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DELAWARE RIVER PORT AUTHORITY

BOARD MEETING

One Port Center
2 Riverside Drive
Camden, New Jersey

Wednesday, April 15, 2015

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PRESENT

Pennsylvania

Ryan Boyer, Chairman
Antonio Fiol-Silva
Elinor Haider
Rohan K. Hepkins
John Lisko, Esquire (for Acting State Treasurer
Christopher Craig - via telephone)
Marian Moskowitz
Whitney R. White
John Dougherty (for Auditor General Eugene DePasquale)

New Jersey

Jeffrey Nash, Esq., Vice Chairman
Charles Fentress
Denise Mason (via telephone)
Albert Frattali
E. Frank DiAntonio
Richard Sweeney
Tamarisk Jones

DRPA/PATCO Staff

John Hanson, Chief Executive Officer
Michael Conallen, Deputy Chief Executive Officer
Kristen Mayock, Acting General Counsel &
Acting Corporate Secretary
Stephen Holden, Deputy General Counsel
Gerald Faber, Assistant General Counsel
Kathleen Vandy, Assistant General Counsel
Richard J. Mosback, Jr., Assistant General Counsel
James White, Chief Financial Officer
Toni Brown, Chief Administrative Officer
Michael Venuto, Chief Engineer
William Shanahan, Director, Government Relations
John Rink, General Manager, PATCO

1 **DRPA/PATCO Staff (continued)**

2 Jack Stief, Police Chief, Public Safety
David Aubrey, Acting Inspector General
3 Kevin LaMarca, Director, Information Services
Mark Lopez, Manager, Government Relations
4 Barbara Holcomb, Manager, Capital Grants
Susan Squillace, Manager, Procurement & Stores,
5 DRPA/PATCO
Howard Korsen, Manager, Contract Administration
6 Dan Auletto, Bridge Director, Walt Whitman &
Commodore Barry Bridges
7 Mike Williams, Acting Manager,
Corporate Communications & Community Relations
8 Fran O'Brien, Manager, Corporate Communications &
Community Relations
9 Sgt. Mike Reher, Police Bridge Supervisor,
Public Safety
10 Mike Howard, Senior Engineer, Planning & Design
Vijay Pandya, Principal Engineer
11 Steve Reiners, Fleet Manager, Walt Whitman Bridge
Heather Norris, Station Supervisor, PATCO
12 Maria Mondile, Manager, Customer &
Community Relations
13 Telete Garrison, Administrative Coordinator,
Customer & Community Relations
14 Laura Sadler Hunter, Customer Service Coordinator,
Corporate Communications & Marketing
15 Mike DiGiamberardino, Reproduction Technician,
Printing Services
16 Patrick Fabbroni, Construction & Maintenance Mechanic,
Maintenance
17 William Sutherland, Construction & Maintenance
Mechanic, Betsy Ross Bridge
18 Larry Walton, Construction & Maintenance Manager,
Walt Whitman Bridge
19 Sheila Milner, Administrative Coordinator
Elizabeth McGee, Administrative Coordinator
20 Lisa D'Archangelo, Legal Secretary
Nancy Farthing, Executive Assistant to the CEO
21 Dawn Whiton, Administrative Coordinator to the CEO &
Deputy CEO
22

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Others Present

3

Tyler Yingling, Esq., New Jersey Governor's
Authorities Unit

4

Obra Kernodle, Deputy Chief of Staff,
Pennsylvania Governor's Office

5

Dione Frith, Assistant to Chairman Boyer

6

David Dix, Assistant to Chairman Boyer

6

Victoria Madden, Chief Counsel for Auditor General
Eugene DePasquale (via telephone)

7

David Rapauno, Esq., Archer & Greiner P.C.
(New Jersey Counsel)

8

Alan Kessler, Esq., Duane Morris LLP
(Pennsylvania Counsel)

9

Stephanie Kosta, Esq., Duane Morris LLP
(Pennsylvania Counsel)

10

Michael Mustokoff, Esquire, Duane Morris LLP

10

Dan Walworth, Esquire, Duane Morris LLP

11

Tara Chupka, Assistant to John Dougherty

11

Tony DeSantis, Citizen Advisory Committee

12

Arnold Alston, Vice President, Wells Fargo

12

Craig Hrinkevich, Managing Director,

13

Wells Fargo Securities

14

Lauri Plante, Vice President of Client Services,
CCI Consulting

14

Michael Von Lange, ARVA

15

Robert Schiller, Director, AmeriHealth Casualty
Services

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Services

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Adrienne Thomas

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Frank Keel

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Nicole Lewis, Development Director of Bike MS,
National Multiple Sclerosis Society

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P R O C E E D I N G S

(9:16 a.m.)

CHAIRMAN BOYER: The meeting will now come to order. I would ask for everyone to please rise for a moment of silence and then the pledge to the American flag.

(Pledge of Allegiance)

CHAIRMAN BOYER: I'd like to ask the acting corporate secretary to come forward to administer the oath of office to the new commissioner.

I would like to welcome you to the Board, Antonio. I've talked to you a lot, but never saw you.

COMMISSIONER FIOL-SILVA: I'm the new pledge.

MS. MAYOCK: So if you would raise your right hand and repeat after me.

(Oath administered)

MS. MAYOCK: Congratulations, Commissioner and welcome to the Board.

CHAIRMAN BOYER: Antonio, we look forward to great things from you. I've read your resume and it's good to meet you.

COMMISSIONER FIOL-SILVA: Thank you.

1 CHAIRMAN BOYER: I would like to call the
2 meeting to order, the Board meeting of the Delaware
3 River Port Authority, and I would like to ask the
4 corporate secretary for roll call.

