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1	DELAWARE RIVER PORT AUTHORITY
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3	BOARD MEETING
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6	Collingswood Senior
7	Community Center 30 W. Collings Avenue
8	Collingswood, New Jersey
9	Wednesday, July 16, 2014
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1	PRESENT
2	<u>PENNSYLVANIA</u>
3	Jim Cawley, Esquire, Chairman William Sasso, Esquire
4	Andrew Reilly, Esquire  Michelle Kichline, Esquire (arrived at 6:30 p.m.)
5	Walter D'Alessio (via telephone)  Joann Bell
6	John Lisko, Esquire (for Robert McCord) (via telephone)
7	John J. Dougherty (for Auditor General DePasquale)
8	NEW JERSEY
9	
10	Jeffrey L. Nash, Esquire, Vice Chairman Albert Frattali Charles Fentress
11	Denise Mason
12	Rick Taylor E. Frank DiAntonio (via telephone)
13	
14	Officers and Chiefs
15	John Hanson, CEO Michael Conallen, Deputy CEO
16	Danielle McNichol, General Counsel and Corporate Secretary
17	Kristen Mayock, Deputy General Counsel James White, Acting CFO
	Tim Pulte, COO (via telephone)
18	Toni Brown, CAO Mike Venuto, Chief Engineer
19	John Rink, PATCO General Manager Bennett Cornelius, Assistant General Manager, PATCO
20	Thomas Raftery, Inspector General (via telephone) Gary Smith, Public Safety (for Chief Stief)
21	
22	

1	DRPA Staff
2	Valerie Bradford, Bridge Director, BFB/BRB
3	Nancy Farthing, Exec. Assistant to CEO Howard Korsen, Contract Administration
4	Christina Maroney, Manager, Special Projects Elizabeth McGee, Administrative Coordinator
5	Sheila Milner, Administrative Coordinator Fran O'Brien, Manager, Customer & Com. Relations
6	William Shanahan, Director, Gov. Relations Susan Squillace, Manager, Purchasing
7	Dawn Whiton, Administrative Coordinator
8	Counsel
9	David Rapuano, Esquire, Archer & Greiner, NJ Counsel Thomas Ellis, Esquire, Duane Morris, PA Counsel
10	
11	<u>Others</u>
12	Kathy Bruder, Esquire, Deputy Chief of Staff, Office of Governor Corbett
13	Joshua Wilson, Chief of Staff, Office of Lt. Gov. Peter Simon, Esquire, NJ Gov. Authorities Unit
14	Collin Dinsmore Anthony DeSantis (CAC)
15	Judy Boldurian (CAC) Craig Hrinkevich
16	Arnold Alston Carol Rhoades
17	Mark McMichael Joe Quigley
18	Tara Chupka Dave Conroy
19	Michael Neill Rick Smith
20	Michael Mascarelli Robert Page
۷ ∪	Niko Rodriguez
21	Thomas Rodriguez
	Brian Jivica

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## 1 PROCEEDINGS (6:05 p.m.)2 I'll hereby call to order CHAIRMAN CAWLEY: 3 this meeting of the Delaware River Port Authority for 4 Wednesday, July 16, 2014. 5 We'll begin as we always do with a moment of 6 silence, followed by the pledge of allegiance. 7 If you would all please rise? 8 (Pause/Pledge of Allegiance) CHAIRMAN CAWLEY: We'll begin by taking a roll 9 call. 10 Madam Secretary, can you please call the roll? 11 MS. McNICHOL: Chairman Cawley? 12 CHAIRMAN CAWLEY: Present. 13 MS. McNICHOL: Vice Chairman Nash? 14 CHAIRMAN NASH: Here. 15 MS. McNICHOL: Commissioner Frattali? 16 COMMISSIONER FRATTALI: Here. MS. McNICHOL: Commissioner Sasso? 17 COMMISSIONER SASSO: Here. 18 MS. McNICHOL: Commissioner Bell? 19 COMMISSIONER BELL: Here. 20 MS. McNICHOL: Commissioner Fentress? 21 COMMISSIONER FENTRESS: Here. 22 MS. McNICHOL: Commissioner Dougherty?

