chairman, and Chief of Police.

22 MR. HANSON: Also, a PATCO rider praised

1 Officer Kenya Joyner. He wrote: "I left my iPad at  
2 the Westmont train station. I exited the train at  
3 Collingswood so I could take the train back to  
4 Westmont. I asked the employee if there was anyone at  
5 Westmont who could secure my iPad. Officer Kenya  
6 Joyner was present and without hesitation jumped in  
7 his car and went to the Westmont Station. Upon my  
8 arrival, Officer Joyner greeted me with a smile and my  
9 iPad.

10 Please pass along my sincere appreciation to  
11 Officer Joyner and his superiors at the DRAP for his  
12 quick response. I really didn't expect him to go  
13 above and beyond the call of duty for my stupidity.  
14 Clearly, not only does Officer Joyner protect and  
15 serve, but also provides excellent customer service."

16 A PATCO customer wrote to praise  
17 Administrative Coordinator Karen Dougherty. He wrote:  
18 "PATCO needs to know what a gem it has in Karen  
19 Dougherty. I sent in a routine lost and found query  
20 about an umbrella, and she got back to me very  
21 promptly. It was such a wonderful and enthusiastic  
22 response that it totally made my day. I don't even

1 care if I get my umbrella back. Three cheers for  
2 Karen."

3 A PATCO customer wrote and praised Train  
4 Operator Ed Fletcher and a trainee he was working  
5 with, Ciara Pinkston. "I felt compelled to bring to  
6 your attention more excellence in service for Operator  
7 Number 429, Ed Fletcher, and Student Number 82, Ciara  
8 Pinkston. On Tuesday, 4/21/2015, there was a problem  
9 with the train around Haddonfield. We soon pulled out  
10 and stopped at 200 yards short of the Lindenwold  
11 Station.

12 As I was sitting so close to the operators, I  
13 could hear him coaching her. He was fabulous with  
14 her. He was very alert to tell her to make the  
15 announcements as they were radioed to the command  
16 center so as to keep us posted on the situation. He  
17 also walked through the crowd, apologizing for the  
18 inconvenience, which made a huge difference when I saw  
19 their smiles. Please commend both Number 429 and  
20 Student Number 82 because she handled the stress of  
21 the delay really well. She was as cool as a  
22 cucumber."

1           On April 21st, Train Operator Joe Moscariello  
2 responded quickly with concern for his passengers when  
3 a traction motor failed. Joe acted efficiently,  
4 inspecting, communicating, and coordinating with other  
5 employees, and evacuating passengers from the car, and  
6 delivering them to the car that took them to their  
7 destinations. A police officer customer said, and  
8 PATCO agrees, that Joe handled the incident awesomely.

9           Custodian Robert Davis happened to be  
10 traveling on the car to his assignment. He  
11 proactively maintained order by showing customers the  
12 way and reassuring customers, and assisted the train  
13 operator with the evacuation of the car. He applied  
14 the handbrake, enabling the operator to communicate  
15 with the center tower.

16           Once again, the Authority was recognized for  
17 our efforts related to environmental regulatory  
18 compliance and stewardship, this time at One Port  
19 Center. New Jersey DEP acknowledged our work of  
20 "voluntary proactive measures taken to go beyond  
21 compliance in an effort to ensure a sustainable  
22 future." This acknowledgement was a result of an

1 annual water quality program inspection. The  
2 inspector, Ilene Cole, was very impressed with our  
3 energy conservation, single-stream recycling, waste  
4 stream and carbon footprint reduction policy. Most of  
5 the categories we participate in were a result of the  
6 biggest loser, energy reduction edition, and our  
7 central safety and health committees.

8           The DRPA is one of the few highway agencies  
9 with a permit who were acknowledged for their  
10 environmental stewardship. This is the second time  
11 the Authority has been recognized in the last two  
12 years. This is quite an accomplishment and I commend  
13 Chief Engineer Venuto and Mark Green, who worked with  
14 him on this project.

15           Under CEO emergency powers, emergency repairs  
16 to the New Jersey approach to the Ben Franklin Bridge  
17 in the amount of \$869,790 were approved. Sections of  
18 the coping stone on the north side of the Ben Franklin  
19 Bridge unexpectedly fell near the maintenance yard.  
20 The coping stones sit atop the granite wall of the Ben  
21 Franklin Bridge approach, in the roadway, in Camden.

22           During an investigation, it was discovered

1 that the underlying reinforced concrete has sustained  
2 a significant amount of deterioration over time. The  
3 integrity of the bridge parapet has been compromised  
4 and Bridge Operations has taken the adjacent westbound  
5 lane out of service for approximately 500 feet as a  
6 buffer. So that is my emergency powers report.

7 I'd like to ask Director of IS, Kevin LaMarca,  
8 to provide an update on the ERP.

9 MR. LaMARCA: Thank you, John. Good evening,  
10 Commissioners.

11 In your packet, you will find an update to the  
12 ERP project, so I just want to highlight a couple of  
13 important items that have happened over the past month  
14 or so.

15 The first phase of IT-2 testing took place the  
16 last week of April and the first week of May, and went  
17 very well. This was the first time that DRPA staff  
18 had an opportunity to get into the system and perform  
19 functionality scripts. The second phase of IT-2  
20 testing starts next week and continues for two weeks.  
21 That testing will encompass some of the same scripts,  
22 but will also include some new scripts. The



1 expectation is that most of each department's  
2 functionality will get some level of testing.

3           As I previously mentioned, a big and very  
4 important part of the project is communication and  
5 training. We are continuing our ERP briefings with  
6 all staff. To date, we have held meetings with about  
7 600 employees. We have also held meetings with senior  
8 staff to discuss some high impact process changes, and  
9 I've asked senior staff to communicate those changes  
10 to their own staff.

11           Finally, during May, we have begun development  
12 of the training plan. The plan will encompass  
13 training for all employees and be completed via  
14 various modes including computer-based, video, and  
15 instructor-led. Thank you.

16           MR. HANSON: Thanks, Kevin.

17           As I think all of you are aware by now, PATCO  
18 and DRPA have taken conditional acceptance of the six  
19 new prototype train cars. There will be a press event  
20 on Thursday, May 28th, to introduce the new cars, and  
21 put them into revenue service. We look forward to  
22 seeing you there at 10 a.m.