5 MS. MAYOCK: Chairman Boyer?

6 CHAIRMAN BOYER: Present.

7 MS. MAYOCK: Vice Chairman Nash?

8 VICE CHAIRMAN NASH: Here.

9 MS. MAYOCK: General DePasquale?

10 MS. MADDEN: He is on his way. This is Vicci
11 Madden, his chief counsel.

12 MS. MAYOCK: Thank you, Vicki.

13 Commissioner Fiol-Silva?

14 COMMISSIONER FIOI-SILVA: Present.

15 MS. MAYOCK: Commissioner Haider?

16 COMMISSIONER HAIDER: Here.

17 MS. MAYOCK: Commissioner Hepkins?

18 COMMISSIONER HEPKINS: Present.

19 MS. MAYOCK: Commissioner Lisko?

20 COMMISSIONER LISKO: Present.

21 MS. MAYOCK: Commissioner Moskowitz?

22 COMMISSIONER MOSKOWITZ: Present.

1 MS. MAYOCK: Commissioner White?
2 COMMISSIONER WHITE: Here.
3 MS. MAYOCK: Commissioner Dougherty?
4 COMMISSIONER DOUGHERTY: Present.
5 MS. MAYOCK: Commissioner DiAntonio?
6 COMMISSIONER DIANTONIO: Here.
7 MS. MAYOCK: Commissioner Fentress?
8 COMMISSIONER FENTRESS: Here.
9 MS. MAYOCK: Commissioner Frattali?
10 COMMISSIONER FRATTALI: Here.
11 MS. MAYOCK: Commissioner Jones?
12 COMMISSIONER JONES: Here.
13 MS. MAYOCK: Commissioner Mason?
14 COMMISSIONER MASON: Here.
15 MS. MAYOCK: Commissioner Sweeney?
16 COMMISSIONER SWEENEY: Here.
17 MS. MAYOCK: Is Commissioner Taylor on the
18 line?
19 No, okay.
20 That is a quorum, sir.
21 CHAIRMAN BOYER: Thank you.
22 We're going to now have the report of Chief

1 Executive Officer, John Hanson.

2 MR. HANSON: Thank you, Chairman Boyer. Good
3 morning, Commissioners.

4 On behalf of my colleagues, the staff at DRPA
5 and PATCO, I would like to welcome our new Board
6 member, Commissioner Antonio Fiol-Silva. Welcome,
7 Commissioner, on behalf of the staff. We look forward
8 to working with you. Your expertise and input will be
9 very valuable as we continue to make fiscal
10 responsibility, operational efficiencies, and
11 exemplary customer service a top priority. Thank you.

12 The following are recent examples of exemplary
13 stewardship demonstrated by DRPA and PATCO employees,
14 and I am extremely proud of their efforts. These good
15 stewards are here today and I'd like to ask you to
16 stand when I call your name.

17 Heather Norris, Station Supervisor, helped a
18 PATCO rider who got locked out of her car. The
19 customer wrote, "I ride PATCO daily into Philadelphia
20 for work. This morning, March 30 of 2015, I got to
21 the train station and parked my car. Before I
22 realized it, I accidentally locked the keys in the

1 car, along with all my belongings. I had no access to
2 anything in the car and no way to call anyone.

3 I used the emergency phone in the station and
4 asked the person on the other end to get me a
5 connection so I could call work and let them know that
6 I would be late. Heather then had to look up my
7 insurance company phone number so I could call for
8 lockout assistance. She went above and beyond what
9 you would expect these days. She was my angel today
10 and made what could have been a much worse situation
11 not so difficult. Help arrived in about 45 minutes.
12 My car was unlocked and I was able to get to work."

13 Thank you, Heather.

14 The Administration Division's efforts in
15 rebranding -- being led by Toni Brown and her
16 Administration Division staff -- have accepted my
17 challenge to lead the Division in shaping, branding,
18 and rolling out the Authority's new stewardship
19 vision. I'd like to single out Mike Williams in our
20 Corporate Communications Department for his design
21 work. He is working with a collaborative team that
22 includes members from Administration, Corporate

1 Communications, IS, and Finance as we move forward
2 with rebranding.

3 Some of the elements include a special logon
4 message on all employee computers and plasma screen
5 updates. Posters, signs and banners in all the
6 facilities are already in place. Others, such as
7 updates to our website and new stationery and business
8 cards, are in the works. You can see examples of
9 these new designs in the boardroom today and I'd ask
10 Chief Administrative Officer Toni Brown to say a few
11 words about that now.

12 MS. BROWN: Yes. Commissioners, as you can
13 see, the wonderful banners that have been designed by
14 Mike Williams -- the "Our Mission," as well as "Our
15 Vision" -- are up in the front. We are taking these
16 now to business expos, and to job fairs, and to other
17 events. These were all designed by Mike Williams.

18 Mike, if you would please stand?

19 MR. WILLIAMS: I'm actually here.

20 MS. BROWN: Oh, here he is -- by Mike Williams
21 -- and also developed at our Walt Whitman Bridge
22 facility in our sign shop. So, this is the kind of

1 talent that we have here at the Authority. As I said,
2 we'll be taking these on the road with us.

3 In addition, we have new stationery that has
4 been designed and we are going to pass this around so
5 that everybody can see the DRPA stationery and PATCO
6 stationery.

7 Every morning, when employees sign in, when
8 they log into their email on their system, they now
9 see our new vision statement: "Together we are world-
10 class stewards of public transportation assets.
11 Working collaboratively across all business units, we
12 operate, maintain, improve, and protect transportation
13 infrastructure for the benefit of the citizens we
14 serve throughout the Greater Philadelphia Region. We
15 are committed to building credibility, earning public
16 trust, and creating public value."

17 It is our hope that as employees see this
18 every morning, this will help to shape the work that
19 they do, the decisions that they make, and the
20 deliberations that they have.

21 Again, we have -- we are taking, replacing
22 this on many places. It's on plasma screens. The

1 vision statement and the mission statement are on
2 plasma screens throughout all of the facilities at the
3 DRPA and at PATCO. We have them on foam boards
4 throughout all of our facilities as a constant
5 reminder.

6 We also have the banner, as you can see over
7 here in back of you. The "Stewardship, Service,
8 Community," is the new tag line and replaces "We keep
9 the region moving." So we want to keep this in front
10 of the employees at all times.

11 We will be... starting on Friday it will be on
12 everyone's pay stub as a reminder that this is what we
13 are here to do. We're committed to stewardship,
14 service, and community.

15 Inside your packets -- each of you has a
16 packet in front of you that looks like this -- we have
17 provided you with a special edition notepad that we
18 had created and what we've carried out to meetings;
19 again, as a reminder because it has our vision
20 statement on it. It also has a reduced-size poster in
21 it that has the vision and the mission statement. The
22 employees have received larger sized posters that are

1 perfect for their offices and also for their
2 workstations.

3 We have designed a brochure that we are taking
4 with us that tells the public about projects that we
5 have underway and also reminds them of the mission and
6 the vision statement and the new tag line.

7 On the left side is a form for each of you to
8 consider completing if you would like business cards.
9 You can return them to me or you can return them to my
10 assistant, Thaddeus, and we will work with our
11 in-house print shop to design your business cards for
12 you. But, we want to make sure we know what address
13 you want on it and how -- what phone number you want
14 listed, and any other information that you have that
15 you might want on the card.

