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DELAWARE RIVER PORT AUTHORITY

BOARD MEETING

One Port Center
Two Riverside Drive
Camden, New Jersey

Wednesday, March 18, 2015

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PRESENT

Pennsylvania

Ryan Boyer, Chairman
Eugene DePasquale, Pennsylvania Auditor General
(via telephone)
Elinor Haider
Rohan K. Hepkins
Christopher Craig, Acting Pennsylvania State Treasurer
Marian Moskowitz
Whitney R. White

New Jersey

Jeffrey Nash, Esq., Vice Chairman
Charles Fentress
Denise Mason
Albert Frattali
E. Frank DiAntonio
Rick Taylor
Richard Sweeney
(via telephone)

DRPA Staff

John Hanson, Chief Executive Officer
Michael Conallen, Deputy Chief Executive Officer
Kristen Mayock, Acting General Counsel &
Corporate Secretary
Stephen Holden, Deputy General Counsel
Gerald Faber, Assistant General Counsel
Kathleen Vandy, Assistant General Counsel
Richard J. Mosback, Jr., Assistant General Counsel
Timothy Pulte, Chief Operating Officer
James White, Chief Financial Officer
Toni Brown, Chief Administrative Officer
Michael Venuto, Chief Engineer
Daniel Auletto, Bridge Director, Walt Whitman Bridge &
Commodore Barry Bridge

1 **DRPA Staff (continued)**

2 Valerie Bradford, Bridge Director, Benjamin Franklin
Bridge & Betsy Ross Bridge
3 John Rink, General Manager, PATCO
Bennett Cornelius, Assistant General Manager, PATCO
4 Jack Stief, Chief, Public Safety
David Aubrey, Acting Inspector General
5 Kevin LaMarca, Director, Information Services
Mark Lopez, Manager, Government Relations
6 Susan Squillace, Manager, Procurement & Stores,
DRPA/PATCO
7 Howard Korsen, Manager, Contract Administration
Christina Maroney, Manager, Special Projects
8 Mike Howard, Senior Engineer, Planning & Design
Mike Williams, Acting Manager, Corporate Communications &
9 Community Relations
Fran O'Brien, Manager, Corporate Communications &
10 Community Relations
Sheila Milner, Administrative Coordinator
11 Elizabeth McGee, Administrative Coordinator
Lisa D'Arcangelo, Legal Secretary
12 Nancy Farthing, Executive Assistant to the CEO
Dawn Whiton, Administrative Coordinator to the CEO &
13 Deputy CEO
Steve Reiners, Fleet Manager, Walt Whitman Bridge
14 Craig Teschko, Highway Foreman, Walt Whitman Bridge
Terrance Mitchell, Highway Foreman, Walt Whitman Bridge
15 Tony Fergione, Construction & Maintenance Manager, Walt
Whitman Bridge
16 Larry Walton, Construction & Maintenance Manager, Walt
Whitman Bridge
17 Rocco Parisano, Highway Foreman, Walt Whitman Bridge
George Byrd, Highway Foreman, Ben Franklin Bridge
18 Mark Gallo, Highway Foreman, Ben Franklin Bridge
Joe McAroy, Construction & Maintenance Manager, Betsy
19 Ross Bridge
Rich Ludovich, Fleet Shop Manager
20 Glenn Posey, M&S Technician, PATCO
Luke Metz, Track Foreman, PATCO
21 Eulisis Delgado, Custodian/Equipment, PATCO
Lynnetta Leeds (Retiree)
22

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Others Present

John Spinello, Esq., Director, New Jersey Governor's
Authorities Unit
Obra Kernodle, Deputy Chief of Staff, Pennsylvania
Governor's Office David Dix, Assistant to Chairman
Boyer
Dione Frith, Assistant to Chairman Boyer
John Lisko, Chief of Staff, Pennsylvania State Treasury
David Rapuano, Esq., Archer & Greiner
(New Jersey Counsel)
Alan Kessler, Esq., Duane Morris
(Pennsylvania Counsel)
Stephanie Kosta, Esq., Duane Morris
(Pennsylvania Counsel)
John Dougherty, Business Manager, IBEW
Tara Chupka, Assistant to John Dougherty
Rich Franzini, Business Agent, IUOE
Brett Toomey, Business Agent, IUOE
Jon Livingston, Jacobs Engineering Group
Charles McCammon, Vice President, Risk Consulting, Willis
Adrienne Thomas
Joe Quigley

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P R O C E E D I N G S

(10:30 a.m.)

VICE CHAIRMAN NASH: Good morning, everybody.

ALL: Good morning.

VICE CHAIRMAN NASH: We're going to start the meeting of the Delaware River Port Authority. I'm going to ask everyone to please stand for a moment of silence and the Pledge of Allegiance.

First, the pledge.

(Pledge of Allegiance)

VICE CHAIRMAN NASH: Also, please remain standing. We are going to have a moment of silence in memory of Philadelphia Police Officer Robert Wilson.

(Pause.)

VICE CHAIRMAN NASH: Thank you.

This is certainly a great day for the Delaware River Port Authority and PATCO. On behalf of the New Jersey commissioners and Governor Christie, I want to welcome the new commissioners from Pennsylvania. We are very excited and we look forward to working with you during your tenure here at the Port Authority.

Most of the New Jersey commissioners were

1 appointed about 175 years ago by Governor McGreevey and
2 it has been an exciting venture for us. I ask that for
3 the new commissioners, you learn from our mistakes and
4 that you build upon our successes. I do believe that you
5 will find while you are here that your tenure at the DRPA
6 is going to be the most exciting experience that you can
7 possibly have in government. There are so many good
8 things that are happening here.

9 And we are building upon the successes that I
10 believe have been led by our CEO John Hanson, Jim White,
11 and the management team who have done such a great job,
12 most importantly narrowing the scope of the Authority's
13 operations to its core mission, and also building and
14 strengthening the finances of the Authority, which has
15 placed us in a very positive position as we move forward.

16 The one constant that I think all the New
17 Jersey commissioners will tell you that you will soon
18 learn is that the men and women who work at this
19 Authority, who transport hundreds of thousands of people
20 from one side of the river to the other each and every
21 day, they are the most outstanding workers that you will
22 ever find in government. They do a great job and we are

1 so appreciative of everything that the employees have
2 done.

3 And with that, I am looking forward to working
4 with the prospective chairman of the Authority and all of
5 the commissioners, and we look forward to advancing the
6 goals of this Authority.

7 And with that, I'm going to ask Kristen to
8 please give the oath of office -- to administer the oath
9 of office to the new commissioners.

10 MS. MAYOCK: If we could have all the new
11 commissioners come on down here and we'll do an oath.

12 Just repeat after me.

13 (Swearing in of new commissioners.)