1           These cars, as everyone knows, are late. They  
2 are beyond the schedule. And, at times, perhaps I'm a  
3 little sensitive, but it seemed that there has been a  
4 suggestion that this was the fault of DRPA and PATCO.  
5 I just want to let everyone know the reason that the  
6 cars are late is that DRPA and PATCO have refused  
7 steadfastly to relax our standards, to lower our  
8 standards, and insisted on having the cars right  
9 before we take acceptance of them. We are finally  
10 satisfied that these cars are right and we have taken  
11 acceptance. I'd like to ask Mike Venuto for an update  
12 on that car program.

13           MR. VENUTO: Yes, sir. Good evening.

14           As CEO Hanson said, we are happy to report  
15 that we have accepted the first three married pairs of  
16 the refurbished cars, which are the first six cars.  
17 We accepted them on May 8th. This past Sunday, we ran  
18 a final test simulating revenue service with  
19 DRPA/PATCO staff as our passengers.

20           We are working at this time on accepting  
21 Married Pair Number 4. We also have received Married  
22 Pair Number 5 delivered to our Lindenwold yard and

1 that has begun to go through their acceptance testing.

2 Following the press event that CEO Hanson has  
3 talked about, the first three married pair will be put  
4 into revenue service during the non-rush hour periods.

5 MR. HANSON: So, Mike, you said we have 5  
6 married pairs, so that means 10 cars now all together?

7 MR. VENUTO: Yes, sir. We have 10 cars in  
8 Lindenwold and we have 2 more married pair ready to be  
9 shipped from Hornell.

10 MR. HANSON: Mr. Rink, do you have anything to  
11 add to that?

12 MR. RINK: Yes. As Mike said, this past  
13 Sunday was a good milestone for us using our employees  
14 as, if you want to call it, the final guinea pigs, as  
15 we ran the cars in simulated revenue service and the  
16 overwhelming comments from our employees was that our  
17 customers will love the cars as much as they do. They  
18 gave us valuable feedback to make sure that the cars  
19 are ready to be put into revenue service next Thursday  
20 after our event.

21 As Mike mentioned, the sixth married pair is  
22 scheduled to come here next week and then the seventh

1 two weeks after that, so we're excited at this period  
2 as we start to ramp up into production mode.

3 MR. HANSON: Thank you.

4 Mike, can you give us an update on the Ben  
5 Franklin Bridge track rehab project?

6 MR. VENUTO: Yes, sir. Our work on the south  
7 track is scheduled to be complete by the end of June.  
8 Current work is being completed with the extended  
9 weekend outages. After some internal evaluation and  
10 discussions with the Operations & Maintenance  
11 Committee, we have elected to provide a single track  
12 outage for the north side track during the summer  
13 months. The north side single tracking was well  
14 managed last summer and this will expedite the  
15 construction contract completion.

16 The contractor is expected to work two shifts  
17 and six days a week during this outage. So we expect  
18 that this contract will improve the construction  
19 schedule from our current construction completion date  
20 in spring of 2016 and will pull that back until the  
21 end of 2015. We'll finish the project by the end of  
22 the calendar year by having this outage.

1 MR. HANSON: Thanks, Mike.

2 John, do you have anything to add?

3 MR. RINK: It is for our customers' benefit;  
4 in moving the fast track to schedule, we'll be able to  
5 end these extended weekend outages that we're  
6 currently in. As Mike mentioned, they would have  
7 lasted until April of next year. With pulling this  
8 accelerated schedule in, the outages will end this  
9 year and we can return to normal service starting the  
10 beginning of 2016. So we feel it's a big win for our  
11 customers.

12 MR. HANSON: Thank you.

13 Chairman Boyer that concludes my verbal  
14 remarks. My written report stands as submitted.

15 CHAIRMAN BOYER: I want to make some comments  
16 on your report. I would like to thank you and your  
17 staff for taking a very proactive approach towards  
18 safety and not taking any cuts that aren't up to the  
19 quality or standard that we've become accustomed to.  
20 As we saw this week, safety on railways is very  
21 important. It can have catastrophic effects when not  
22 adhered to.

1           We took a tour of the facilities and it seems  
2 like everything was thought about and was thoroughly  
3 considered, and the safety that we have here is top  
4 notch. I'd like to thank you and your staff for  
5 taking a very proactive approach towards the safety of  
6 our customers.

7           MR. HANSON: Thank you, Chairman.

8           CHAIRMAN BOYER: Anyone else have any  
9 comments?

10           Commissioner Dougherty?

11           COMMISSIONER DOUGHERTY: Yes, thank you,  
12 Chairman. I'm just wondering, I don't know if you  
13 want to do it now or if you want to do it later, but  
14 since you mentioned the Amtrak tragedy, what's the  
15 makeup of the cars as it pertains to employees inside  
16 the cars as they come across PATCO? How many people,  
17 how many engineers are in front -- how many crew  
18 throughout the run?

19           MR. HANSON: I'm going to let Mr. Rink answer  
20 that question. But the one thing that I do want -- I  
21 appreciate the opportunity to comment on this. One of  
22 the things that they talk about in the Amtrak tragedy

1 is the lack of positive train control. And the PATCO  
2 system has that and has had that since inception.

3 Assistant General Manager Cornelius, when he  
4 talks about it, really comments on the fact that the  
5 designers of this system were visionary in that  
6 respect; our operators cannot go any faster than the  
7 speed that the section of track -- the track block --  
8 will not allow them to go. They can't exceed the  
9 maximum speed. The automatic train control that we  
10 have prevents that. It also prevents our trains from  
11 bumping into each other. It's not possible. It has  
12 never happened in the history of the PATCO line.

13 Mr. Rink, if you want to address the number of  
14 employees in the cars?

15 MR. RINK: Commissioner Dougherty, we have one  
16 operator that operates the train. From time-to-time,  
17 we do have additional employees on the train that  
18 travel to work sites. As John mentioned earlier in  
19 his stewardship comments, we had a custodian on the  
20 train who assisted the train operator when we had an  
21 incident, and he was properly trained and was able to  
22 assist. So all of our employees go through that type

1 of training to assist if any situation arises as  
2 they're riding a train car.

3 COMMISSIONER DOUGHERTY: What are the checks  
4 and balances -- I apologize for my back -- but what  
5 are the checks and balances? For example, if you had  
6 the engineer, how do we know he's awake? Is there a  
7 key code or something he punches in and how regular is  
8 that response?

9 MR. HANSON: John, how do you know the  
10 engineer, the operator, is awake on the train?

11 CHAIRMAN BOYER: That he's awake or he doesn't  
12 have a medical emergency?

13 MR. RINK: The employee goes through a check.  
14 He reports to his supervisor when he reports for duty  
15 and they do a fitness-for-duty evaluation. So they  
16 report to a supervisor before they even go out on  
17 site, and they go through their rules, checks, and  
18 everything of that nature. So that's done. They see  
19 a supervisor before they go on duty.