16 We have other initiatives that are underway
17 and I'll continue to come back to you and brief the
18 Board.

19 But, I do want to say a special thank you,
20 again, to Mike Williams, who has done all of this
21 wonderful design work. Also, thank you to the IS
22 Department, which is led by Kevin LaMarca -- if you

1 would please stand, Kevin -- the Finance Division,
2 which is led by Jim White; the print shop, which is
3 just two individuals, Fritz Sims is on vacation, but
4 Mike DiGiamberardino is here with us today. A special
5 committee has been developed and will work with me
6 moving forward, and that includes Ann DuVall and
7 Thaddeus Abbott of my office, as well as Telete
8 Garrison and Maria Mondile in the back -- if they
9 would please stand.

10 So we have a lot of work in front of us, but
11 we are making some great progress here and it's a
12 great opportunity to share with the Board what's been
13 done so far. Thank you.

14 MR. HANSON: Thank you, Toni.

15 C&M Mechanics Patrick Fabbroni and William
16 Sutherland, through our Motorist Assistance Program,
17 helped a motorist on the Walt Whitman Bridge. She
18 wrote, "This morning as I was crossing the Walt
19 Whitman Bridge, a rock flew out of a truck in front of
20 me, and there was not much I could do. I ended up
21 with a flat tire and was able to make it to the
22 opposite side of the bridge, before the tolls.

1 "I was in the process of calling my roadside
2 assistance when Walt Whitman Bridge Director Dan
3 Auletto pulled up next to me and asked if I needed
4 help. Within five minutes, Patrick and William
5 arrived in a truck. They had my tire changed in no
6 time and got me back on the road. I was able to make
7 it to work on time, which I never thought would be
8 possible.

9 "They were timely, informative, and friendly.
10 I greatly appreciated everything after the rough start
11 to my morning. Thank you and all the Port Authority
12 for your continued hard work."

13 Dan, if you would stand, too?

14 I'd like to highlight the ongoing exemplary
15 customer service provided by Maria Mondile, the
16 Manager of Customer Relations, and her staff, Laura
17 Hunter and Telete Garrison. In 2014, they processed
18 approximately 16,000 customer calls. They provided
19 direct and personal service to more than 12,000
20 customers, primarily bridge and walkway users, E-Z
21 Pass account holders, and participants in DRPA's
22 Senior Citizen Discount Program, all of whom called or

1 emailed for assistance.

2 Our Customer Service staff resolves problems
3 and answers inquiries courteously and expediently.
4 They exemplify one of the main tenets of the new
5 Authority vision statement, our agency's commitment to
6 building credibility, earning public trust, and
7 creating public value. Thank you, Maria, Telete, and
8 Laura.

9 The Printing Services Department, as Toni
10 already mentioned, consisting of Printing Services
11 Manager Fritz Sims and Senior Reproductive Technician
12 Mike DiGiamberardino, have met many challenges. The
13 staff has been reduced from five to two and they
14 continue to meet all of the Authority's printing
15 needs. They also continue to provide exemplary
16 customer service to all the departments at DRPA and
17 PATCO.

18 One of their challenges has been, and
19 continues to be, to support PATCO's Ben Franklin
20 Bridge new track rehab project by producing
21 informational printed material for the public.

22 Since the beginning of this project, in

1 January 2014, our print shop has done 54 individual
2 jobs, involving nearly a half million total pieces
3 printed. Working together, these two committed
4 stewards have produced 38,000 PATCO train schedules
5 and nearly 2,000 east- and westbound schedule station
6 signs. The job for the track rehab project is just
7 one of the 1,200 printing jobs produced in 2014.

8 Thank you, Mike. Thank you, Fritz.

9 The project team involved with the Walt
10 Whitman Bridge re-decking project -- the Delaware
11 River Port Authority, AECOM, Urban Engineers, and
12 American Bridge Company -- was recognized with the
13 honor award by the American Council of Engineering
14 Companies at the 44th Engineering Excellence Banquet.
15 And to tell us more about the honor award, Mike
16 Venuto.

17 MR. VENUTO: Yes, thank you, John.

18 Good morning, Commissioners. I am proud to
19 share with you, with the Board of Commissioners, that
20 the American Council of Engineering Companies recently
21 honored the Walt Whitman Bridge deck rehabilitation
22 project with their honor award at their annual

1 banquet.

2 It honors -- it recognizes projects that
3 demonstrate creativity and excellence in our
4 profession and that have made a significant impact on
5 the public. The Walt Whitman Bridge deck rehab was
6 the final phase of the entire Walt Whitman Bridge
7 corridor rehabilitation. The project replaced the
8 existing suspension span grid deck with a lightweight
9 fill grid deck, installed four new gantries, a steel
10 encased movable barrier, new lighting, and new
11 drainage.

12 The multi-year project was completed in 2014,
13 at a budget of approximately \$140 million. A project
14 of this magnitude takes great collaboration, great
15 teamwork, and the effort that was put in by this group
16 was recognized. Again, the team was: AECOM the
17 designer; Urban Engineers/URS Corporation (Joint
18 Venture) the construction managers; American Bridge
19 Company the contractor; and, of course, our own staff.
20 A project of this magnitude touches the entire DRPA
21 and PATCO organization, every department.

22 So it was a good award, and a good honor, and

1 I'm proud to present that to you. As you can see, up
2 top, we have the certificate there, the foam board
3 with the ribbon on it that was presented to us. And,
4 if I could just take one second and ask Dan, Larry,
5 and Mike just to stand up for a second -- or Dan,
6 Larry, and Vijay to stand up for one second. So,
7 Vijay was the engineering project manager. Larry is a
8 construction and maintenance manager at the Walt
9 Whitman Bridge. And, of course, Dan is the bridge
10 director. It couldn't have been possible without all
11 of their great efforts, so thank you.

12 MR. HANSON: Thanks, Mike.

13 Commissioners, under our bylaws, I'm required
14 to report each month any actions that have been taken
15 under the CEO's emergency powers. All these actions
16 have also been approved by the Chair and Vice Chair.

17 As a result of the tanker crash and fire at
18 the Betsy Ross Bridge, Ramp D, on February 23, 2015, I
19 approved work required for final roadway restoration.
20 DRPA does not have the necessary equipment and
21 manpower to perform the needed work. The emergency
22 contract authorization was approved to ensure that

1 repairs are made in a timely and effective manner.