1	COMMISSIONER DOUGHERTY: Present.
2	MS. McNICHOL: Commissioner Reilly?
3	COMMISSIONER REILLY: Here.
4	MS. McNICHOL: Commissioner Taylor?
5	COMMISSIONER TAYLOR: Here.
	MS. McNICHOL: Commissioner Mason?
6	COMMISSIONER MASON: Here.
7	MS. McNICHOL: Commissioner D'Alessio?
8	COMMISSIONER D'ALESSIO: Here.
9	MS. McNICHOL: Commissioner DiAntonio?
10	COMMISSIONER DiANTONIO: Here.
11	MS. McNICHOL: Commissioner Lisko?
12	COMMISSIONER LISKO: On the phone.
13	MS. McNICHOL: You have a quorum, sir.
	CHAIRMAN CAWLEY: Thank you.
14	We'll now move to the report of the Chief
15	Executive Officer.
16	John, the floor is yours.
17	MR. HANSON: Thank you, Chairman.
18	There are no changes to my report as
19	submitted. However, I'd like to highlight a few
	items.
20	Under CEO emergency powers, the purchase order
21	was approved for the JPC Group for procurement of
22	water main repairs and replacement at the Walt Whitman

Bridge facility. This repair is an 8-inch water main located behind the vehicle storage building. And it's the water supply and it's necessary to supply heat to both buildings. So that work is underway under emergency powers. I am reporting to the Board, as required.

Last month, I made the Board aware that as a result of our biennial inspection of the Walt Whitman Bridge, some deterioration was discovered on the gusset plates and, as a result, we had to undertake immediate temporary repairs to shear them up. We are continuing with the priority repairs of the gusset plates. The design of the temporary brace is complete. Work platforms are being installed and material is being fabricated. The installation of the temporary bracing will begin next week, followed by installation of permanent gusset plate replacement.

The biennial inspection team is currently evaluating conditions at three additional panel point locations that may also require rehabilitation. The majority of the priority repair work is being performed under the Walt Whitman Bridge deck rehabilitation contract on a time and material basis.

PATCO track rehabilitation project update, we're in the 44th day of the first 60-day outage.

Outreach to our customers has continued since the last 1 Board meeting. And we have handed out a number of materials, informational brochures that were mailed, 3 frequently asked questions that were posted to the 4 PATCO website, and Fran O'Brien has distributed those 5 materials to the Commissioners tonight. 6 PATCO car rehabilitation project update, Mike 7 Venuto, would you like to provide that update? 8 MR. VENUTO: Yes, sir. Thank you. 9

Good evening, Commissioners. We are continuing with the testing at night and the troubleshooting of any car problems during the day. We are experiencing some issues with the communications system on the cars and the HVAC that we're still working through. We are not satisfied with the delays that we've had to date, but we do -- we are insisting that the cars are running properly when they are put in service and also there are subcontractors onsite working the problems.

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Over the past few weeks, we have met with the executives from both LTK and Alsom to express our concern for the project. And we are working through those issues with both of those teams.

We do regret the delays in the project.

However, we do not want to be in a position to put the

cars in service and experiencing a breakdown, so we're staying on top of the project each and every day. I'll continue to report back to the Board. MR. HANSON: Thanks, Mike. Any questions? Okay. Elevator and escalator update, I'd like to ask General Manager John Rink to provide an update on the PATCO elevators and escalators. MR. RINK: Thank you, John. Good evening, Commissioners. Our operational percent for our 12 escalators in service.

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percentages for the month of June, we're at 99.1 percent for elevators exceeding the target and 97 The operational percentage was 97.9 percent, exceeding our target 90 percent for the month.

Late last month, we received notice from the FTA since we had met our target operational percentage for three consecutive months for escalators; we no longer have to report the operational percentage to the FTA. So with that, we have exceeded our actual operational targets for the last six months on the elevators and the last three for the escalators.