20 MR. HANSON: He's in regular contact with the  
21 dispatcher though?

22 MR. RINK: Correct. We have a center tower



1 where our dispatchers are and they have 24/7  
2 communication with the train. If something does  
3 arise, the dispatchers can remove power from the third  
4 rail to stop the train.

5 MR. HANSON: But there is an elaborate  
6 signaling system in the tracks, and each track block  
7 has its own signals, which control the speed. So it  
8 would be impossible, even if something were to happen  
9 to an operator, for them to throw the throttle and  
10 just go out of control. They can't do that.

11 In addition, the dispatchers are regularly in  
12 radio contact with the operators to talk to them about  
13 things that are going on in the stations and on the  
14 track. So there's regular interaction; but even if  
15 something like that were to happen, the train may come  
16 to a stop. There is a board in center tower that  
17 looks a lot like what you might imagine in air traffic  
18 control. The other Pennsylvania commissioners had the  
19 opportunity to see it, where the dispatchers are  
20 monitoring.

21 And our dispatchers are not just radio people.  
22 They are trained supervisors of the track, so they're

1 constantly monitoring the progression of the trains  
2 and in regular radio contact with the operators as  
3 well.

4           COMMISSIONER DOUGHERTY: As you know, I've  
5 been around here a while. And it almost takes a  
6 tragedy for the mind to start heading in that  
7 direction, which is terrible. But I was just  
8 wondering if for some reason, if someone took ill, or  
9 had a heart attack, or something, how do you know? I  
10 know there is some concern that there weren't enough  
11 people on the Amtrak train. One of the things Amtrak  
12 is discussing is adding another engineer, if not  
13 alongside, at least on each ride. So I'm just double  
14 checking to make sure that we're discussing all the  
15 possibilities.

16           MR. HANSON: Commissioner, as John mentioned,  
17 we have ATO, "automatic train operation", and ATC,  
18 which is "automatic train control". As John  
19 mentioned, if something like that happened and the  
20 train started to exceed the signal and the speed code,  
21 the train would automatically have an emergency brake  
22 application done.

1           So, if something happened to an operator and  
2 he came upon a speed code change or did something of  
3 that nature, the brakes would automatically be applied  
4 to the train.

5           COMMISSIONER DOUGHERTY: Thank you.

6           CHAIRMAN BOYER: Any further questions for the  
7 CEO?

8           With no further questions, I'll ask for a  
9 motion to accept his report.

10          COMMISSIONER FENTRESS: Move the motion.

11          CHAIRMAN BOYER: Second it?

12          COMMISSIONER WHITE: Second.

13          CHAIRMAN BOYER: All in favor?

14          ALL: Aye.

15          CHAIRMAN BOYER: All opposed?

16          Ayes have it.

17          Now, we're going to have the report of the  
18 Chief Financial Officer, Jim White.

19          MR. WHITE: Good evening, Mr. Chair, Mr. Vice  
20 Chair, and Commissioners, and to the public as well,  
21 and staff.

22          There are two items I want to just update you

1 on prior to going to some of the schedules that are  
2 included in your Board packet.

3           Number one is the resolution the Board passed  
4 several months ago related to the loan guarantee to  
5 the USS Battleship. It is my understanding that at  
6 this point, the Home Port Alliance, after looking at  
7 several bank situations, is in the process of  
8 negotiating with one bank. And so, at some point we  
9 will be working with them in terms of constructing the  
10 loan guarantee. In fact, General Counsel Mayock, who  
11 is right next to me here, we've provided her with some  
12 information and at some point we will engage with HPA  
13 and whatever bank once they conclude the loan  
14 guarantee -- the loan arrangement with that particular  
15 bank.

16           The second item I wanted to update you on was  
17 our goal to replace UBS as our swap counterparty.  
18 That resolution was passed many months ago. We are  
19 now on the final phase of getting ready to do a bid  
20 situation related to two banks that have been  
21 qualified for this bid transaction. According to our  
22 bond indentures, we have to provide notice to the

1 rating agencies. We're still waiting for some  
2 notification from them. And then, after that is  
3 concluded, we can then proceed with the replacement  
4 strategy or the transaction to replace UBS. So, I  
5 wanted to update you on those two particular recent  
6 Board resolutions.

7           If you'll turn into your packet, you'll find  
8 that we have essentially three documents that provide  
9 information related to the financial situation or  
10 health of the Authority.

11           I have introduced a new summary page along  
12 with the help of Adam Carmasine, who is in our  
13 Purchasing Department but does some ad hoc reports for  
14 various departments. And one of the things I wanted  
15 to get across with this summary page is to give you a  
16 better view of where we stood year-to-date.

17           So, I'm looking at a schedule that says "DRPA  
18 Dashboard, Year-to-Date Summary Sheet," reporting the  
19 month February 2015. Very, very briefly, we are doing  
20 -- as we have mentioned in several meetings, both  
21 Board and Finance Committees -- we're doing extremely  
22 well related to bridge traffic. And also related to

1 bridge revenue, you'll see where we stand in terms of  
2 percentage of budget. In both of these categories, we  
3 are above budget.

4 On the operating side, we are below budget.  
5 That's expected in the early part of the year, again.  
6 But on the DRPA operating budget, we are year-to-date  
7 through February; as per the Dashboard, we're at  
8 78.65 percent of target. But, again, those numbers  
9 will move up as they typically do throughout the year.

10 Again, one of the things that's a drag both on  
11 the actuals in the DRPA and also PATCO is that we are  
12 still significantly under budget as it relates to the  
13 payroll side. We do have a number of unfilled  
14 positions that are at least part of the reason for us  
15 being under budget related to payroll.

16 On the capital budget, at least through  
17 February, as shown on this summary, we are still below  
18 budget relatively significantly. But, again, that  
19 will change as we move forward through the year.

20 PATCO ridership and revenues are below budget.  
21 Part of that is, we believe, related to lower gas  
22 prices, which more recently are starting to move up.

1 And also there is some impact related to the track  
2 rehab project that is ongoing and we'll probably see  
3 the impact of that at least through June.

4 On the operating budget, PATCO is around  
5 86 percent of budget in terms of the actuals. So,  
6 again, payroll is a big factor as it relates to that  
7 and other areas as well. Operating ratio, we're  
8 better than planned. And the final thing shown on  
9 this summary sheet is the PATCO on-time performance,  
10 which improved in February. I think -- John Rink, I  
11 think your numbers, which are more current than this  
12 Dashboard, might be helpful to hear.