14 MS. MAYOCK: Welcome. Thank you.

15 VICE CHAIRMAN NASH: Congratulations to all the
16 new commissioners.

17 At this time, I'm going to ask Kristen to call
18 the --

19 Do you want to call the roll first, Kristen?

20 MS. MAYOCK: That would be great, thank you.

21 Commissioner Boyer?

22 COMMISSIONER BOYER: Present.

1 MS. MAYOCK: General DePasquale?
2 GENERAL DePASQUALE: Here.
3 MS. MAYOCK: Commissioner Haider?
4 COMMISSIONER HAIDER: Here.
5 MS. MAYOCK: Commissioner Hepkins?
6 COMMISSIONER HEPKINS: Present.
7 MS. MAYOCK: Treasurer Craig?
8 COMMISSIONER CRAIG: Here.
9 MS. MAYOCK: Commissioner Moskowitz?
10 COMMISSIONER MOSKOWITZ: Here.
11 MS. MAYOCK: Commissioner White?
12 COMMISSIONER WHITE: Here.
13 MS. MAYOCK: Vice Chairman Nash?
14 VICE CHAIRMAN NASH: Here.
15 MS. MAYOCK: Commissioner DiAntonio?
16 COMMISSIONER DiANTONIO: Here.
17 MS. MAYOCK: Commissioner Fentress?
18 COMMISSIONER FENTRESS: Here.
19 MS. MAYOCK: Commissioner Frattali?
20 COMMISSIONER FRATTALI: Here.
21 MS. MAYOCK: Commissioner Mason?
22 COMMISSIONER MASON: Here.

1 MS. MAYOCK: Commissioner Taylor?

2 COMMISSIONER TAYLOR: Here.

3 MS. MAYOCK: We have a quorum, sir.

4 VICE CHAIRMAN NASH: Thank you very much.

5 COMMISSIONER SWEENEY: And Rick Sweeney, here.

6 MS. MAYOCK: Oh, welcome. Sorry, I didn't know
7 you were joining us. Thank you, Commissioner.

8 VICE CHAIRMAN NASH: With Chairman DePasquale
9 stepping down from the chairmanship, I would ask for a
10 nomination of the board member to serve as Chair to the
11 DRPA and the PATCO Boards.

12 Is there a nomination?

13 GENERAL DePASQUALE: Mr. Vice Chairman, this is
14 Eugene DePasquale. I'd like to nominate Ryan Boyer to be
15 Chairman of the Delaware River Port Authority. I've
16 known Ryan for almost going close to 10 years now and he
17 is someone of unquestioned integrity. And, even more
18 important than that, which is obviously important, is his
19 day-to-day fight to help the working men and women of
20 Southeastern Pennsylvania. I think he'll be the perfect
21 fit at the Delaware River Port Authority.

22 I would ask that the other members of the

1 Authority join me in not just nominating, but supporting
2 his candidacy.

3 VICE CHAIRMAN NASH: Thank you, General
4 DePasquale.

5 Is there a second to that nomination?

6 COMMISSIONER FRATTALI: Second.

7 VICE CHAIRMAN NASH: There has been a
8 nomination and a second.

9 Is there any other nomination?

10 Seeing none, I'll take a motion -- I have a
11 nomination and a second.

12 All those in favor?

13 ALL: Aye.

14 VICE CHAIRMAN NASH: Opposed?

15 (No response.)

16 VICE CHAIRMAN NASH: Congratulations, Chairman.

17 CHAIRMAN BOYER: Thank you.

18 (Applause.)

19 CHAIRMAN BOYER: I would like to preface my
20 comments by saying that the overwhelming help and
21 hospitality that I've been welcomed with and the level of
22 professionalism of the existing staff of the DRPA has

1 been nothing short of amazing. CEO Hanson has done a
2 great job. Vice Chairman Nash has walked me through
3 this. And I think that we at the Authority have a unique
4 opportunity to work with you and the men and women that
5 work here every day. As you said, they are the hardest
6 working professionals that we have.

7 I am honored to be elected to serve as chairman
8 of the 16-member board that oversees the operation of the
9 bi-state Delaware River Port Authority. I look forward to
10 this opportunity to work across state lines to further
11 the DRPA's mission of delivering and maintaining safe and
12 efficient transportation services and assets.

13 Working alongside my fellow board members and
14 the DRPA staff, we will strive to meet Governor Wolf's
15 goals of a government that works. The board will be
16 diligent and dedicated in making DRPA more open and
17 transparent, seeking innovations to improve operations
18 and customer service, while improving financial stability
19 to find more resources and improvements.

20 The DRPA and PATCO supports the Region's
21 economy and I look forward to leading our efforts towards
22 being stronger and better stewards of these important

1 assets. Thank you.

2 Now, we'll have the report of the Chief
3 Executive Officer.

4 Mr. Hanson?

5 MR. HANSON: Thank you, Chairman Boyer. My
6 report stands as submitted, but I would like to highlight
7 a few items.

8 First, Chairman Boyer, Commissioner Haider,
9 Commissioner Hepkins, Commissioner Moskowitz,
10 Commissioner White, and Commissioner Craig, on behalf of
11 my colleagues, the staff of DRPA and PATCO, I would like
12 to welcome you to DRPA and thank you for joining the
13 cause of stewardship and service here at DRPA and PATCO.
14 Thank you very much for being here and we look forward to
15 working with you.

16 First, I would like to call attention to one of
17 our retirees who is here with us today, Lynnetta Leads.

18 Lynnetta, if you would please stand?

19 Lynnetta has been with PATCO for 30 years. She
20 retired from her position as a supervising dispatcher at
21 PATCO. We have appreciated the many accomplishments
22 during her career, including her willingness to even put

1 off her retirement date to help us get a few things in
2 order before she went.

3 We extend best wishes to you, Lynnetta, in this
4 new chapter of your life. And I would ask you to come
5 forward to the flag, so we can take a picture of you with
6 the Chairman, the General Manager of PATCO, and
7 the Vice Chairman.

8 (Pause.)

9 MR. HANSON: In my report, there are numerous
10 examples of stewardship by DRPA and PATCO employees. But
11 at this meeting, we chose to highlight those employees
12 who have been heavily involved in ensuring our facilities
13 have been well maintained throughout the winter snow
14 storms. We had another very rough winter, cold, snowy,
15 wet, and I know that it was exhausting at times for the
16 staff, but they always answered the call.

17 In particular, we have with us today foremen
18 and construction managers who have gone above and beyond
19 the call in covering the snowstorms during this winter
20 season. I'm going to call all the names of all the
21 foremen. Not everyone could be here today, but I would
22 ask those of you who are with us and managers to please

1 stand when I call your name.

2 From the Walt Whitman Bridge, Terrance
3 Mitchell, Rocco Parisano, Craig Teschko, Bill Nelson,
4 Larry Walton; at the Ben Franklin Bridge, Carl Casella,
5 George Byrd, Mark Gallo, Tony Fergione; at the Commodore
6 Barry Bridge, Tyrone Gunter and Anthony Caporelli, Rich
7 Tutak; Betsy Ross Bridge, Renee Nelson, Joe Fries, Dennis
8 New, Bill Strickler, Joe McAroy; PATCO, Mark Tucci, John
9 Dobleman, Luke Metz, Glenn Posey; and Fleet, Rich
10 Ludovich.

11 I also do not want to leave out the Bridge
12 Directors, Val Bradford and Dan Auletto, and our Chief
13 Operating Officer, Tim Pulte.

14 (Applause.)

15 MR. HANSON: We really appreciate your hard
16 work, your effort, your dedication, and service during
17 this rough winter. Thank you very much.

18 Continuing, there are two items from the report
19 that I want to highlight. The numbers are in. In 2014,
20 the Delaware River Port Authority and PATCO saved nearly
21 \$2 million over default pricing for basic generation
22 services offered by local distribution companies. This

1 was done by a reverse auction primarily and we want to
2 thank the efforts of the individuals who were involved in
3 that generating a nearly \$2 million savings.