On July 7th, the 12th and 13th escalators went back into service for our customers. And that day the 15th and 16th escalator was removed from service for

capital replacement.

That is all, John.

MR. HANSON: Thank you, John.

Are there any questions for General Manager John Rink?

(No response.)

MR. HANSON: Also, recently, we received a letter from Auditor General DePasquale requesting information regarding the status of the remaining economic development funds. And in his letter, the Auditor General asked for an update at this meeting. That effort is being led by Deputy CEO Mike Conallen.

Mike, do you want to provide the update as requested by the auditor general?

MR. CONALLEN: Sure, thank you, John. Good evening Commissioners.

In response to the Auditor General, we are going to develop a report that will provide the information requested with respect to the number of ongoing or closeout economic development projects, the amount of funds still outstanding, the dates of those contracts, the expiration dates of those grants, as well as the balances remaining. We'll continue to monitor and update the projects that have been underwritten by the Authority funds, including monies

identified as economic development. 1 2 3 4 5 6 7 8 expire or are closed out. MR. HANSON: 9 Are there questions for Mr. Conallen? 10

I am in regular contact with the finance and legal departments, and the Inspector General concerning the outstanding funding requests. And we monitor the funds as -- and I monitor the funds as the party responsible for the economic development program. And in our report, in an ongoing basis, we'll report to the Board as these projects either

Thank you, Mike.

COMMISSIONER DOUGHERTY: Yeah, I've got a question. When did the General send the letter?

MR. CONALLEN: July 9th.

COMMISSIONER DOUGHERTY: July 9th. And he was expecting some sort of report tonight other than we're working on it? That's basically what that was, right? Is that what he said?

MR. CONALLEN: No. What I read in his letter was that he would like an update on the status at today's meeting.

COMMISSIONER DOUGHERTY: Is there any copy of contracts or any paperwork associated with any of that that we can take a look at today?

MR. HANSON: No. That was not what the

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1 Auditor General was requesting. He requested specific information and he requested an update of the status of the progress at this meeting. 3 COMMISSIONER DOUGHERTY: The General sent you 4 a letter, followed up by a very good follow-up email 5 from Mr. Nash, and basically he gave us a highlight of 6 some of his interests. I apologize for my back. 7 just thought that even if we had his email and we put 8 some highlights, some notations or something, could have been better prepared here for that. 9 You know we get a Board member asking for some 10 information and he asks about some contracts, we could 11 have had the contacts in front of us so we could talk 12 about them or something, you know what I mean? 13 rather than they were working on it. That's what I 14 got out of that. 15 MR. HANSON: And Commissioner, we do have information, but the way that I interpreted Auditor 16 General DePasquale's letter was that he asked for a 17 specific product and an update on it. He did not ask 18 for --19 COMMISSIONER DOUGHERTY: Do we have his 20 letter? 21 MR. HANSON: -- a partially completed report.

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COMMISSIONER DOUGHERTY: Do we have his letter

with us? 1 MR. HANSON: Yes. 2 COMMISSIONER DOUGHERTY: Can we take a look at 3 his letter? 4 Mike, I have a question. CHAIRMAN CAWLEY: 5 How long will it take you to compile the information 6 that you had indicated you were working on? 7 MR. CONALLEN: It shouldn't take long, sir. 8 What we have is probably 99 percent of all the information. Before we put together a full report, we 9 wanted to make sure that we had 100 percent of the 10 information for the Auditor General. 11 CHAIRMAN CAWLEY: Well, not long is what? 12 day, a week? 13 MR. CONALLEN: I don't -- you know, the close 14 of business Friday. 15 CHAIRMAN NASH: Mike, we used to have at the 16 Finance Committee meetings up until a couple of months ago, we had a running report of the economic 17 development funds and how much had been expended. 18 don't we update that report? 19 MR. CONALLEN: That report, sir, was simply on 20 the outstanding loans and loan guarantees, as opposed 21 to all the ongoing grants projects.