13 MR. RINK: Thank you, Jim. As listed in my  
14 General Manager's report for the month of April 2015,  
15 our on-time performance exceeded our goal of 98  
16 percent. It was 98.03 percent. So far, each month  
17 this year we have improved and our on-time  
18 performance. So far in 2015 it is 97.44 percent.  
19 Again, we continue to make strides in that and we've  
20 exceeded our on-time performance in the month of  
21 April.

22 The question had come up at the last Board

1 meeting -- and in my General Manager report, I have  
2 listed it -- about how we calculate our on-time  
3 performance and what goes into that, I have also  
4 listed how our on-time -- how we classify our late  
5 trains, similar to SEPTA New Jersey Transit and APTA.  
6 So if anyone has any questions about that, you can  
7 look in my General Manager's report. I have detailed  
8 that out and I'll be happy to answer any questions in  
9 regards to that.

10 MR. WHITE: Thank you, John.

11 The second section in the CFO section is the  
12 DRPA Dashboard. Again, I introduced the summary sheet  
13 to give you a snapshot of what's happening currently  
14 and year-to-date. The Dashboard as presently  
15 constructed has limited functionality and as we  
16 eventually go live with the ERP, we'll have a lot more  
17 flexibility in terms of what we can do with the  
18 Dashboards.

19 This data basically shows you the trends over  
20 a 12-month moving average, so it's pretty interesting  
21 to look at this section. I won't go into the data in  
22 any detail, but this shows you the trends over the



1 past 12 months. Interesting, if you just look at the  
2 first page here on "DRPA traffic" and "DRPA revenue",  
3 again, we are -- the actuals are better than budget.  
4 Again, that's over a 12-month moving average; so,  
5 again, the Dashboards are the 12-month moving average.  
6 Nothing more that I really wanted to highlight there.

7 Finally, a report that we provide to the  
8 Finance Committee is entitled "DRPA/PATCO Unaudited  
9 Financial Summary". We provided that as of May the  
10 1st. Again, very decent numbers related to DRPA and  
11 PATCO. Again, PATCO ridership through the first three  
12 months is still lagging the budget, which again we  
13 hope to see improve over the years. But those are the  
14 significant items I wanted to bring to your attention  
15 tonight. Thank you.

16 CHAIRMAN BOYER: Any questions or comments?  
17 Questions or comments?

18 There being no questions or comments, I'll  
19 take a motion to accept the financial report.

20 COMMISSIONER FENTRESS: Move the motion.

21 COMMISSIONER DiANTONIO: Second.

22 CHAIRMAN BOYER: All in favor?

1 ALL: Aye.

2 CHAIRMAN BOYER: All opposed?

3 John Hanson has some things that he forgot  
4 under his report.

5 MR. HANSON: Commissioners, I just wanted to  
6 point out this handout that we left you today; this is  
7 part of our continuing work. We've worked with the  
8 new mission and vision statements. We've now added  
9 the shared values, as well as behaviors to the model  
10 weight section. So this is representative, again, of  
11 our continuing effort to re-energize and positively  
12 impact the culture.

13 This was the work of our Acting Director of  
14 Strategic Initiatives, Christina Maroney, and Mike  
15 Williams, who are both here with us tonight. So I  
16 just wanted to make sure that you saw it, knew what it  
17 was, and know that we're still working on the issues  
18 of improving our culture.

19 CHAIRMAN BOYER: I want to ask for approval of  
20 the April 15, 2015 DRPA Board minute meetings -- Board  
21 meeting minutes. The minutes for April the 15th were  
22 previously provided to all Commissioners.

1 Are there any corrections?

2 (No response.)

3 CHAIRMAN BOYER: With no necessary  
4 corrections, I will accept a motion to approve the  
5 minutes.

6 COMMISSIONER HAIDER: So moved.

7 CHAIRMAN BOYER: Second?

8 COMMISSIONER DiANTONIO: Second.

9 CHAIRMAN BOYER: All in favor?

10 ALL: Aye.

11 CHAIRMAN BOYER: All opposed?

12 Motion carries.

13 Monthly list of payments and the monthly list  
14 of purchase orders and contracts covering the month of  
15 April 2015. I will accept a motion to receive and  
16 file the monthly list of payments and monthly list of  
17 purchase order and contracts covering the month of  
18 April 2015.

19 COMMISSIONER MOSKOWITZ: So moved.

20 CHAIRMAN BOYER: May I have a second?

21 COMMISSIONER FRATTALI: Second.

22 CHAIRMAN BOYER: All those in favor?

1 ALL: Aye.

2 CHAIRMAN BOYER: All those opposed?

3 Ayes carry.

4 Approval of the Operations & Maintenance

5 Committee meeting minutes of May 6, 2015.

6 COMMISSIONER FENTRESS: Move the motion.

7 COMMISSIONER DIANTONIO: Second.

8 CHAIRMAN BOYER: All those in favor?

9 ALL: Aye.

10 CHAIRMAN BOYER: All those opposed?

11 Ayes carry.

12 We have a motion to adopt resolutions approved

13 by the Operations & Maintenance Committee on May 6,

14 2015. There are 11 items from the Operations &

15 Maintenance Committee for consideration of approval.

16 They are as follows:

17 DRPA-15-049, a contract for PATCO

18 rehabilitation of track structure on the Westmont

19 Viaduct.

20 Accept a motion?

21 COMMISSIONER FENTRESS: Move the motion.

22 CHAIRMAN BOYER: Second?

1 COMMISSIONER DiANTONIO: Second.

2 CHAIRMAN BOYER: All in favor?

3 ALL: Aye.

4 CHAIRMAN BOYER: Ayes carry.

5 DRPA-15-050, construction monitoring services  
6 for Contract PATCO-28-02007, rehabilitation of track  
7 structure of Westmont Viaduct.

8 COMMISSIONER FENTRESS: Move the motion.

9 CHAIRMAN BOYER: Can I get a second?

10 COMMISSIONER MOSKOWITZ: Second.

11 CHAIRMAN BOYER: All in favor signify by  
12 saying aye.

13 ALL: Aye.

14 CHAIRMAN BOYER: No's?

15 Ayes have it.

16 DRPA-15-051, Contract BF-37-2013, Ben Franklin  
17 Bridge 5th Street Philadelphia Tunnel rehabilitation  
18 project.