4 In addition, DRPA received one of only five New
5 Jersey Transportation Alternatives Program grants out of
6 39 applications awarded by the Delaware Valley Regional
7 Planning Commission. The money will fund the Ben
8 Franklin Bridge south walkway, bike and pedestrian ramp
9 project. This \$800,000 grant will be added to the
10 \$400,000 awarded last year by the William Penn
11 Foundation. So, great work by our team in seeking that
12 grant and getting that award.

13 There are several items that I'm required under
14 the bylaws to report to the Board.

15 The use of CEO emergency powers. Since the
16 last board meeting, procurement of 1,925 gallons of de-
17 icer fluid for PATCO rails was approved. This was used
18 to prevent icing and freezing of the PATCO electrified
19 third rail and without it, PATCO would have to shut down
20 to ensure passenger safety. The additional de-icer was
21 necessary because of extreme weather conditions and the
22 cost of that was \$50,000.

1 The elevator maintenance contract for DRPA
2 elevators at all facilities was extended. The current
3 contract would have expired March 1st and the extension
4 was necessary to allow us to complete the re-bid process
5 and get to this board meeting. It would have been
6 presented in February. The amount of this elevator
7 maintenance contract is \$36,430.88.

8 Priority roadway repairs and installation of
9 concrete barriers to create a safe work zone were
10 approved. These were part of emergency repair work to
11 reopen Ramp D of the Betsy Ross Bridge following the
12 February 23rd tanker crash and fire. \$114,331 for
13 Phase 1 intermediate repairs was necessary to reopen the
14 ramp.

15 During the biennial inspection, one of our
16 outside engineering firms, HNTB, observed corrosion,
17 deterioration, and weld cracking at the Betsy Ross Bridge
18 and a total of four bottom chord panel joints required
19 repair. Authorization of the emergency contract was
20 approved under CEO powers with American Bridge. This
21 would have been presented, again, in February and it is
22 actually on the board agenda for your consideration

1 today. The amount of this contract for these emergency
2 repairs was \$734,900.

3 Finally, under emergency powers, procurement of
4 a spare bidirectional amplifier for the 800 megahertz
5 radio coverage continuity throughout PATCO's subway.
6 This is important; if the bidirectional amplifier goes
7 down, we need to have a spare so that radios will work in
8 the tunnel. The amount of that contract was \$53,916.92.

9 There are three projects that I would like to
10 have staff update the board on. The first is the
11 progress of our Enterprise Resource Planning Project and
12 I would like to ask Information Systems Director Kevin
13 LaMarca to provide an update there.

14 MR. LAMARCA: Thank you, John.

15 Good morning, and welcome to our new chairman
16 and commissioners. For the benefit of the new chairman
17 and commissioners, I would first like to describe the
18 project and give some background on the project.

19 ERP is an acronym for Enterprise Resource
20 Planning. Enterprise Resource Planning is a
21 comprehensive suite of software that allows organizations
22 to manage their business processes. It has an impact on

1 all departments, including finance, human resources,
2 benefits, contracts, and asset management.

3 Currently, we are using two aged systems at
4 DRPA and PATCO. Those systems are very difficult to
5 support and maintain and over the years have forced staff
6 to adopt manual processes outside of those systems. Our
7 goal is to replace old with new and standardize the
8 business processes at the DRPA and PATCO. The system we
9 selected is SAP.

10 At this point in the project, we are in the
11 third phase of six phases. Our integrator has been
12 building and configuring the system at their location.
13 We have been meeting with staff at all levels, talking
14 about what's coming and the impact on them. We have been
15 working on data conversion, which will take the data from
16 our legacy systems and convert it into SAP.

17 Also, in this phase, we begin our testing
18 cycles. The first test cycle starts next week. It will
19 be the first test cycle of a full three test cycles.
20 Testing will continue into the summer. Once testing
21 completes, we'll start various types of training for all
22 staff. The training will continue through September,

1 toward a go-live date of October 1st.

2 I know this was a very short briefing. I would
3 be happy to meet with any board members individually if
4 they would like more information on this project. Thank
5 you.

6 MR. HANSON: Any questions for Mr. LaMarca?

7 Thanks, Kevin.

8 Next, I would like to ask Chief Engineer Mike
9 Venuto to provide us with a status update of the Franklin
10 Square study.

11 As I think all of you are aware, we have
12 completed that milestone and the study is now available.
13 That's an important milestone in this project and on
14 behalf of staff, I would like to say that we are very
15 excited about having the ability to consider this service
16 enhancement with the PATCO line.

17 MR. VENUTO: Thank you, John. Good morning,
18 commissioners.

19 Originally opened in 1936, Franklin Square
20 Station was last used in 1976 for the bicentennial and
21 remained open for approximately three years. Recently,
22 we have done studies on the Franklin Square reopening in

1 2003 and 2009. The studies include a conditional
2 assessment of the station structure, cost estimate for
3 reopening the station, and a forecast of ridership based
4 on the regional travel demand and the projected
5 demographics in the station area.

6 Those 2003 and 2009 studies were recently
7 updated, as CEO Hanson said, and we just received the
8 final version. The capital cost to reopen Franklin
9 Square Station is estimated to be about \$18.4 million.
10 Much of the work will be to bring the station to current
11 standards, ADA standards, fire/life safety standards, to
12 make improvements to the station that we have made to
13 other stations like lighting, communication, signage,
14 security, ticket machines, those types of things, and to
15 perform repairs necessary that are due to the station
16 being idle for a number of years.

17 We are going to ask for a special meeting of
18 the O&M Committee as a next step to discuss the report
19 and the next step moving forward with the project.

20 MR. HANSON: Any questions for Mr. Venuto?

21 Thank you, Mike.

22 Finally, I would like to ask Chief Engineer

1 Venuto to give us an update on the PATCO Car Overhaul
2 Project.

3 MR. VENUTO: Yes, sir. Thank you.

4 We are in the process of our largest single
5 project ever undertaken. It is a \$194 million
6 rehabilitation of our 120-car PATCO fleet. The project
7 has been ongoing for a number of years.

8 We have eight of the pilot cars at our
9 Lindenwold shop and we are continuing to test those eight
10 cars and performing field modifications on those cars
11 based on the test results. The rebuilder is continuing
12 to have difficulties finalizing the cars to put us in the
13 position to have them in revenue service. However, the
14 management teams of our consultant, our rebuilder, and
15 DRPA/PATCO's management team meet with them or discuss
16 with them every day the project status.

17 CEO Hanson and I, and Deputy CEO Mike Conallen
18 have requested Alstom executives come visit us and they
19 will be here on Monday. We'll go over many more
20 specifics of the project and their delivery.

21 MR. HANSON: Any questions for Mr. Venuto on
22 that issue?

1 COMMISSIONER TAYLOR: Mike, in retrospect, was
2 this company unable to fill out their, I guess,
3 obligations? Was it because we did not have a lot to
4 choose from; there are limited companies that do this?
5 What is the background on this company?

6 MR. VENUTO: Yes, sir, Commissioner. I would
7 say it initially, ultimately, came -- there are very few
8 companies that do this type of work. And, ultimately, it
9 came down when we had proposals. We were negotiating
10 between two firms to do this work, two rebuilders and,
11 ultimately, we came down to a best and final offer, and
12 Alstom came in as the lower priced vendor.