2 The amounts required are as follows: \$79,992
3 for design services; \$588,761.90 for construction
4 services; \$46,048 for construction monitoring
5 services; the total authorization, \$714,801.90.

6 I also approved \$25,000 for an emergency
7 repair to an 8-inch water main that feeds the Walt
8 Whitman Bridge facility, on March 26, 2015. This
9 water main is the primary feed and is needed to
10 operate the restrooms and to supply the water to the
11 boilers.

12 JPC Group, Inc. was called in due to the
13 location and depth of the pipe, which was such that
14 special equipment was needed. This main had
15 previously been repaired by JPC, who replaced 220 feet
16 of the 8-inch pipe and added a valve box and shut off
17 box. However, the existing pipe, part of the original
18 main, is in dire need of replacement in order to
19 control water loss, our property integrity, and
20 possibly the integrity of Ramp D.

21 That is the end of the emergency powers
22 report.

1 Finally, I'd like to ask Kevin LaMarca, of the
2 IS Department, to give an update on our ERP project.

3 MR. LaMARCA: Good morning, Commissioners.

4 At last month's meeting, I gave you an
5 introduction about the project. Over the past month,
6 we've seen some significant progress. At the end of
7 March, the last 2 weeks of March, we completed IT1
8 testing, integration 1 testing. That's where our
9 integrator does the testing using the test scripts and
10 DRPA/PATCO staff watches over their shoulders. At the
11 end of this month we'll begin IT2 testing. This is
12 five week period where DRPA/PATCO staff will perform
13 the testing using the scripts created by the
14 integrator. Staff will test the functionality of the
15 system.

16 Also, on an ongoing basis, we are continuing
17 our ERP briefings out to all the staff of DRPA and
18 PATCO to tell them about the project. We're telling
19 them how it is going to impact and change their lives,
20 and change their processes going forward. That
21 process will continue through the months of June and
22 July. We will have some user acceptance testing and

1 then we'll continue with staff training through the
2 months of August and September. And our projected
3 date for going live is October 1st.

4 As of right now, the project is perfectly on
5 schedule.

6 MR. HANSON: Thanks, Kevin.

7 I know I said finally, but really finally, I'm
8 going to ask Mike Venuto and John Rink to give an
9 update on the PATCO car overhaul project.

10 MR. VENUTO: The cars -- we had eight cars in
11 our Lindenwold shop. Over the last number of months,
12 we've been going through testing on our existing --
13 the cars on our existing rails. Over those months,
14 we've made a number of software modifications. We've
15 experienced some problems with our cab signal system
16 from the existing PATCO line. So we've been modeling
17 and working -- the contract is modeling and working in
18 the lab to identify the issues that are causing the
19 cab flips and they have done safety reviews on the
20 safety-sensitive points in that software; they are
21 also simulating our own track surface in their lab.

22 The software has been rewritten and we have

1 been incorporating -- it has been incorporated into
2 our cars. We're currently testing those cars. We're
3 testing two car trains this week and then we'll be
4 testing an entire six-car train set this week.
5 Following that testing, we're making sure that all the
6 safety elements in the remaining cars, any changes to
7 be made to the software aren't affecting - don't have
8 any negative effects on the six-car train.

9 Following those field tests, we're going to
10 collect all the data, validate that data to finalize
11 all the documentation and operations manuals to get
12 the cars in revenue service. Following the data
13 verification, we're moving all the test equipment from
14 the existing cars that are out there; we will level
15 the cars, clean the cars, and make preparations for
16 final revenue service.

17 MR. RINK: Just to add, along with that, we've
18 been finalizing with Alstom and our consultants all
19 the inspection and maintenance procedures and the
20 manuals for us to adequately maintain and inspect the
21 cars once they go into revenue service. That final
22 portion is in the final works with Alstom and will be

1 completed the same time that they validate the cab
2 flip software.

3 MR. HANSON: Thank you. That concludes my
4 verbal report. The written report stands as
5 submitted.

6 CHAIRMAN BOYER: Does anyone have any
7 additional questions for John? No additional
8 questions?

9 I'll entertain a motion to accept the CEO's
10 report.

11 COMMISSIONER DiANTONIO: So moved.

12 CHAIRMAN BOYER: Do I have a second?

13 COMMISSIONER FENTRESS: Second.

14 CHAIRMAN BOYER: Motion has been made and
15 seconded.

16 All those in favor?

17 ALL: Aye.

18 CHAIRMAN BOYER: All those opposed?

19 The motion carries.

20 Now, we'll have the report of the Chief
21 Financial Officer, Jim White.

22 MR. WHITE: Good morning, Mr. Chair, Mr. Vice

1 Chair, Commissioners.

2 Before I review some of the financial
3 information that is part of your packet, I just wanted
4 to report on three things that we did speak to in the
5 minutes for the Finance Committee, but I think it's
6 appropriate that I inform the entire Board.

7 One of the Board resolutions relating to the
8 Barclays LOC transaction required that I provide a
9 report to the Finance Committee on the cost associated
10 with the Barclays LOC extension. I provided a report
11 to the Finance Committee. But, in summary, that LOC
12 transaction cost us \$12,500. We're going to save
13 around \$95,000 a year for the next three years, so I
14 think that's a pretty good return on that \$12,500.

15 The second thing I reported to the Finance
16 Committee is that on March 31st, in compliance with
17 our compact, we sent out reports to the governors --
18 what we call the governors' report. It goes out to
19 the governors and to the legislatures. It includes
20 the five-year capital plan, a strategic plan,
21 information budget versus actuals on audited contracts
22 over \$100,000, and the unaudited financial statements

1 which are also included in your packet, today.

2 So I just wanted to inform you of that fact.
3 If anyone would like hard copies of that or electronic
4 copies, please just let me know after the meeting.

5 The third item is something we've been
6 spending a fair amount of time on probably over the
7 last six months. We're getting close to being able,
8 hopefully, to replace UBS as our counterparty on our
9 two swaps. We just have to sign off on a few
10 documents. But we believe probably by the next Board
11 meeting, we should have, hopefully, a successful
12 transaction where we have replaced UBS with one or two
13 new counterparties, which will put the DRPA's swap
14 portfolio in a much more secure position and give us a
15 lot more flexibility.

16 I just wanted to go through those three items.

17 Lisa, if you could take -- oh, I just wanted
18 to shout here to my buddy, Elizabeth McGee, who has
19 re-done the presentation of this. I appreciate your
20 help there.