CHAIRMAN NASH: Maybe you can compile the two

1 reports and this way everyone can see how much money has been allocated from the grant; when the grant was 2 issued; what contracts are pursuant to those grants; and this way everybody will have that information very 4 quickly. COMMISSIONER DOUGHERTY: I think that's a great idea. Thank you, Jeff. I just think that if you had 99 percent of it, 8 how long would it have taken to get the other 1 percent done so we had a report here, tonight? MR. HANSON: Commissioner --10 COMMISSIONER DOUGHERTY: If we can get it 11 Friday, we could have had it for tonight. 12 MR. HANSON: Commissioner, at the end of 13 14 15 16

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Auditor General DePasquale's letter, he says "I would appreciate an update on the timeline for providing this information to the Board at the next Board meeting on July 16th." And he did not ask for the report tonight. Had he asked for the report tonight, we would have delivered a report tonight.

I apologize to you for --

COMMISSIONER DOUGHERTY: I had a conversation with the General earlier today, okay, and I believe he is expecting a little bit more than we're working on it. I thought that he would have appreciated seeing

1 | the 99 percent of the report that was done.

Maybe, look, I don't have a problem. I'm glad we're playing by the rules and we're limited to the letter of the law. That will help me as we move into the meeting, the fact that, you know, I hope you read the letter I sent you, yesterday, as well as re-read that letter.

MR. HANSON: I did. I was copied on that letter. I did read the letter and, again, I apologize to you for not meeting your expectations, but my interpretation of this was the timeline. We wanted to be thorough with respect to the points of Commissioner DePasquale.

with your effort. I'm a little frustrated that we could have 99 percent of a report completed, okay, and I appreciate Mr. Nash jumping in and saying, hey, we'll follow-up to the Finance Committee report and add to that. I believe that the General expected me to bring home a little bit more than we're working on it. But I'm glad we're going to have it by Friday.

MR. HANSON: I'm sorry we didn't meet your expectation.

MR. HANSON: That concludes my report.

CHAIRMAN CAWLEY: Thank you.

1	Any questions of John?
2	Seeing none, I'll entertain a motion to accept
3	the CEO's report.
4	COMMISSIONER FENTRESS: Move the motion.
5	COMMISSIONER FRATTALI: Second.
6	CHAIRMAN CAWLEY: It's been moved and
	seconded.
7	Discussion on the motion?
8	(No response.)
9	CHAIRMAN CAWLEY: Seeing none, all those in
10	favor will signify by saying, aye.
11	ALL: Aye.
12	CHAIRMAN CAWLEY: Votes nay?
13	Opinion of the Chair, the ayes have it and the
	report is accepted.
14	We'll now move to the report of the acting
15	Chief Financial Officer.
16	James, you're up.
17	MR. WHITE: Thank you. Good evening,
18	everyone, Mr. Chair, Mr. Vice Chair, and
19	Commissioners.
20	Many of the comments that I have tonight are
21	in the minutes for the Finance Committee, but I'd like
	to take a broad brush just for a few moments to just
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update you on some information.

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There should be in your packet, again, DRPA's PATCO unaudited financial summary for July 2014, which we presented to the Finance Committee. As a broad brush, DRPA traffic is still around 540,000 vehicles below 2013. Again, you'll remember we had poor weather in the early part of the year.

Our preliminary June 2014 numbers show that there should be an improvement of maybe around 150,000 vehicles or approximately 3.6 percent increase over 2013. Again, that's unaudited, so there are some adjustments that would have to be made to those numbers.

From a DRPA revenue perspective, we are roughly \$2.5 million below 2013, down 2.1 percent, but that has improved at least in the recent months by 100,000 and that should improve even more as the June preliminary traffic numbers are reflecting a positive. So, therefore, revenues versus budget will hopefully reflect an improvement.

DRPA year-to-date traffic through May against budget are around 232,000 vehicles or 1.23 percent down; roughly, a flat experience in May. DRPA revenues, a slight improvement in May. And in the operating budget, we're \$2.6 million below budget, or 7.26 percent. That number has come down a little bit

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through April -- or from April. Again, unfilled positions and other under spending have put us in a good position below budget.