13 There was, at the time, a bid evaluation and a
14 vetting of this consultant for his contractor to do this
15 type of work. The problems they are experiencing now are
16 integrating all of the car systems. Specifically, the
17 problem is coming down to the signaling system where the
18 car, itself, receives the signaling system from the PATCO
19 line. We are having difficulty getting the cab signals
20 to work correctly.

21 COMMISSIONER TAYLOR: Thank you.

22 MR. HANSON: Any other questions for Mr. Venuto

1 on that?

2 Chairman Boyer that concludes my verbal
3 highlights of the CEO report.

4 CHAIRMAN BOYER: Any additional questions on
5 the report?

6 There are none.

7 May I have a motion to accept the CEO's report?

8 COMMISSIONER DiANTONIO: So moved.

9 CHAIRMAN BOYER: Can I get a second?

10 COMMISSIONER FRATTALI: Second.

11 CHAIRMAN BOYER: The motion has been made and
12 seconded.

13 All those in favor signify by saying aye.

14 ALL: Aye.

15 CHAIRMAN BOYER: No's?

16 Ayes have it. The motion carries.

17 Now, we have the report of the Chief Financial
18 Officer, Jim White.

19 MR. WHITE: Good morning, Mr. Chair, Mr. Vice
20 Chair, new commissioners, and all commissioners.

21 Congratulations to the PA commissioners who
22 were welcomed today.

1 I'm going to facilitate this part of the
2 presentation a little bit differently because of the fact
3 we have some new commissioners.

4 I did distribute an email on Monday, but I have
5 also given a handout to everyone. Hopefully, everybody
6 has a copy of that.

7 Given the complexity of the DRPA in terms of
8 its budgets and its source of funding, particularly as
9 you are looking at summary statements and resolutions, I
10 thought this little cheat sheet would give you some
11 background and help you as you are actually evaluating
12 those.

13 Some information from -- and some of you who
14 have had an orientation may already have seen this
15 information, but I just wanted to give you some
16 highlights in terms of the budgets.

17 The DRPA budget is \$89 million. The PATCO
18 budget is \$52.3 million. The indenture or compact
19 budgets, which includes our debt service on our bonds is
20 \$141.4 million and so the total DRPA budget is roughly
21 \$283 million. So that's just a quick overview in terms
22 of the overall budgets.

1 There are a couple of items I just wanted to
2 make mention. These were mentioned at the January board
3 meeting. But for the new commissioners, you may not be
4 aware of this information.

5 In December of last year, S&P affirmed the
6 DRPA's ratings. These ratings were upgraded in 2013,
7 when we went out and we issued roughly \$500 million in
8 new revenue bonds to fund the five-year Capital Plan. So
9 that is a great win for us, again, S&P affirming those
10 ratings, which had been upgraded the year before.

11 Secondly, the DRPA has secured another three-
12 year term on its letter of credit with Barclays Bank. We
13 just secured that very recently. That LOC is roughly
14 around \$138 million, but the Authority has secured that
15 at a rate that should save us roughly \$95,000 a year for
16 the next three years. So we are, number one, very
17 thankful that we were able to extend that letter of
18 credit, but also save some money in the meantime.

19 The other notable thing is for the 22nd year in
20 a row, the GFOA has awarded the Authority its award
21 related to its comprehensive annual report. It's the
22 22nd consecutive year that we have gotten this award for

1 excellence. So, again, that's something that may be
2 helpful for you to know.

3 MR. HANSON: And, Jim?

4 MR. WHITE: Yes?

5 MR. HANSON: GFOA is Government Finance
6 Officers Association?

7 MR. WHITE: Government Finance Officers
8 Association, sorry.

9 In your board packet, there is a lot of
10 financial information about traffic, revenues, etc. I'm
11 going to focus this morning on two schedules that we
12 essentially present to the board every month. One is a
13 dashboard and the other one is a financial summary that
14 we present to the Finance Committee every month.

15 The differences between those two are that the
16 financial summary essentially gives you year-to-date
17 information. The dashboard tends to give you a trend.

18 So, if you will -- okay, I'll attack that
19 first. I just want to call your attention to a couple of
20 things - again, in summary - for those of you who are new
21 to the Authority.

22 You'll notice in -- actually, could we go to

1 the next page first? Good, okay. You'll notice on this
2 page the Authority has roughly \$1.6 billion, actually,
3 \$1.5 billion in total debt outstanding.

4 If you look at the DRPA historically, in 2004,
5 we had roughly \$1.4 billion in debt; in 2012, we had \$1.3
6 billion in debt; in 2013, we had to go out and issue
7 roughly \$500 million related to the 2013 revenue bonds in
8 order to help fund the capital program. So what this
9 part of the chart just shows you is the total debt
10 outstanding, the total maturities related to -- that
11 we'll be paying off as of January 1, 2016.

12 Below that, you will see the total debt by
13 type. We have both fixed and variable rate debt, and we
14 also have revenue bonds and port district project bonds;
15 so that information is then shown in that section of the
16 chart. And then you'll see a section that talks about
17 the letter of credit.

18 One notable thing I wanted to mention here is,
19 again, we did secure an extension on the Barclays Bank
20 letter of credit. And I wanted to focus your attention
21 just for a second on the total swap valuation, which is
22 shown at the bottom of this particular chart. When swaps

1 were issued back in the 2000 and 2001 timeframe, the
2 notional value was roughly \$800 million. Those swaps'
3 notional amount is now around \$587 million. Were we to
4 attempt to terminate those, we would have to come up with
5 roughly \$170 million. So that just gives you some
6 perspective on some of the complexities of the DRPA's
7 debt.

8 Okay. If I can go back to the first --

9 MR. HANSON: Jim?

10 MR. WHITE: Yes?

11 MR. HANSON: Before we move off the debt, can I
12 just make one comment?

13 MR. WHITE: Yes, sure.

14 MR. HANSON: DRPA is \$1.5 billion in debt. And
15 at budget time, you'll note -- and it is frequently
16 pointed out -- that debt service is a high percentage of
17 DRPA's budgets.

18 MR. WHITE: Absolutely.

19 MR. HANSON: And so I just want to -- I want to
20 make it clear why that is. Back in 2000, a decision was
21 made in funding the capital program to do that by
22 increasing tolls, creating a revenue stream, and then

1 monetizing that revenue stream by bonding against it to
2 fund the capital program. And so the project fund that
3 we have was created in just that way. And it's about
4 \$235 million that we have now.

5 The alternative back then would have been to
6 raise the tolls even higher and then try and fund it on a
7 pay-as-you-go basis directly out of the revenue stream
8 that was created.

9 Since Jim and I began working together, and
10 that was almost 10 years ago in Finance, we sought to
11 reverse that trend and we are on that path now. There is
12 \$235 million left in the project fund. And you'll also
13 note that we have a general fund of approaching
14 \$500 million.

15 Right, Jim?

16 MR. WHITE: Right.

17 MR. HANSON: So there is about \$275 million
18 roughly available in the general fund now to fund
19 capital, as well as the project fund. We probably will
20 be -- we'll probably put another \$40 million into the
21 general fund roughly by the end of this year and then in
22 future years. So we're on the path to reducing the debt

1 by funding capital on a pay-go basis.