21 Last month, we went into pretty thorough
22 detail, hopefully for everyone, particularly for the

1 new commissioners. On this particular report that I
2 sent to the Finance Committee -- I'm not going to go
3 into as much detail on this, this month as I'm going
4 to focus primarily on the Dashboard with some brief
5 comments.

6 But, again, this summary gives you information
7 related to our debt, our swap information, status of
8 the project fund, and, of course, our year-to-date
9 information related to traffic, ridership and budget.
10 So, I just want to make sure that that's something
11 that you do pay attention to with your Board packet.

12 So, Lisa, if you can take me to the Dashboard?
13 Thank you.

14 Again, I'll have some brief comments here.
15 Now, the Dashboard, unlike the other summary I showed
16 you before, the Dashboard shows you trends. The other
17 summary primarily gives you year-to-date information.
18 So very briefly, I'll just look at the DRPA Dashboard.

19 DRPA bridge traffic, you'll see a number,
20 101.48 percent. That's basically showing you the
21 12-month trend in terms of budget versus actual, so it
22 essentially tells you that our revenues have been

1 better than budget for the last 12 months.

2 If you look in January 2015, which I really
3 want to focus on, you will see that we are 2.35
4 percent above budget related to traffic, which is
5 really great for us. We always budget for three snow
6 days during the January through March timeframe. The
7 snows did not impact us as much as they typically do,
8 so I expect our bridge revenues are going to be higher
9 than projected throughout the year because we did not
10 get impacted by the snows.

11 Likewise, for the bridge revenues, you also
12 see in January, that our actuals are greater than
13 budget, 3.92 percent. Again, the snows did not impact
14 us that much, so we should see throughout the year
15 that both bridge traffic and revenues -- unless there
16 is some major other inclement weather down the road or
17 something like that -- we should see excellent
18 results, I think, against budget for both traffic and
19 revenue.

20 If you turn to the Dashboard section on the
21 DRPA operating budget and the capital budget, you'll
22 see that in January, we typically -- both for the

1 operating budget and capital budget -- we typically
2 were well below in terms of the operating budget. The
3 primary reason for that is it takes some time for us
4 to get purchases and other things moving, particularly
5 in the first part of the year.

6 In addition, we do have -- we are having some
7 savings related to unfilled positions in both our
8 PATCO and DRPA budgets, so that's one of the primary
9 reasons that in the January timeframe our numbers are
10 pretty good. In addition, we did not get hit with a
11 lot of snow removal costs, etc., both in PATCO and
12 DRPA to the same extent as last year.

13 In terms of PATCO ridership, PATCO ridership
14 is still lagging against budget. It's 92.8 percent of
15 budget. We're hoping that those numbers will, as we
16 progress and as we finish particularly the BFB PATCO
17 track rehab project that those numbers will get closer
18 to budget. On the revenue side, again, we're slightly
19 under budget there in terms of on the revenue side.

20 In terms of the PATCO operating budget, you'll
21 see that it's significantly -- the actuals are
22 significantly below budget for some of the same

1 reasons that I mentioned earlier. Some of it is
2 payroll. Some of it is we did not have as much impact
3 by the snows. But, also it takes a while for us to get
4 purchases, etc., through the system and so those
5 numbers will change and have changed as you go through
6 February.

7 PATCO on-time performance, I usually allow
8 General Manager John Rink to just comment on that.
9 Again, we're only reflecting the numbers for January.
10 But in this report, I think you're probably up through
11 February or March; is that correct?

12 MR. RINK: Yes, Jim.

13 Commissioners, in my GM report, we report on
14 March's on-time performance. We are trending in the
15 positive. January's, as noted, was 96.93; February's
16 was 97.01; and for March, at 97.81 percent, trending
17 higher; our year to date average is 97.25 percent.

18 MR. WHITE: Great. So as John just mentioned,
19 the trend is upwards from January.

20 The next one is lost-time claims. You can
21 see, not a significant number there.

22 And the final item I just want to cover or

1 mention is just the DRPA and PATCO open positions.
2 You'll see the numbers from December to January
3 increasing. But one of the main reasons for that is
4 you tend to have a fair number of retirees and so the
5 open positions tend to increase in the January and
6 February timeframe.

7 Again, that has an impact on the budget in
8 terms of reducing our expenditures; but, obviously, we
9 try to get those staffing numbers below where they
10 presently are in terms of open positions.

11 And that concludes my report.

12 CHAIRMAN BOYER: Does anyone have any
13 additional questions on the chief financial officer's
14 report?

15 Turning to approval for the minutes of
16 March 18, 2015 and April 1, 2015. The Board meetings
17 were previously provided to all commissioners.

18 Are there any corrections?

19 I'll accept a motion to approve the minutes.

20 COMMISSIONER FENTRESS: Move the motion.

21 CHAIRMAN BOYER: Second?

22 COMMISSIONER SWEENEY: Second.

1 CHAIRMAN BOYER: All those in favor?

2 ALL: Aye.

3 CHAIRMAN BOYER: All those opposed?

4 The motion carries.

5 Monthly list of payments and monthly list of
6 purchase orders and contracts covering the month of
7 March 2015.

8 I'll accept a motion to receive and file the
9 monthly list of payments and monthly list of purchase
10 orders and contracts covering the month of March 2015.

11 COMMISSIONER DiANTONIO: Move the motion.

12 CHAIRMAN BOYER: May I have a second?

13 COMMISSIONER MOSKOWITZ: Second.

14 CHAIRMAN BOYER: The motion has been made and
15 seconded.

16 All those in favor?

17 ALL: Aye.

18 CHAIRMAN BOYER: All those opposed?

19 The motion carries.

20 Approval of the unaudited statement for
21 December 31, 2014.

22 Can I have a motion to receive and file the

1 unaudited statements dated December 31, 2014?

2 COMMISSIONER FRATTALI: So moved.

3 COMMISSIONER DiANTONIO: Second.

4 CHAIRMAN BOYER: Motion and seconded.

5 All those in favor?

6 ALL: Aye.

7 CHAIRMAN BOYER: All those opposed?

8 The motion carries.

9 Approval of the Finance Committee meeting
10 minutes of April 1, 2015. The Finance Committee
11 meeting minutes of April 1, 2015 were previously
12 provided to all commissioners.