19 Can I get a motion?

20 COMMISSIONER FENTRESS: Move the motion.

21 CHAIRMAN BOYER: Second?

22 COMMISSIONER DiANTONIO: Second.

1 CHAIRMAN BOYER: All in favor?

2 ALL: Aye.

3 CHAIRMAN BOYER: All opposed?

4 Motion is carried.

5 DRPA-15-052, Contract Number CB-29-2014,

6 Commodore Barry Bridge administration building

7 switchgear replacement.

8 Any questions?

9 Can I get a motion?

10 COMMISSIONER DiANTONIO: So moved.

11 CHAIRMAN BOYER: Second?

12 COMMISSIONER FRATTALI: Second.

13 CHAIRMAN BOYER: All those in favor signify by  
14 saying aye.

15 ALL: Aye.

16 CHAIRMAN BOYER: No?

17 Ayes carry.

18 DRPA-15-053, construction monitoring services

19 for Betsy Ross Bridge and I-95 interchange

20 improvements project.

21 Can I get a motion?

22 COMMISSIONER DiANTONIO: Move the motion.

1 CHAIRMAN BOYER: Second?

2 COMMISSIONER WHITE: Second.

3 CHAIRMAN BOYER: All in favor?

4 ALL: Aye.

5 CHAIRMAN BOYER: All opposed?

6 Ayes carry.

7 DRPA-15-054, capital project contract  
8 modifications.

9 Can I get a motion?

10 COMMISSIONER WHITE: So moved.

11 CHAIRMAN BOYER: Second?

12 COMMISSIONER DiANTONIO: Second.

13 CHAIRMAN BOYER: All in favor signify by  
14 saying aye.

15 ALL: Aye.

16 CHAIRMAN BOYER: No?

17 Motion carries.

18 DRPA-15-055, easement to Atlantic City  
19 Electric Company for the installation of pole service.

20 Can I get a motion for adoption?

21 COMMISSIONER MOSKOWITZ: So moved.

22 CHAIRMAN BOYER: Second?

1 COMMISSIONER WHITE: Second.

2 CHAIRMAN BOYER: All in favor signify by  
3 saying aye.

4 ALL: Aye.

5 CHAIRMAN BOYER: Opposed?

6 Ayes carry.

7 DRPA-15-056, purchase of 10 dynamic message  
8 signs for toll lanes at the Ben Franklin, Walt  
9 Whitman, and Commodore Barry Bridges.

10 COMMISSIONER HEPKINS: So moved.

11 CHAIRMAN BOYER: Second?

12 COMMISSIONER DiANTONIO: Second.

13 CHAIRMAN BOYER: All in favor?

14 ALL: Aye.

15 CHAIRMAN BOYER: All opposed?

16 Ayes have it.

17 DRPA-15-057, DRPA bridge facility elevator  
18 maintenance and service contract.

19 COMMISSIONER FENTRESS: So moved.

20 CHAIRMAN BOYER: Second?

21 COMMISSIONER WHITE: Second.

22 CHAIRMAN BOYER: All in favor?



1 ALL: Aye.

2 CHAIRMAN BOYER: All opposed?

3 Ayes have it.

4 DRPA-15-058, LEAP Academy University Charter  
5 School in-kind bus parking at the Ben Franklin Bridge  
6 facility.

7 COMMISSIONER FENTRESS: Move the motion.

8 COMMISSIONER FRATTALI: Second.

9 CHAIRMAN BOYER: All in favor?

10 ALL: Aye.

11 CHAIRMAN BOYER: All opposed?

12 DRPA-15-059, DRPA application for grant  
13 funding through fiscal year 2015 with the U.S.  
14 Department of Transportation's TIGER VII discretionary  
15 grant program for the reopening of Franklin Square  
16 Station on the PATCO transit line.

17 COMMISSIONER FIOL-SILVA: So moved.

18 COMMISSIONER WHITE: Second.

19 CHAIRMAN BOYER: All those in favor?

20 ALL: Aye.

21 CHAIRMAN BOYER: All those opposed?

22 Ayes carry.

1           Approval of the Finance Committee meeting  
2 minutes of May 6, 2015. As I said before, the minutes  
3 were previously provided to all Commissioners. May I  
4 have a motion to accept the Finance Committee minutes  
5 of May 6, 2015?

6           COMMISSIONER FENTRESS: Move the motion.

7           VICE CHAIRMAN NASH: Second.

8           CHAIRMAN BOYER: All in favor?

9           ALL: Aye.

10          CHAIRMAN BOYER: All opposed?

11          Ayes have it.

12          There are five resolutions approved by the  
13 Finance Committee for the general Board's approval  
14 today. They are DRPA-15-060, Audiolog recorder  
15 upgrades.

16          May I have a motion?

17          COMMISSIONER FENTRESS: Move the motion.

18          CHAIRMAN BOYER: Second?

19          VICE CHAIRMAN NASH: Second.

20          CHAIRMAN BOYER: All in favor?

21          ALL: Aye.

22          CHAIRMAN BOYER: All opposed?

1 Ayes carry.

2 DRPA-15-061, modification of current temporary  
3 workers' contracts.

4 COMMISSIONER FENTRESS: Move the motion.

5 COMMISSIONER WHITE: Second.

6 CHAIRMAN BOYER: All in favor?

7 ALL: Aye.

8 CHAIRMAN BOYER: All opposed?

9 Ayes have it.

10 DRPA-15-062, broker/consultant for traditional  
11 property casualty, including pollution legal  
12 liability.

13 Motion?

14 COMMISSIONER DiANTONIO: Motion.

15 CHAIRMAN BOYER: Second?

16 COMMISSIONER FENTRESS: Second.

17 CHAIRMAN BOYER: All in favor?

18 ALL: Aye.

19 CHAIRMAN BOYER: All opposed?

20 The motion carries.

21 DRPA-15-063, renewal of DRPA bridge property  
22 damage and loss of revenue insurance.

1 COMMISSIONER MOSKOWITZ: So moved.

2 COMMISSIONER FENTRESS: Second.

3 CHAIRMAN BOYER: All in favor?

4 ALL: Aye.

5 CHAIRMAN BOYER: All opposed?

6 Ayes have it.

7 DRPA-15-064, addendum to extend the TSIB  
8 broker/consultant agreement for the owner-controlled  
9 insurance program.