2 But the reason that the debt is so high is that
3 the funding mechanism for the capital budget was always
4 raise tolls, create a revenue stream, pledge that revenue
5 stream to bonds, and bond against it. So the debt and
6 the debt service is a result of the need to fund the
7 capital program.

8 There is a small amount of debt left. It's a
9 relatively small amount that's related to the old
10 economic development project programs; but most of it,
11 that's where it came from and that's how it came about.

12 Sorry for interrupting, Jim.

13 MR. WHITE: Right, no, that's all right. I'm
14 glad you added that.

15 COMMISSIONER CRAIG: Excuse me.

16 CHAIRMAN BOYER: Commissioner Craig has a
17 question.

18 COMMISSIONER CRAIG: Before we move on, can I
19 just ask a couple of questions just so I can understand
20 it?

21 MR. WHITE: Sure.

22 COMMISSIONER CRAIG: You indicated that it was

1 a rate -- the Moody's or S&P increased the rating from
2 Triple B to a single A, or from an A to A-minus, if I'm
3 reading this correctly.

4 MR. WHITE: Right.

5 COMMISSIONER CRAIG: What were some of the
6 factors that they considered that gainfully improved?

7 MR. WHITE: There were a number of factors.
8 Number one, the Authority over the last couple of years
9 -- if you look back maybe three years ago or so, the
10 capital plan was around \$1.1 billion. When we spoke to
11 the rating agencies, that gave them very much concern.

12 So staff, particularly led by John Hanson, then
13 CFO, and Mike Venuto, and others, we brought that capital
14 plan from around \$1.1 billion to what is now the capital
15 plan, a five-year capital plan of roughly \$726 million, I
16 think, give or take.

17 MR. HANSON: Without sacrificing the safety,
18 serviceability, or security of the assets.

19 MR. WHITE: Right. So, one of the issues was
20 the capital plan. One of the issues was concerns about
21 our swap portfolio. We had always shown historically
22 that we were under budget, but there were some other

1 issues there.

2 If you look at the S&P report, and I can
3 certainly send a copy to you if you would like to see
4 that, they applauded what we have done over the last,
5 particularly three to five years, paying down debt,
6 reducing our risk with the swap portfolios. One of the
7 things we did last year, with the board's authorization,
8 is we actually did a split of the general fund so that we
9 set aside roughly \$225 million for contingent
10 liabilities, like for example if we were to terminate the
11 swaps.

12 We then set aside the remainder in, as John
13 Hanson just mentioned, in a capital pay-go fund. So,
14 essentially, if you add the balance of the project fund
15 and if you add the pay-go fund, over time that's
16 going to be able to fund the five-year capital plan.

17 COMMISSIONER CRAIG: Pay-go fund?

18 MR. HANSON: Pay-as-you-go.

19 MR. WHITE: In other words, pay-as-you-go.

20 COMMISSIONER CRAIG: Oh, okay. Thank you.

21 MR. WHITE: Pay-as-you-go capital. So what
22 happens is once the project funds of roughly \$200 and --

1 let's see.

2 MR. HANSON: \$235 million.

3 MR. WHITE: \$235 million are expired, and that
4 will probably happen in like 2 to 3 years, then our
5 funding source will be the funds that we have set aside
6 in the pay-go capital fund and that will fund the
7 remaining couple of years of the capital program.

8 COMMISSIONER CRAIG: Okay.

9 MR. HANSON: In addition, there were a couple
10 of other factors that were cited. One was our strong
11 record of cost control here. Between 2003 and 2014, our
12 average annual budgetary increase has been 1.85 percent,
13 and our annual spending, actual spending increase in
14 those years has been 1.8 percent. So that was another
15 reason.

16 And, also, at the same time as we were putting
17 money into this pay-as-you-go capital fund, we have
18 funded the OPEB liability. We have begun to fund the
19 OPEB liability -- that's other post-employment
20 benefits -- for retiree health benefits.

21 COMMISSIONER CRAIG: What is that liability?

22 MR. HANSON: That liability, Jim?

1 MR. WHITE: The liability was \$40 million. And
2 then we made a contribution of \$10.8 million last year.

3 MR. HANSON: That's the total liabilities?

4 MR. WHITE: Oh, the liability on the balance
5 sheet. I'm sorry. The total liability is around -- it's
6 over \$100 million.

7 MR. HANSON: The balance sheet liability,
8 because of the number of years since we've been required
9 to recognize it, that have elapsed are about \$40 million.
10 We put in \$10 million. We plan to put another \$5 million
11 in. DRPA has also taken the step of eliminating retiree
12 health benefits for new employees since 2007. So that
13 liability has stopped growing with the exception of any
14 changes in the actuarial numbers. So we expect that that
15 number ultimately -- it attrites away. Many municipal
16 and governmental entities have not taken that step, so
17 that's another step that we have taken to strengthen the
18 Authority's finances as well.

19 COMMISSIONER CRAIG: I wonder about, you
20 indicated what, is it about 38 percent of debt, is in
21 variable rates? Does that present any kind of
22 refinancing opportunity?

1 MR. HANSON: No, because it's hedged through
2 the swaps into a synthetic fixed rate.

3 COMMISSIONER CRAIG: Oh, okay.

4 MR. HANSON: It's actually in a synthetic fixed
5 rate because of the interest rate swap arrangement.

6 COMMISSIONER CRAIG: Some municipalities and
7 other government agencies have been, I guess, moderately
8 successful in bringing legal challenges to swap
9 transactions.

10 Just for my education, has that been considered
11 by the DRPA?

12 MR. WHITE: We have received payments,
13 settlement payments, as a result of some of the swap
14 transactions from years ago.

15 MR. HANSON: Class action. We've been involved
16 in and received payments under some of the class action
17 suits.

18 MR. WHITE: Right.

19 MR. HANSON: But that was the advice of our
20 attorneys that that was the best that we could do, at
21 that point.

22 COMMISSIONER CRAIG: But, I mean, they're

1 talking about school districts, other entities out there
2 challenging that, bringing kind of a fraud type of action
3 against that. Has that been considered? Is that
4 something that maybe wouldn't be applicable here?

5 MR. HANSON: I remember that we talked about
6 it. We obviously didn't take any action, but we'll look
7 into that again.

8 MR. WHITE: Yeah.

9 MR. HANSON: It's worth looking into.

10 COMMISSIONER CRAIG: I just don't know if it's
11 applicable under these circumstances, but it seems to be
12 a trend.

13 VICE CHAIRMAN NASH: It was discussed about
14 four or five years ago. It was the recommendation of our
15 counsel, at that time, not to participate. But we should
16 re-explore based on the history of what's been going on
17 over the last four years. I think it would be a good
18 opportunity.

19 COMMISSIONER CRAIG: I mean, from my
20 understanding there is a couple -- I mean, there is a
21 direct complaint. There is a complaint with the SEC, or
22 FINRA is the other angle that people have used to some

1 moderate level of success. But, again, I don't know if
2 these circumstances are --

3 MR. HANSON: It's worth considering. We did
4 talk about it before. We haven't looked into it
5 recently.

6 And, Jim, we'll do that again.

7 MR. WHITE: Sure, sure.

8 COMMISSIONER CRAIG: Thank you.

9 MR. HANSON: Thank you for the suggestion.

10 MR. WHITE: Okay. So the one other thing that
11 we are in the process right now related to the swaps is,
12 first of all, every year we get a report from outside
13 consultants to look at our hedging related to the
14 variable rate debt. Our hedging is considered effective,
15 as I think John mentioned. So in terms of where we are
16 now, the swaps and the variable rate debt are functioning
17 effectively, based on analysis.