13 Can I have a motion to accept the Finance
14 Committee minutes of April 1, 2015?

15 COMMISSIONER FRATTALI: So moved.

16 CHAIRMAN BOYER: Can I have a second?

17 COMMISSIONER DiANTONIO: Second.

18 CHAIRMAN BOYER: All those in favor?

19 ALL: Aye.

20 CHAIRMAN BOYER: All those opposed?

21 The motion carries.

22 Adopt resolutions approved by the Finance

1 Committee on April 1, 2015. There are five items from
2 the Finance Committee for consideration of approval.

3 Number 1 is DRPA-15-034, OPC network switch
4 replacement.

5 Number 2 is DRPA-15-035, disaster recovery and
6 business continuity planning services.

7 DRPA-15-036, Renewal of DRPA/PATCO commercial
8 non-bridge property policy.

9 DRPA-15-037, Broker/consultant for health and
10 welfare program.

11 And DRPA-15-038, Exercise of option year for
12 third-party administrator for DRPA and PATCO workers'
13 compensation, general liability, and bodily injury
14 claims.

15 Does anyone have any questions on any of those
16 five items?

17 With no questions, I'll ask for a motion to
18 adopt all five.

19 COMMISSIONER HAIDER: So moved.

20 CHAIRMAN BOYER: Second?

21 COMMISSIONER DiANTONIO: Second.

22 CHAIRMAN BOYER: All in favor signify by

1 saying aye.

2 ALL: Aye.

3 CHAIRMAN BOYER: All opposed?

4 The ayes carry.

5 Approval of Audit Committee meeting minutes of
6 April 1, 2015.

7 The Audit Committee meeting minutes of April
8 1, 2015, were previously provided to all
9 commissioners. May I have a motion to accept the Audit
10 Committee minutes of April 1, 2015?

11 COMMISSIONER HEPKINS: So moved.

12 CHAIRMAN BOYER: Second?

13 COMMISSIONER FRATTALI: Second.

14 CHAIRMAN BOYER: The motion --

15 MS. MADDEN: Excuse me, Chairman? Chairman?

16 CHAIRMAN BOYER: Yes?

17 MS. MADDEN: Hi, it's Vicci Madden for the
18 Auditor General.

19 CHAIRMAN BOYER: How are you?

20 MS. MADDEN: I think we need to make a change
21 to the minutes.

22 Kristen?

1 MS. MAYOCK: There was a statement made by
2 General DePasquale regarding the next O&M meeting in
3 these minutes. He referred to today's date as the
4 date of the next O&M meeting. That will actually --
5 I'm sorry, Audit meeting. That will actually be
6 May 6th, I believe. So if we can just edit, we will
7 just amend the minutes to reflect the accurate date of
8 the next Audit Committee meeting.

9 CHAIRMAN BOYER: May 6th?

10 MS. MAYOCK: Yes.

11 MS. MADDEN: Thank you.

12 MS. MAYOCK: Thank you, Vicci.

13 CHAIRMAN BOYER: Thank you.

14 With the necessary correction being made, can
15 I get a motion?

16 COMMISSIONER FRATTALI: So moved.

17 CHAIRMAN BOYER: Second?

18 COMMISSIONER SWEENEY: Second.

19 CHAIRMAN BOYER: All in favor?

20 ALL: Aye.

21 CHAIRMAN BOYER: All opposed?

22 The motion is carried.

1 Approval of Operations & Maintenance Committee
2 meeting minutes of April 8, 2015. The Operations and
3 Maintenance Committee meeting minutes of April the 8th
4 were previously provided to all commissioners.

5 May I have a motion to accept the Operations &
6 Maintenance Committee meeting minutes?

7 COMMISSIONER FENTRESS: Move the motion.

8 COMMISSIONER FRATTALI: Second.

9 CHAIRMAN BOYER: Seconded. All in favor?

10 ALL: Aye.

11 CHAIRMAN BOYER: All opposed? The ayes have
12 it and motion carries.

13 Adoption of resolutions approved by the
14 Operations & Maintenance Committee of April 8, 2015.
15 There were seven items.

16 DRPA-15-039, U.S. Route 130 bridge replacement
17 over Raccoon Creek.

18 DRPA-15-040, Sole source contracts for
19 construction and construction monitoring services of
20 Ramp D roadway restoration at the Betsy Ross Bridge.

21 DRPA-15-041, Federal Transit Administration
22 Section 5307/5340 grant application.

1 DRPA-15-042, Federal Transit Administration
2 Section 5337 grant application, formerly 5309.

3 DRPA-15-043, Public safety radio, five-year
4 replacement project, year 3.

5 DRPA-15-044, Right of entry and related
6 agreements with the Holt Logistics Corporation for
7 access to DRPA property at the Walt Whitman Bridge.

8 DRPA-15-045, Guided technical tours of DRPA
9 bridge facilities.

10 Does anyone have any questions on any of the
11 seven items from the Operations and Maintenance
12 Committee? If not, I'll entertain a motion to approve
13 the minutes of that committee.

14 COMMISSIONER FRATTALI: Move the motion.

15 CHAIRMAN BOYER: Second?

16 COMMISSIONER SWEENEY: Second.

17 CHAIRMAN BOYER: All in favor?

18 ALL: Aye.

19 CHAIRMAN BOYER: All opposed?

20 The ayes have it.

21 Adopt resolutions approved by the Labor
22 Committee of April 8, 2015. There is one item from

1 the Labor Committee for consideration for approval and
2 that is DRPA-15-046, Organizational structure and
3 staffing resource analysis.

4 Any questions on that item?

5 Can I get a motion?

6 COMMISSIONER SWEENEY: Move the motion.

7 CHAIRMAN BOYER: Can I get a second?

8 COMMISSIONER HEPKINS: Second.

9 CHAIRMAN BOYER: All those in favor?

10 ALL: Aye.

11 CHAIRMAN BOYER: All those opposed?

12 The motion carries.

13 MS. MAYOCK: Mr. Chairman, if I may interrupt
14 for just a moment?

15 If you could do Number 14,

16 Approval of the Labor Committee meeting
17 minutes?

18 CHAIRMAN BOYER: Oh, I'm sorry. I skipped
19 that.

20 Approval of the Labor Committee meeting
21 minutes of April 8th. May I have a motion?

22 COMMISSIONER SWEENEY: Move the motion.

1 COMMISSIONER FRATTALI: Second.

2 CHAIRMAN BOYER: All those in favor?

3 ALL: Aye.

4 CHAIRMAN BOYER: All those opposed?

5 Ayes have it.

6 Unfinished Business. Are there any items for
7 unfinished business for the DRPA Board?

8 COMMISSIONER DOUGHERTY: Mr. Chairman?

9 CHAIRMAN BOYER: Yes?

10 COMMISSIONER DOUGHERTY: I want to officially
11 acknowledge your chairmanship and let you know that
12 you're a smart guy; you took my mic away. But I just
13 -- I've sat here through many chairmen, like a few
14 other Board members here, and I've sat through the
15 chief of staff for Governor Rendell, the lieutenant
16 governor, who are both very talented individuals.
17 Your skill sets are as good as anybody that's held
18 that chairmanship, okay, for this Authority.