10 COMMISSIONER DiANTONIO: So moved.

11 CHAIRMAN BOYER: Second?

12 COMMISSIONER WHITE: Second.

13 CHAIRMAN BOYER: All those in favor?

14 ALL: Aye.

15 CHAIRMAN BOYER: All those opposed?

16 Ayes carry.

17 I'm going to ask for to approval of Audit  
18 Committee meeting minutes of May 6, 2015.

19 COMMISSIONER FENTRESS: Move the motion?

20 CHAIRMAN BOYER: Can I get a second?

21 COMMISSIONER WHITE: Second.

22 CHAIRMAN BOYER: All in favor?

1 ALL: Aye.

2 CHAIRMAN BOYER: All opposed?

3 Ayes have it.

4 They have one resolution approved by the  
5 committee for the general Board's approval today,  
6 DRPA-15-065, approval of Citizens Advisory Committee  
7 membership nomination.

8 COMMISSIONER MOSKOWITZ: Move the motion.

9 COMMISSIONER HAIDER: Second.

10 CHAIRMAN BOYER: All in favor?

11 ALL: Aye.

12 CHAIRMAN BOYER: All opposed?

13 Ayes have it.

14 Approval of the Labor Committee meeting  
15 minutes of May 13, 2015.

16 COMMISSIONER HEPKINS: Move the motion.

17 VICE CHAIRMAN NASH: Second.

18 CHAIRMAN BOYER: All in favor?

19 ALL: Aye.

20 CHAIRMAN BOYER: All opposed?

21 We have one resolution and it's a resolution  
22 that we're very proud of because we're very proud of

1 the DRPA's history of having diversity and inclusion.  
2 They started in 1994, when they established the  
3 Authority's Minority-Owned Business Enterprise and  
4 Women-Owned Business Enterprise Program.

5 The Program, and two other nondiscriminatory  
6 programs, is administered by the Authority's Office of  
7 Business Development and Equal Opportunity. And since  
8 its inception, we've had extensive outreach programs  
9 to enhance greater diversity among our vendors,  
10 contractors and subcontractors. We've also had  
11 consultants do outreach that includes a lot of things,  
12 including how to do business with the DRPA. In short,  
13 we just did a great job and we want to get talent from  
14 everywhere. Some Commissioners that were here helped  
15 force that relationship and they've done a great, just  
16 a fantastic job of doing it.

17 We have prepared for you our numbers; so we  
18 not only can say it, we can quantify it. And they've  
19 done a great job under the leadership of Toni Brown.  
20 Toni, we'd like to thank you for keeping that up. And  
21 the Authority likes to get talent from anywhere we can  
22 get it from.

1 I know, Commissioner Dougherty, you were very  
2 strong on minority participation and we would just  
3 like to memorialize that and make that a part of a  
4 subcommittee at this Board level, so when all of us  
5 are gone, the principles of diversity and inclusion  
6 stay at the Authority.

7 So with that being said, I'll take a motion  
8 for DRPA-15-066 authorizing the creation of a  
9 Diversity and Inclusion Subcommittee of the Labor  
10 Committee.

11 COMMISSIONER DOUGHERTY: Move the motion.

12 COMMISSIONER DiANTONIO: Second.

13 CHAIRMAN BOYER: All those in favor?

14 ALL: Aye.

15 CHAIRMAN BOYER: All those opposed?

16 Ayes have it.

17 Are there any items for unfinished business  
18 for the DRPA Board?

19 COMMISSIONER DOUGHERTY: Staying on that  
20 issue, if you don't mind, Mr. Chairman?

21 CHAIRMAN BOYER: Yeah, go ahead.

22 COMMISSIONER DOUGHERTY: I'm glad to see the

1 world class steward piece that was given out today.  
2 I'm also pleased to see the breakdown of the specific  
3 jobs in the report because over the years, we've been  
4 consistently asked for a breakdown. Through no fault  
5 of anybody here, over a period of time, through  
6 attrition, the numbers have grown completely out-of-  
7 whack on job distribution between New Jersey and  
8 Pennsylvania.

9 In fact, if you look at the reports here --  
10 and like I said it's a really nice report -- but if  
11 you look at it the numbers, as we stand today, there  
12 are 653 New Jersey employees versus 194 Pennsylvania  
13 employees. But more importantly, if you look at the  
14 report you'll see that one of the reasons why I  
15 completely support and have emphasized over the years  
16 breaking down the specific jobs -- not just in the  
17 trifold, but in the actual document which states the  
18 jobs - is because the numbers are so out-of-whack that  
19 you never get an opportunity for Pennsylvania people  
20 to ascend to the higher paying jobs.

21 If you look, you'll see that over a period of  
22 time, when I did the study, the average was about a



1 \$30,000 difference between New Jersey and Pennsylvania  
2 employees in actual dollar value earned versus the  
3 numbers here, 653 And I know there has been a more  
4 cooperative effort in the last couple of years, and I  
5 know Jeff Nash has been completely supportive of  
6 trying to, you know, and it's not going to happen  
7 overnight, but I also don't want us to lose focus that  
8 25 jobs, even though we appreciate them at the lower  
9 end, kind of keep us stagnant there and don't give us  
10 an opportunity to ascend to positions where we can  
11 engage in the process.

12 And to even get a little deeper, when you look  
13 at -- and I've had this conversation publicly over the  
14 police -- is that there is a system to get approved,  
15 which is weighted heavily against Pennsylvanians in  
16 the process because of the fact that there are certain  
17 formulas that are accepted, that are mandated in the  
18 townships over in Jersey versus the Philadelphia  
19 police force.

20 So it's a point I've been bringing up over the  
21 years and I'm glad to see that we're moving along,  
22 even if it's in the form of resolutions, because you

1 need words before you need actions.

2 CHAIRMAN BOYER: Well, yeah, the first thing  
3 we need to do is compile the facts, Commissioner. And  
4 you've asked for that, and I've also asked for, and  
5 demanded, and gotten the facts so that we can move.  
6 Now, we can move to correct some of the ills of the  
7 past. And I agree and we want to look towards parity  
8 and making sure we have fairness, and we have a great  
9 partner in Jeff Nash, and I think we can move towards  
10 that. Thank you.

11 COMMISSIONER DOUGHERTY: Well, I'm talking  
12 about a unified workforce. I've also been talking  
13 about a strategic plan that would not only address  
14 this in the long run and give us a better outlook for  
15 the Pennsylvanian who gets a job working his way up  
16 the ladder or the guy who is applying for the police  
17 job, but would also -- as you say, we've got a world  
18 class set of employees -- that strategic plan should  
19 also -- when we start to make money and we hold up  
20 tolls -- continue to have a long-term strategic  
21 compensation program.