18 However, we are going forward with a strategy
19 to try and replace one of our counterparties, our
20 counterparty on our two major swaps, which is UBS. By
21 doing that, we will put ourselves in a much better
22 position because there is some cross-linkages in the swap

1 documents that are tied to the Port District Project
2 bonds, some cross-default provisions that really should
3 not be there at this point.

4 So what we have to do is replace the
5 counterparty with another counterparty, then we will be
6 able to change some of those agreements and put ourselves
7 in a much more secure place than if we chose to terminate
8 some of those swaps, not the whole \$170 million, we could
9 perhaps terminate a portion of those. So we're
10 looking. While the swaps are effective at this point, we
11 are looking at strategies to perhaps reduce even more the
12 risk associated with this.

13 Any other questions?

14 COMMISSIONER CRAIG: I don't want to suck up
15 everybody's time, so --

16 MR. WHITE: Let's feel free to take it
17 off-line.

18 COMMISSIONER CRAIG: I'll talk to you after.

19 MR. WHITE: Great, okay.

20 So that gives you kind of a summary of some of
21 the financial information. If you just go back to the
22 first page, now some of this information is dated, but

1 what this information basically shows you is the year-to-
2 date information related to traffic and revenues related
3 to the DRPA, PATCO ridership and their net revenues,
4 budget versus actual; and it shows you some information
5 related to our capital expenditures year-to-date, and the
6 size of our general fund, and also the capital project
7 fund that we spoke about a few minutes ago.

8 We had a very excellent December so that
9 actually our traffic and revenue was much better than we
10 anticipated. And that will show up in the financial
11 stats that we provide at the next board meeting.

12 The other thing that we do have in there is the
13 DRPA dashboard, which as I mentioned, is essentially a
14 trend of various categories. So if you'll turn to that
15 in your books, you'll find various pages that give
16 aspects of our financial health.

17 For this particular dashboard, you have
18 essentially the historical trend over the last 12 months
19 in terms of bridge traffic. You'll see the bridge
20 traffic versus what's budgeted is actually in excess of
21 that. Bridge revenue was up roughly 2 percent versus our
22 budget. Actually, we were \$6.6 million above what we

1 budgeted last year, so that was a good success story for
2 the DRPA given the fact that in January, March, and
3 April, we had some severe weather last year that impacted
4 us.

5 The second page shows you the historical trend
6 on the DRPA operating budget. As John Hanson mentioned,
7 we are historically under budget with our actual
8 expenditures, so given what's shown on this chart, we're
9 roughly three percent under what was budgeted for 2014.

10 Related to the capital budget, we spent around
11 \$114 million, based on this chart, versus a budget of
12 \$163 million. So we didn't quite achieve 100 percent
13 expenditure, but that's still a good thing because I can
14 still hold onto that money a little bit.

15 Next, is the PATCO ridership, which was roughly
16 two percent below budget. That's related to two things,
17 bad weather in 2014 and also the Ben Franklin Bridge
18 PATCO Track Rehab Program. In terms of PATCO revenues,
19 you'll see actually a big number there, but part of that
20 actual number being higher than budget is a result of a
21 non-cash or a non-operating income adjustment. If you
22 just look from a cash perspective, PATCO's revenues were

1 below budget in 2014.

2 The next page gives you ... again PATCO operating
3 budget is roughly one percent below actual expenditures,
4 are roughly one percent below. And then you'll see the
5 figures of PATCO's operating ratio, which was favorable
6 last year.

7 The next dashboard is PATCO on-time
8 performance. You'll see the trend, which in the early
9 part of last year was down a bit; but over 2014, that
10 significantly improved.

11 And, John Rink, anything you want to say
12 historically on that?

13 MR. RINK: Also, for the new commissioners, in
14 the General Manager's Report, you'll find a pie chart,
15 another dashboard requirement that shows each month a
16 report on our operating percentage and the causes for us
17 not to make that before.

18 If you look on the dashboard, the on-time
19 performance is listed to December. In January of this
20 year, we achieved 96.92 percent; and in February, it was
21 97.01 percent. Our goal is 98 percent for the month of
22 January, 58 percent was the result of equipment or train

1 problems, and 63 percent in February.

2 MR. WHITE: Thank you, John.

3 The next page is lost time claims and the
4 breakdown is showing you there was not a whole lot of
5 significant lost time claims, at this point. And,
6 finally, the DRPA open positions at PATCO and DRPA, as of
7 December, I believe, the number is 66 open positions
8 between the two organizations.

9 Certainly, feel free, particularly the new
10 commissioners, if you'd like more clarity on some of
11 these issues to talk to me after the board meeting.

12 CHAIRMAN BOYER: That ends your report?

13 MR. WHITE: Yes.

14 CHAIRMAN BOYER: We have a question.

15 Commissioner Hepkins?

16 COMMISSIONER HEPKINS: Yes, just one question,
17 thank you.

18 Just one question. How do you base your
19 on-time percentage, as a five-minute, six-minutes,
20 detailed by the industry standards? Do you have your own
21 standard, if I could ask, John?

22 MR. RINK: Commissioner, five minutes, which is

1 pretty close to industry standard. But our on-time
2 performance is based on arriving within five minutes of
3 the scheduled time.

4 COMMISSIONER HEPKINS: Five minutes of the
5 scheduled time on the end of the line?

6 MR. RINK: Correct.

7 COMMISSIONER HEPKINS: Thank you.

8 CHAIRMAN BOYER: Any addition questions for the
9 financial report?

10 There being no additional questions, I'll
11 entertain a motion to approve the Financial Report.

12 COMMISSIONER DiANTONIO: So moved.

13 COMMISSIONER MASON: Second.

14 CHAIRMAN BOYER: Second.

15 All in favor, signify by saying aye.

16 VICE CHAIRMAN NASH, COMMISSIONER DiANTONIO,
17 COMMISSIONER FRATTALI, COMMISSIONER MASON, COMMISSIONER
18 SWEENEY, COMMISSIONER TAYLOR, AND COMMISSIONER FENTRESS:
19 Aye.

20 CHAIRMAN BOYER: Those opposed, no.

21 The ayes have it.

22 At this time, the workers that diligently

1 helped us through the snowstorm, you may be excused to
2 get back to helping us. We need you on those bridges.
3 And thank you very much.

4 I'm going to ask for approval of the Minutes of
5 the DRPA Board meeting held January 21, 2015.

6 COMMISSIONER FENTRESS: Move the motion.

7 COMMISSIONER TAYLOR: Second.

8 CHAIRMAN BOYER: All those in favor, signify by
9 saying aye.

10 VICE CHAIRMAN NASH, COMMISSIONER DIANTONIO,
11 COMMISSIONER FRATTALI, COMMISSIONER MASON, COMMISSIONER
12 SWEENEY, COMMISSIONER TAYLOR, and COMMISSIONER FENTRESS:
13 Aye.

14 CHAIRMAN BOYER: No?

15 Ayes have it.

16 I will accept a motion to Receive and File the
17 Monthly List of Payments and the Monthly List of Purchase
18 Orders and Contracts covering the Months of January and
19 February 2015.