19 And there's about four or five issues -- I sit
20 at the pleasure of General DePasquale -- but there's
21 about four or five open issues, which as we move
22 through the process, I'd like to continue to move

1 forward, and I think you'll be comfortable. They
2 start with the strategic plan that actually includes
3 the employees in the building, and their raises, and
4 their benefits.

5 Franklin Square is something significant.
6 There has always been a little bit of a difference and
7 some question about how much money we subsidize with
8 PATCO. The fact that we have focused in on the
9 Pennsylvania side is a really good project and we'll
10 be able to give you the specifics as we move forward
11 on that.

12 In the Audit Committee, today, they talked
13 about over \$3 million of money coming back that was
14 used for economic development, which is now being put
15 to the bridge. And as the refinishing and re-decking
16 of the bridges were done 100 percent union, on time,
17 complicated, okay, and we've had a lot of
18 presentations from the people on the actual jobsite to
19 help us move that project forward with strong
20 recommendations. Again, there is just a whole lot of
21 good business that can be done for people on both
22 sides of the river, so I'm looking forward to working

1 alongside with yourself, and ad libbing on these.

2 Again, it won't always be perfect, because I
3 have some questions about some of the legal bills and
4 a few other things that I've been consistent over the
5 years with, which I'll continue to ask. But I just
6 want to let people know that I get an opportunity to
7 work with Ryan Boyer on a day-in and day-out basis in
8 the construction industry. He's more than a labor
9 leader; he's one of the business leaders in
10 Philadelphia. He's bright. He's young. He's
11 aggressive. And he works with everyone, which hasn't
12 always been the case in this building.

13 CHAIRMAN BOYER: John, I would like to thank
14 you for those comments. I would like to thank you
15 for, number one, your friendship, and your advice, and
16 your help throughout the years to me and my
17 organization, and to me and my family. I consider you
18 a great friend and a business partner as well, and one
19 of the leading business leaders in this region.
20 Coming from you, that means a lot. Thank you.

21 We're going to try to move this Authority
22 forward. We have a great team here, as evidenced by

1 all the great stuff going on. And I don't think there
2 is a problem that we can't handle. We have the talent
3 to handle it and we want to move this organization
4 forward.

5 COMMISSIONER DOUGHERTY: And I get to keep the
6 mic?

7 CHAIRMAN BOYER: You're going to keep the mic.

8 MR. HANSON: Can I comment on a couple of
9 those issues?

10 CHAIRMAN BOYER: Yes. CEO Hanson wants to
11 comment on a few things that you have said,
12 Commissioner Dougherty.

13 MR. HANSON: Just very quickly, Franklin
14 Square, we brought to the O&M Committee, at the last
15 O&M Committee meeting. Further discussion is going to
16 be necessary, but we're also preparing to go forward
17 with it, assuming that we get approval of the O&M
18 Committee and then the full Board. So we're working
19 on that.

20 I also just want to say that the strategic
21 staffing analysis contract that was approved by the
22 Board, today, was a result of the discussions that you

1 initiated in this area relating to strategic planning.
2 So your input was very valuable, very important, and
3 it is actually resulting in something that is going to
4 move this forward.

5 So, thank you. How's that?

6 CHAIRMAN BOYER: Thank you. That's two out of
7 four.

8 COMMISSIONER DOUGHERTY: We still have time.

9 CHAIRMAN BOYER: New business. There are two
10 items in new business for consideration for approval.
11 They are as follows. Consideration of pending DRPA
12 contracts between \$25,000 and \$100,000, and you
13 previously got them in your package. And number two
14 is DRPA-15-048, Provision of loan guaranty to The Home
15 Port Alliance, Battleship New Jersey.

16 Does anyone have any questions on those two
17 items?

18 COMMISSIONER FENTRESS: Mr. Chairman, I'm
19 going to abstain my vote on that 048, the battleship.

20 CHAIRMAN BOYER: Yes.

21 COMMISSIONER FENTRESS: I sit on that
22 commission.

1 CHAIRMAN BOYER: You want to abstain your
2 vote, okay.

3 Being noted, can I get a motion?

4 COMMISSIONER FRATTALI: So moved.

5 COMMISSIONER DIANTONIO: Second.

6 CHAIRMAN BOYER: Second.

7 All in favor?

8 ALL: Aye.

9 CHAIRMAN BOYER: All opposed?

10 Motion carries.

11 Citizens Advisory Committee report. Is there
12 a report?

13 MR. DeSANTIS: Yes. Good morning. I am Tony
14 DeSantis. I am a member of the Citizens Advisory
15 Committee and so I am presenting my report.

16 We recently invited two more members of the
17 Pennsylvania -- to the Pennsylvania side of the
18 Citizens Advisory Committee. They attended their
19 first meeting last week. We hope they continue to
20 come.

21 We have -- during the course of the meeting
22 last week -- we have several questions that we just

1 wanted to ask. Most of them are simply updates of
2 some current issues.

3 Number one, we want to know the status of the
4 wireless contract, the Wi-Fi contract with Verizon, is
5 that still on target?

6 MR. RINK: The Verizon contract has been
7 executed. Verizon has had all their employees and
8 their contractors safety trained. They're going
9 through the design process now with all their
10 documents that are being submitted for our review.
11 Once they are approved, then we'll move forward with
12 the construction. So Verizon is on schedule as of
13 right now.

14 Comcast, we're in the final steps with our
15 general counsel to execute the contract with Comcast.
16 Their employees have been safety trained. They have
17 also inspected all the stations and locations where
18 they need to put their equipment; how they're going to
19 hook it up. So once that contract is executed,
20 Comcast is ready to start work on installation of
21 their equipment.

22 MR. DeSANTIS: Okay, thank you.

1 A member of our Personnel Committee has been
2 wanting to get a meeting with the union. And
3 according to this, he had spoken to you. I'm just
4 wondering if that's going to happen.