22 And I see that we're starting to address that.

1 But, again, we need something that covers all of these  
2 issues. Instead of taking this piecemeal, we should  
3 sit down and say, okay, here is our formula for the  
4 workers. This is how you get a job and this is how  
5 much money you will make. And when every year the  
6 cost of living goes up in the region -- and over the  
7 years we've used that, the number of people traveling,  
8 more social environments, -- people who work in the  
9 facility should be compensated because they put us in  
10 that position. They've taken us from the bad position  
11 we were in quite a few years ago to where we're at  
12 today. We wouldn't have done this without the  
13 workforce.

14 CHAIRMAN BOYER: I agree. And last month we  
15 commissioned a compensation specialist to come in to  
16 help us with that strategic plan so we can ensure that  
17 we're paying our workers their worth on the open  
18 market. We have compared it with peer facilities of  
19 this size and, you know, I'm never going to disagree  
20 about putting the workers first because we wouldn't be  
21 here without the workers. So, point well taken,  
22 Commissioner Dougherty.

1 Vice Chairman Nash?

2 VICE CHAIRMAN NASH: I do, first, thank you  
3 very much. I do agree with what the Commissioner and  
4 the Chairman are saying. I think I speak for all the  
5 New Jersey Commissioners when I say that this is a  
6 regional authority here. It doesn't matter if it's a  
7 New Jersey resident or a Pennsylvania resident. I  
8 think residents shop and spend money on both sides of  
9 the river no matter where they live. And I think  
10 that's an important factor. If there is no parity,  
11 then we should be helping the Pennsylvania residents  
12 strategically have an opportunity to apply for those  
13 jobs.

14 The other thing that is really -- and this  
15 surprises me -- I knew about the disparity in terms of  
16 residency, but I didn't realize that there was such a  
17 disparity between -- in gender -- between male and  
18 female, that 80 percent of the Authority's workforce  
19 is male versus less than 20 percent being female; and,  
20 also, that we have a relatively low percentage of  
21 minority employees in the Authority both at PATCO and  
22 the DRPA.

1           So these are issues, Commissioner, that I do  
2 think have to be addressed strategically by our Labor  
3 Committee, perhaps, as we move it forward.

4           COMMISSIONER DOUGHERTY: Jeff, there's no -- I  
5 mean, the people are great. I want to tell you that  
6 when you walk into that building over in Camden, that  
7 the five or six people that meet you have been there  
8 for a while. They're always upbeat. And they're  
9 probably some of the lowest paid people in that  
10 building. They're really good people.

11           And when you have a building that's in that  
12 neighborhood, you're supposed to take care of people  
13 that live in that neighborhood. I believe in that.  
14 But I'm not talking about any petty stuff. We've got a  
15 world class steward report. We've got a report and  
16 the document. The only thing missing is a strategic  
17 plan.

18           Now, I asked for it three years ago. I know  
19 we had a changing of the guard here, and I'm real  
20 comfortable with the leadership here. The change in  
21 the guard, it's time now. We don't need too many more  
22 think tanks. We need a couple of more "do" tanks.

1           CHAIRMAN BOYER: Do tanks.

2           COMMISSIONER DOUGHERTY: We need a report. We  
3 need a strategic report that says, hey, this is how,  
4 over a period of time we can equalize the distribution  
5 of jobs. And this is how we can add women, and people  
6 of color. And this is how we can make sure that when  
7 they are there, they have the same opportunities to  
8 ascend to another level that the other guy did who was  
9 grandfathered in because of something we didn't do for  
10 three years while waiting for a strategic report.

11           VICE CHAIRMAN NASH: I completely agree.

12           COMMISSIONER DOUGHERTY: Listen, I love the  
13 people in New Jersey. I want them to get as much of a  
14 raise as the people in Pennsylvania. We just haven't  
15 given anyone a raise in seven years.

16           CHAIRMAN BOYER: Thank you.

17           COMMISSIONER DOUGHERTY: Aren't you glad we  
18 have these meetings at night? I'm tired now.

19           (Laughter.)

20           VICE CHAIRMAN NASH: Can I make a motion we  
21 always have meetings at night?

22           CHAIRMAN BOYER: There are two items under new

1 business for consideration and approval, DRPA-15-067,  
2 consideration of pending DRPA contracts between  
3 \$25,000 and \$100,000.

4 COMMISSIONER DiANTONIO: Move the motion.

5 CHAIRMAN BOYER: Second?

6 COMMISSIONER FRATTALI: Second.

7 CHAIRMAN BOYER: All in favor?

8 ALL: Aye.

9 CHAIRMAN BOYER: All opposed?

10 Ayes carry.

11 DRPA-068, Ben Franklin Bridge New Jersey  
12 approach parapet rehabilitation.

13 COMMISSIONER DOUGHERTY: So moved.

14 CHAIRMAN BOYER: Second?

15 VICE CHAIRMAN NASH: Second.

16 CHAIRMAN BOYER: All in favor?

17 ALL: Aye.

18 CHAIRMAN BOYER: All opposed?

19 The motion carries.

20 We have the Citizens Advisory Committee  
21 report. Is there a report from the Citizens Advisory  
22 Committee? Could you please state your name for the

1 record, sir?

2 MR. KESSLER: Sure. Good evening,  
3 Commissioners. My name is Jeff --

4 CHAIRMAN BOYER: Good evening.

5 MR. KESSLER: My name is Jeff Kessler and I am  
6 a member of the Citizens Advisory Committee. Just to  
7 give you a brief sort of update with what happened in  
8 our last CAC meeting, we did meet with Acting  
9 Inspector General David Aubrey, who has been following  
10 up to some of our questions.

11 We have a couple of suggestions and commentary  
12 to provide to the Board. First, is something that came  
13 up in our previous meeting and relates to integrating  
14 the PATCO Freedom Card system with the upcoming SEPTA  
15 key system and the new Indego bike share system, not  
16 only in operational compatibility, but also perhaps in  
17 a fare and transfer policy program.

18 So, for example, being able to get off of  
19 PATCO at 16th and Locust and then riding an Indego  
20 bike might be something that the Board should consider  
21 looking into.

22 Additionally, something that we --



1 CHAIRMAN BOYER: I did.

2 MR. KESSLER: Pardon me? Oh, no.

3 Additionally, something that we saw is the DVRPC  
4 funding for the Ben Franklin Bridge ramp accessibility  
5 and that's something, of course, the grant receipt,  
6 that we would like to congratulate the Board on and we  
7 look forward to its construction in the coming months.