20 COMMISSIONER FENTRESS: Move the motion.

21 VICE CHAIRMAN NASH: Second.

22 CHAIRMAN BOYER: The motion is seconded.

1 All in favor signify by saying aye.

2 VICE CHAIRMAN NASH, COMMISSIONER DiANTONIO,
3 COMMISSIONER FRATTALI, COMMISSIONER MASON, COMMISSIONER
4 SWEENEY, COMMISSIONER TAYLOR, and COMMISSIONER FENTRESS:
5 Aye.

6 CHAIRMAN BOYER: No? Ayes have it; motion
7 carries.

8 Approval of the Operations & Maintenance
9 Committee Meeting Minutes of February 5, 2015.

10 COMMISSIONER FENTRESS: Move the motion.

11 CHAIRMAN BOYER: Second?

12 COMMISSIONER DiANTONIO: Second.

13 CHAIRMAN BOYER: Motion is seconded.

14 All in favor, signify by saying aye.

15 VICE CHAIRMAN NASH, COMMISSIONER DiANTONIO,
16 COMMISSIONER FRATTALI, COMMISSIONER MASON, COMMISSIONER
17 SWEENEY, COMMISSIONER TAYLOR, and COMMISSIONER FENTRESS:
18 Aye.

19 CHAIRMAN BOYER: No's?

20 Ayes have it; motion carries.

21 Adopt Resolutions approved by Operations &
22 Maintenance Committee of February 5, 2015. There are six

1 items from this. The first item was already reported
2 under the Emergency Powers and that was the Betsy Ross
3 Bridge Lower Box Chord Repairs.

4 The other ones are the General Engineering
5 Consultant Services; PARTSWG Contract Intelligence
6 Analysts Phase III, Settlement and Release Agreement with
7 CRA; Cab Chassis Trucks and Regular Cab Chassis Trucks
8 (2), so that's five trucks; Auto Parts Contracts for DRPA
9 and PATCO; and the Church Request for Special Event
10 Parking Under the Ben Franklin Bridge in Philadelphia.

11 COMMISSIONER FENTRESS: Move the motion.

12 CHAIRMAN BOYER: We have a motion.

13 Can we get a second?

14 COMMISSIONER DiANTONIO: Second.

15 CHAIRMAN BOYER: Are there any questions on
16 these motions?

17 All in favor of the motions, signify by saying
18 aye.

19 VICE CHAIRMAN NASH, COMMISSIONER DiANTONIO,
20 COMMISSIONER FRATTALI, COMMISSIONER MASON, COMMISSIONER
21 SWEENEY, COMMISSIONER TAYLOR, and COMMISSIONER FENTRESS:
22 Aye.

1 CHAIRMAN BOYER: No?

2 Ayes have it.

3 Approval of the Finance Committee Meeting
4 Minutes of February 11, 2015.

5 VICE CHAIRMAN NASH: So moved.

6 COMMISSIONER DiANTONIO: Second.

7 CHAIRMAN BOYER: Motion and second.

8 All in favor signify by saying aye.

9 VICE CHAIRMAN NASH, COMMISSIONER DiANTONIO,
10 COMMISSIONER FRATTALI, COMMISSIONER MASON, COMMISSIONER
11 SWEENEY, COMMISSIONER TAYLOR, and COMMISSIONER FENTRESS:
12 Aye.

13 CHAIRMAN BOYER: No's?

14 Ayes have it.

15 Adopt Resolution approved by Finance Committee
16 of February 11, 2015. This is Additional Funding
17 towards Current Contract with Iron Mountain for Off-Site
18 Storage of Records.

19 Can I get a motion?

20 COMMISSIONER FENTRESS: Move the motion.

21 CHAIRMAN BOYER: Second?

22 COMMISSIONER FRATTALI: Second.

1 CHAIRMAN BOYER: The motion is seconded.

2 All in favor signify by saying aye.

3 VICE CHAIRMAN NASH, COMMISSIONER DiANTONIO,
4 COMMISSIONER FRATTALI, COMMISSIONER MASON, COMMISSIONER
5 SWEENEY, COMMISSIONER TAYLOR, and COMMISSIONER FENTRESS:
6 Aye.

7 CHAIRMAN BOYER: No?

8 Ayes have it, motion carries.

9 The next item is Unfinished Business. Are
10 there any items for Unfinished Business for the DRPA
11 Board? Any items?

12 The next item is New Business? There are eight
13 items for New Business, for consideration for approval.
14 They are as follows: Consideration of Pending DRPA
15 Contracts between \$25,000 and \$100,000. If anyone has
16 any questions on those contracts between \$25 and
17 \$100,000? If not, I'll take a motion.

18 COMMISSIONER FENTRESS: Move the motion.

19 CHAIRMAN BOYER: Second?

20 COMMISSIONER FRATTALI: Second.

21 CHAIRMAN BOYER: All in favor say aye.

22 VICE CHAIRMAN NASH, COMMISSIONER DiANTONIO,

1 COMMISSIONER FRATTALI, COMMISSIONER MASON, COMMISSIONER
2 SWEENEY, COMMISSIONER TAYLOR, and COMMISSIONER FENTRESS:
3 Aye.

4 CHAIRMAN BOYER: Those opposed no?

5 (No response.)

6 Sole Source Procurement for Replacement and
7 Upgrade of BFB Moveable Barrier Wall Systems. Can I get
8 a motion?

9 COMMISSIONER DiANTONIO: So moved.

10 CHAIRMAN BOYER: Second?

11 COMMISSIONER TAYLOR: Second.

12 CHAIRMAN BOYER: All in favor signify by saying
13 aye.

14 VICE CHAIRMAN NASH, COMMISSIONER DiANTONIO,
15 COMMISSIONER FRATTALI, COMMISSIONER MASON, COMMISSIONER
16 SWEENEY, COMMISSIONER TAYLOR, and COMMISSIONER FENTRESS:
17 Aye.

18 CHAIRMAN BOYER: All those opposed no?

19 Ayes have it, motion carries.

20 Cisco SMARTnet Maintenance Agreement. I'll
21 entertain a motion on the Cisco SMARTnet Maintenance
22 Agreement.

1 VICE CHAIRMAN NASH: So moved.

2 COMMISSIONER DiANTONIO: Second.

3 CHAIRMAN BOYER: All in favor signify by saying
4 aye.

5 VICE CHAIRMAN NASH, COMMISSIONER DiANTONIO,
6 COMMISSIONER FRATTALI, COMMISSIONER MASON, COMMISSIONER
7 SWEENEY, COMMISSIONER TAYLOR, and COMMISSIONER FENTRESS:
8 Aye.

9 CHAIRMAN BOYER: No's?
10 Ayes have it, motion carries.

11 Hewlett-Packard Maintenance Agreement. I'll
12 entertain a motion for that.

13 COMMISSIONER DiANTONIO: So moved.

14 COMMISSIONER MASON: Second.

15 CHAIRMAN BOYER: Motion is seconded.

16 All in favor say aye.

17 VICE CHAIRMAN NASH, COMMISSIONER DiANTONIO,
18 COMMISSIONER FRATTALI, COMMISSIONER MASON, COMMISSIONER
19 SWEENEY, COMMISSIONER TAYLOR, and COMMISSIONER FENTRESS:
20 Aye.