5 MR. HANSON: I don't think that that is
6 something that we're going to be able to do at this
7 time. We're right now actively negotiating with the
8 unions and so that's not -- it's probably not
9 something we'll be able to do until we resolve the
10 open collective bargaining issues.

11 MR. DeSANTIS: Okay. Do we have any status on
12 -- let's see -- okay. One question that we had; one
13 of our members, Jonathan Latko, on a recent weekend,
14 he'd reported that there was -- he had boarded one of
15 the cars and there was a lot of trash on the car.
16 Someone had apparently gotten sick on the car. He
17 wanted to know if it was standard operating procedure
18 for operators to inspect the cars inside after
19 completing the routes or do they walk outside the cars
20 to go from end-to-end?

21 MR. RINK: The operators do, at the end of
22 their run, go through the cars. We do have cleaners

1 working shift work on Saturday and Sunday, during the
2 day. When the custodians are not present and the
3 operator notices a car that has trash or somebody had
4 done that, they either B-zone the car, where they
5 close the doors and turn off the lights until they get
6 to the end, and then those trains are taken offline
7 and taken down to the shop to be cleaned.

8 MR. DeSANTIS: All right. And I also presume
9 that we're still online with SEPTA, with the Freedom
10 Card and the new payment technology.

11 Is there any change since the last meeting?

12 MR. RINK: No, no changes. We continue to
13 work with SEPTA.

14 MR. DeSANTIS: All right. That concludes my
15 report.

16 CHAIRMAN BOYER: Thank you.

17 We have one speaker from the public, today,
18 Nicole Lewis, on behalf of the National Multiple
19 Sclerosis Society.

20 MS. LEWIS: Thank you. Thank you so much for
21 having us.

22 And, of course, thank you so much for your

1 continued dedication and support of the "Bike MS City
2 to Shore Ride". I'm the director of development at
3 the Society for the Greater Delaware Valley Chapter,
4 hosting "City to Shore" this October 3rd and 4th,
5 thanks to the Pope's visit. I know we have a few
6 cyclists in the room.

7 We're very excited. This is actually going to
8 be our 20th year starting at the PATCO Woodcrest
9 Station, so we're very appreciative that you have
10 allowed us to continue to utilize this space and grow
11 the ride, having 7,000 cyclists, 1,200 volunteers, and
12 raising \$6.6 million. The start location at the PATCO
13 Woodcrest Station has made that possible, allowing us
14 to obviously raise \$6.6 million.

15 It's our chapter's largest fundraising event
16 and the second largest Bike MS event in the country.
17 And it allows us, obviously, to provide programs and
18 services for our local clients living with MS in our
19 area. In addition to providing money to research, the
20 organization provides more research to funding -- more
21 money for funding for research than any nonprofit
22 organization in the world. And our chapter was able

1 to commit \$3 million of the \$50 million last year to
2 over 300 projects.

3 So thank you so much for your continued
4 support, and allowing us to utilize the space and
5 continuing to grow the ride each year. We do have a
6 plaque here for John, if he would like to accept, or
7 Jeff.

8 MR. RINK: I'd like the Chair and the Vice
9 Chair to come up. I know the Vice Chair is one of our
10 riders in this event each year.

11 MS. LEWIS: Yes. And I rode in the elevator
12 with him, so he was telling me about his cycling
13 events here.

14 MR. RINK: As Nicole mentioned it's an honor;
15 it's actually on the agenda for the PATCO Board. It's
16 always a privilege and honor for us to support the MS
17 Bike ride and we're happy to do it. Each year you
18 continue to earn more and more money to fight that
19 disease.

20 MS. LEWIS: Thank you.

21 CHAIRMAN BOYER: All right.

22 We're going to hold in abeyance the meeting of

1 the Delaware River Port Authority for the purpose of
2 convening the PATCO meeting. We will then resume the
3 Delaware River Port Authority meeting and go into
4 Executive Session.

5 Are there any objections to that?

6 (Off the record at 10:07 a.m.)

7 (On the record at 10:14 a.m.)

8 CHAIRMAN BOYER: We will now reconvene the
9 Delaware River Port Authority Board meeting.

10 I would like to call for a motion to go into
11 Executive Session.

12 COMMISSIONER FENTRESS: Move the motion.

13 COMMISSIONER FRATTALI: Second.

14 CHAIRMAN BOYER: All those in favor?

15 ALL: Aye.

16 CHAIRMAN BOYER: All those opposed?

17 We now move into Execution Session.

18 Will all people supposed to be here, stay?

19 (Off the record at 10:14 a.m.)

20 (On the record at 11:44 a.m.)

21 CHAIRMAN BOYER: We are back in open session.

22 We have one thing to consider.

1 MS. MAYOCK: We just need a motion to reopen.

2 COMMISSIONER FRATTALI: Move the motion.

3 COMMISSIONER HAIDER: Second.

4 CHAIRMAN BOYER: All in favor?

5 ALL: Aye.

6 CHAIRMAN BOYER: All opposed?

7 Ayes have it. We are now in open session.

8 We have one item, a motion to terminate

9 Accepted List employee Chief Operating Officer Timothy
10 Pulte.

11 Can I get a motion?

12 COMMISSIONER FENTRESS: Move the motion.

13 COMMISSIONER FRATTALI: Second.

14 CHAIRMAN BOYER: The termination is effective
15 immediately.

16 Motion made and second.

17 All those in favor?

18 ALL: Aye.

19 CHAIRMAN BOYER: All opposed?

20 The ayes have it. We have a super majority.

21 If there is no other business for the DRPA

22 Board, I will accept a motion for adjournment.

1 COMMISSIONER FENTRESS: Move the motion.

2 COMMISSIONER HAIDER: Second.

3 CHAIRMAN BOYER: All in favor?

4 ALL: Aye.

5 CHAIRMAN BOYER: All opposed?

6 Meeting adjourned.

7 (Whereupon, at 11:45 a.m., on Wednesday,

8 April 15, 2015, the meeting adjourned.)

9 There being no further business, on motion duly
10 made and seconded, the meeting was adjourned.

11

12

Respectfully submitted,

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Kristen K. Mayock
Acting Corporate Secretary

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C E R T I F I C A T E

1
2 This is to certify that the attached
3 proceedings before the Delaware River Port Authority
4 on April 15, 2015, were held as herein appears, and
5 that this is the original transcript thereof for the
6 file of the Authority.

FREE STATE REPORTING, INC.



Tom Bowman
(Official Reporter)