As it relates to PATCO, PATCO ridership is around 272,000. Passengers through May were down 6.1 percent ridership, worsened a little bit in May by roughly 50,000 riders. PATCO revenues are down \$322k versus 2013, but there was some improvement or actually up -- down \$322k, but there was some improvement during the month because of insurance recovery related to some prior periods.

Operating budget for PATCO is around 1.82 percent above, and worsened slightly by around \$57,000; but, percentagewise, it was down. So we are seeing some improvement on the operating side.

PATCO Budget. PATCO ridership is down around 153,000 versus budget or 3.54 percent. Revenues are up \$117,000 or 1.6 percent, even though the ridership worsened. And PATCO operating is around \$358k over budget. That is improving, again, year-to-date. We have had issues related to purchase power, overtime related to the weather, workers' comp reserve, and some litigation reserves.

If you'll turn to the dashboard, I will just briefly highlight a few things. As I mentioned,

traffic and revenue versus budget has been improving.

The last three months we got hit, were slammed pretty badly in January and February, but we are recovering related to those figures.

As it relates to the DRPA operating budget and the capital budgets, both operating and capital budget expenditures are under budget. I'll say again that as it relates to the operating budget, a lot of that relates to unfilled positions and some other expenditures.

PATCO ridership, you'll see, again, with the dashboard, this gives you a 12-month trend. I just want to focus your attention on March, April, and May, where you are seeing an improvement in ridership relative to January and February. PATCO revenues are generally under budget, again with the exception of the insurance settlement, and you'll see that big number there for May 2014.

As it relates to the PATCO operating budget, you're seeing still in the operating budget that expenditures are greater than budgeted, but I've identified those items for you, litigation reserves, higher purchase power, and overtime.

As it relates to PATCO on-time performance, on-time performance is at its highest level in 12

months relative to the chart. 1 And John Rink, would you like to say anything 2 on that? 3 MR. RINK: Thank you, Jim. 4 Commissioners, in my GM report for the month 5 of June, our on-time performance is 96.66 percent, an 6 increase over May's. 7 MR. WHITE: And the other two items, lost time 8 claims, there has been an increase from April to May. And as it relates to DRPA open positions and PATCO 9 open positions, there has been an increase in the 10 number of open positions in both organizations. 11 And that concludes my report. 12 CHAIRMAN CAWLEY: Thank you. 13 Ouestions for Jim? 14 Seeing none, we'll move to our next action 15 item, which is approval of the minutes of the meeting of June 18, 2014. 16 Now would be appropriate to entertain any 17 additions, deletions, corrections, observations 18 regarding those minutes. 19 (No response.) 20 Seeing none, I'll entertain CHAIRMAN CAWLEY: 21 a motion to approve the minutes. 22 COMMISSIONER FENTRESS: Move the motion.

1	CHAIRMAN CAWLEY: Is there a second?
2	COMMISSIONER BELL: Yes.
3	CHAIRMAN CAWLEY: Discussion on the motion?
4	Seeing none, all those in favor will signify
5	by saying aye. Those opposed, nay.
	Opinion of the Chair, the ayes have it and the
6	minutes are approved.
7	COMMISSIONER FRATTALI: Chairman, I abstain.
8	CHAIRMAN CAWLEY: Noting Commissioner
9	Frattali's abstention.
10	We'll now move to the monthly list of
11	payments, the monthly list of purchase orders and
12	contracts covering the month of June 2014.
13	I will accept a motion to receive and file the
	monthly listed payments and monthly list of purchase
14	orders and contracts covering June of 2014.
15	Is there such a motion?
16	COMMISSIONER FENTRESS: So moved.
17	CHAIRMAN CAWLEY: Is there a second?
18	VICE CHAIRMAN NASH: Second.
19	CHAIRMAN CAWLEY: It's been moved and
20	seconded.
	Discussion?
21	COMMISSIONER DOUGHERTY: I'll wait till we
22	finish up, but I have some questions about the billing