21 CHAIRMAN BOYER: All those opposed, nay.

22 Ayes have it. Motion carries.

1 Microsoft Software Agreement.

2 VICE CHAIRMAN NASH: So moved.

3 COMMISSIONER TAYLOR: Second.

4 CHAIRMAN BOYER: Motion is seconded.

5 All in favor say aye.

6 VICE CHAIRMAN NASH, COMMISSIONER DiANTONIO,
7 COMMISSIONER FRATTALI, COMMISSIONER MASON, COMMISSIONER
8 SWEENEY, COMMISSIONER TAYLOR, and COMMISSIONER FENTRESS:
9 Aye.

10 CHAIRMAN BOYER: All those opposed nay?

11 Ayes have it. Motion carries.

12 Agreements for Use of DRPA Properties.

13 VICE CHAIRMAN NASH: So moved.

14 COMMISSIONER DiANTONIO: Second.

15 CHAIRMAN BOYER: Any questions?

16 All those in favor say aye.

17 VICE CHAIRMAN NASH, COMMISSIONER DiANTONIO,
18 COMMISSIONER FRATTALI, COMMISSIONER MASON, COMMISSIONER
19 SWEENEY, COMMISSIONER TAYLOR, and COMMISSIONER FENTRESS:
20 Aye.

21 CHAIRMAN BOYER: All those opposed, no?

22 Ayes have it. Motion carries.

1 F150 Super Cab Ford trucks, 2. All in favor,
2 aye -- I mean, excuse me, motion?

3 COMMISSIONER FENTRESS: Move the motion.

4 CHAIRMAN BOYER: Second?

5 COMMISSIONER TAYLOR: Second.

6 CHAIRMAN BOYER: All those I favor, aye.

7 VICE CHAIRMAN NASH, COMMISSIONER DiANTONIO,
8 COMMISSIONER FRATTALI, COMMISSIONER MASON, COMMISSIONER
9 SWEENEY, COMMISSIONER TAYLOR, and COMMISSIONER FENTRESS:
10 Aye.

11 CHAIRMAN BOYER: All those opposed, nay.

12 Ayes have it. Motion carries.

13 Interim Collective Bargaining Agreement
14 Extension.

15 VICE CHAIRMAN NASH: So moved.

16 COMMISSIONER FRATTALI: Second.

17 CHAIRMAN BOYER: Motion and second.

18 All those opposed -- I mean, all those in
19 favor, aye?

20 VICE CHAIRMAN NASH, COMMISSIONER DiANTONIO,
21 COMMISSIONER FRATTALI, COMMISSIONER MASON, COMMISSIONER
22 SWEENEY, COMMISSIONER TAYLOR, and COMMISSIONER FENTRESS:

1 Aye.

2 CHAIRMAN BOYER: All those opposed, nay?

3 The ayes carry. Motion carries.

4 Is there a Report from the Citizens' Advisory
5 Committee? Any report from the Citizens Advisory
6 Committee?

7 (No response.)

8 CHAIRMAN BOYER: Is there anyone from the
9 public that would like to speak?

10 We have one person that requested to speak, so
11 now we'll hear from Eulisis Delgado. Eulisis?

12 MR. DELGADO: Good morning. My name is Eulisis
13 Delgado. I am an employee for PATCO's B Line and a
14 resident of Camden, and a community activist in the city
15 of Camden.

16 I'm going to bring to the attention of the
17 board under the leadership of our chief of police. We
18 had a little incident about a month and a half ago. I
19 was coming in around 4 o'clock in the morning to come to
20 work and I see an officer having a confrontation with an
21 individual in our Ferry Station there. I don't know what
22 it was about. I just kept on walking. And the

1 individual called me and asked me if I had a gun, what
2 are you going to do about it? And I just looked at him.
3 I says "You're acting stupid, why you don't go home?"

4 I wasn't aware that the officer called for
5 help. And it was real nice that the officer did not get
6 into a battle with the individual, an argument, and using
7 up his duties. But when I seen the officer -- I seen the
8 individual like grab something underneath; I panicked. I
9 went upstairs to the lobby and there were customers
10 there. And they asked me what was going on and I told
11 them, if anything happens there's all the way at the end
12 of the station, we have stairs there you continue to walk
13 straight down. And I seen my train; I hopped on it. I
14 was kind of scared.

15 When I came back, I told the Assistant General
16 Manager, Mr. John Rink, about it. They looked at the
17 tapes. And it could have been a further thing that
18 happened in there. And under the leadership, Chief,
19 you're doing a great job with our officers. This is like
20 Camden. I'm involved with the Metro Police Department
21 and the City of Camden, and our cops are doing a great
22 job in here, finally getting rid of the drugs in the City

1 of Camden.

2 I want to invite some of the Commissioners and
3 the Chief. I'll be giving our Chief of Police, Mr. Scott
4 Thompson, a plaque for the great work he has done in the
5 City of Camden. I gave a plaque two and a half weeks ago
6 to our government in Moorestown. We had a private
7 conversation. And Mr. Steve Sweeney, the President of
8 the Senate, is coming to a Freeholder meeting in
9 Collingswood. I have spoken to his secretary. And he'll
10 be getting a plaque for the good work that they have done
11 in the City of Camden.

12 And Mr. Jeffrey Nash, continue the good work
13 you're doing for the residents of Camden. People around
14 the world are recognizing the good work under the
15 leaderships of our Freeholders, and our Mayor, and our
16 Governor. Bless you all. Have a great day.

17 (Applause.)

18 CHAIRMAN BOYER: Thank you.

19 Do we have anyone else from the public?

20 No one else from the public? We're going to go
21 hold in abeyance the Delaware River Port Authority
22 meeting for the purpose of convening the PATCO Board

1 meeting. We will then resume the Delaware River Port
2 Authority meeting and go into Executive Session.

3 Are there any objections? May I have a motion
4 to go into Executive Session?

5 COMMISSIONER DiANTONIO: Move the motion.

6 COMMISSIONER FENTRESS: Second.

7 CHAIRMAN BOYER: Seeing none, we are in
8 abeyance for the PATCO meeting.

9 (Off the record at 11:35 a.m.)

10 (On the record at 1:08 p.m.)

11 CHAIRMAN BOYER: May I have a motion to adjourn
12 the DRPA Board meeting?

13 COMMISSIONER FENTRESS: So moved.

14 COMMISSIONER: TAYLOR: Second.

15 CHAIRMAN BOYER: Motion and second.

16 All those in favor, aye?

17 VICE CHAIRMAN NASH, COMMISSIONER DiANTONIO,
18 COMMISSIONER FRATTALI, COMMISSIONER MASON, COMMISSIONER
19 TAYLOR, and COMMISSIONER FENTRESS: Aye.

20 CHAIRMAN BOYER: The DRPA Board meeting is
21 adjourned.

22 (Whereupon, at 1:08 p.m., the meeting adjourned

1 on March 18, 2015.)

2 There being no further business, on motion duly made and
3 seconded, the meeting was adjourned.

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Respectfully submitted,

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Kristen K. Mayock
Acting Corporate Secretary

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C E R T I F I C A T E

This is to certify that the attached proceedings before the Delaware River Port Authority on March 18, 2015, held as herein appears, that this is the original transcript thereof for the file of the Agency.

FREE STATE REPORTING, INC.



Tim Atkinson
(Official Reporter)

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