8 Additionally, we would like to congratulate  
9 the Board especially on the major PATCO capital  
10 milestones, particularly with the new acceptance of  
11 the first three married pairs of cars. I know all of  
12 us, particularly those of us who are the transit  
13 riders on the CAC, are very enthusiastic about this  
14 and are looking forward to riding in the new cars.

15 Additionally, many of us have greatly  
16 appreciated the movement in the track work schedule so  
17 that all of the bridge track work will be completed by  
18 the end of the year. That's a change that we think  
19 will greatly impact all of the PATCO riders out there.

20 One thing that we do look forward to is the  
21 Board's implementation of the GCR audit  
22 recommendations, especially prior to -- there is an

1 upcoming audit that we believe that the -- excuse  
2 me -- that is about to be conducted. Before some of  
3 those audits are conducted, we do think it would be  
4 helpful for another look at that audit report to be  
5 done and have some of those changes implemented. And,  
6 additionally, we'd like to review the status of that  
7 report sometime in the future with Mr. Aubrey, as we  
8 have been doing thus far.

9 In terms of our questions for the Board, we  
10 have really two. One is very brief, which is the  
11 comprehensive annual financial report for the end of  
12 the 2014 calendar year. Do we know when that will be  
13 made available?

14 MR. WHITE: Our expectation is that will be  
15 available sometime after June 30th.

16 MR. KESSLER: Okay.

17 MR. WHITE: There are actually two milestones  
18 related to the comprehensive annual report. The first  
19 is that if we want to apply for the GFOA award we have  
20 to have that submitted by June 30th. By our bond  
21 indentures, we have the requirement to provide to the  
22 bond trustee the annual report by July 31st.

1 MR. KESSLER: Okay.

2 MR. WHITE: So from an indenture perspective,  
3 we actually have one month beyond that. But if we  
4 want to apply for the GFOA, we have to have it done by  
5 June 30th. So sometime after that, assuming we submit  
6 by June 30th, we would make available the  
7 comprehensive annual report.

8 MR. KESSLER: Great. And then the next, sort  
9 of larger question is we'd appreciate if the Board and  
10 perhaps some of the agency individuals can speak on  
11 DRPA's plans for the Pope's upcoming visit in terms of  
12 bridge-related planning, as well as PATCO operational  
13 planning?

14 MR. HANSON: The planning for the Pope-related  
15 visit is still underway. It's very fluid and there  
16 really is nothing that we can say at this time,  
17 because anything that I would tell you right now may  
18 change tomorrow.

19 What I can tell you is that our planning is  
20 actually being led by our Chief of Police. Our  
21 Operations, both Bridge and PATCO, are working very  
22 closely with him. We are putting safety and security

1 of our riders and of our facilities' equipment first.  
2 The Chief is working very closely with other law  
3 enforcement and operational agencies. Right now,  
4 there really are no concrete plans.

5 MR. KESSLER: Okay. That concludes the CAC  
6 report. Thank you all.

7 MR. HANSON: There is one point that you made  
8 that I want to clarify for the Commissioners and also  
9 for you. The CGR report that you spoke about is the  
10 previous -- it's a previous management audit that was  
11 done. Our contract requires us to have a management  
12 audit every five years, a full management audit every  
13 five years. As part of some of the resolutions that  
14 we passed in 2010, however, that was broken up and we  
15 audit -- do management auditing -- every other year,  
16 in pieces. It puts us in a position where we're  
17 working on the audit, quickly responding and working  
18 to address as many of the issues as we can, but then  
19 preparing for the next audit, the RFP, and dealing  
20 with it.

21 The implementation, to the extent an  
22 implementation of the CGR report is going to be done,

1 is completed. So we've completed everything that  
2 we're going to do.

3 Another restriction with respect to that are  
4 limitations that we have with the budget. Typically,  
5 we are not permitted to increase the budget by more  
6 than 2 percent, per year. Many of the CGR  
7 recommendations are service enhancements and have  
8 fallen into a category on the report -- and I don't  
9 know, David, did we share that report with them yet,  
10 the matrix that we did on the CGR report?

11 MR. AUBREY: Haven't shared that.

12 MR. HANSON: Okay. So many of the items that  
13 we have fall into a category, which is budgetary  
14 impact, and are not able to be implemented at this  
15 time simply because we don't have the budget for them.  
16 So, we have gone through -- there are -- you know, we  
17 pick out what we are -- working with the Board,  
18 working with the senior executive staff -- we pick out  
19 what are the most important initiatives and we go to  
20 work on them.

21 But, frequently, we're in this overlapping  
22 situation of audit, respond, prepare for audit, and

1 there is not a great deal of time to actually  
2 implement audits. We're mostly in the business of  
3 commissioning audits, receiving them, and then  
4 commissioning the audits. That's kind of how it  
5 works.

6 MR. KESSLER: But these audits that are  
7 upcoming are not related to the same topics of the  
8 previous audit, according to --

9 MR. HANSON: They're not.

10 MR. KESSLER: Okay.

11 MR. HANSON: They're not. But most of the  
12 resources that we have in terms of people will be  
13 focused on -- are focused on dealing with the auditors  
14 and then we'll be focused on finalizing the report.  
15 We'll go through these as assiduously as we can to  
16 deal with their recommendations. But there will not  
17 be a great deal of time because those people who are  
18 doing that will be required to work on the RFP, the  
19 evaluation of proposals, and then begin to work with  
20 the new auditors. We're in a cycle of perpetual  
21 management audit. That is the reality of our approach  
22 to management audit.

1 MR. KESSLER: Thank you.

2 CHAIRMAN BOYER: Do we have any public  
3 comments? Do we have any public comments?

4 I'll entertain a motion for adjournment.

5 COMMISSIONER FRATTALI: Move the motion.

6 COMMISSIONER DiANTONIO: Second.

7 CHAIRMAN BOYER: All in favor?

8 ALL: Aye.

9 CHAIRMAN BOYER: All opposed?

10 The meeting of the Delaware River Port  
11 Authority is adjourned.

12 (Whereupon, at 7:10 p.m., on Wednesday, May  
13 20, 2015, the meeting adjourned.)

14 There being no further business, on motion duly  
15 made and seconded, the meeting was adjourned.

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Respectfully submitted,

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Kristen K. Mayock  
Acting Corporate Secretary


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C E R T I F I C A T E

1  
2 This is to certify that the attached  
3 proceedings before the Delaware River Port Authority  
4 on May 20, 2015, were held as herein appears, and that  
5 this is the original transcript thereof for the file  
6 of the Authority.

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Timothy J. Atkinson  
(Official Reporter)