1	in reference to some of my previous inquiries.
2	CHAIRMAN CAWLEY: You want to bring that up
3	under old business or new business?
4	COMMISSIONER DOUGHERTY: I'll bring it up
5	under old, but it's about the approval of bills and a
	few other things.
6	CHAIRMAN CAWLEY: Okay, very well.
7	COMMISSIONER DOUGHERTY: Which I documented in
8	a letter I sent yesterday.
9	CHAIRMAN CAWLEY: Okay, very well. It has
10	been moved and seconded.
11	Any further discussion on the motion?
12	Seeing none, all those in favor will signify
	by saying aye; those opposed, nay.
13	Opinion of the Chair, the ayes have it. The
14	motion carried.
15	We now move to the approval of the Operations
16	and Maintenance Committee meeting minutes on July 9,
17	2014.
18	I'll entertain a motion to approve those
19	minutes.
	COMMISSIONER FENTRESS: Move the motion.
20	COMMISSIONER FRATTALI: Second.
21	CHAIRMAN CAWLEY: It has been moved and
22	seconded.

1	Discussion on the motion?
2	Seeing none, all those in favor will signify
3	by saying aye.
4	ALL: Aye.
5	CHAIRMAN CAWLEY: Those opposed, nay.
	Opinion of the Chair, the ayes have it and
6	those minutes have been adopted.
7	We now move to the adoption of resolutions
8	approved by the Operations and Maintenance Committee
9	on July 9, 2014. There are two such resolutions.
10	I'll entertain a motion to adopt those resolutions.
11	Is there such a motion?
12	COMMISSIONER FENTRESS: Move the motion.
	COMMISSIONER FRATTALI: Second.
13	CHAIRMAN CAWLEY: It has been moved and
14	seconded.
15	Discussion on the motion?
16	Seeing none, all those in favor will signify
17	by saying aye; those opposed, nay.
18	Opinion of the Chair, the ayes have it and
19	those resolutions are adopted.
	We now move to the approval of the Finance
20	Committee meeting minutes for July 9, 2014. I'll
21	entertain a motion to approve those minutes.
22	VICE CHAIRMAN NASH: So moved.

1	CHAIRMAN CAWLEY: Is there a second?
2	COMMISSIONER FRATTALI: Second.
3	CHAIRMAN CAWLEY: It has been moved and
4	seconded.
5	Discussion on the motion? Seeing none, all
	those in favor will signify by saying aye; those
6	opposed, nay.
7	Opinion of the Chair, the ayes have it and the
8	motion is carried.
9	We now move to the adoption of resolutions
10	approved by the Finance Committee on July 9, 2014.
11	There are two such resolutions. I'll entertain a
12	motion to accept or adopt, I should say, those
13	resolutions.
13	Is there such a motion?
14	COMMISSIONER SASSO: So moved.
15	CHAIRMAN CAWLEY: It has been moved. Is there
16	a second?
17	COMMISSIONER REILLY: Second.
18	CHAIRMAN CAWLEY: Moved and seconded.
19	Discussion on the motion?
20	Seeing none, all those in favor will signify
	by saying aye; those opposed, nay.
21	Opinion of the Chair, the ayes have it. Those
22	resolutions are adopted.

We will now move to unfinished business.

Commissioner Dougherty, you have the floor.

COMMISSIONER DOUGHERTY: At the last meeting,
we went into Executive Session. And as you very well

know, I have concerns with Executive Sessions because there is no consistency in who attends. Sometimes, it's upper management. Sometimes, it's lower management. Sometimes, it's people I don't -- last meeting, I turned around to ask somebody specifically what their role was because I had no idea.

And the reason is because -- and I want to revisit history. Three months, four months ago, my very first meeting. I ended the meeting with three lines of questions. One, I asked about PATCO; two, I asked about the equal distribution of opportunities for people from the Commonwealth; and, three, I asked about some legal bills. And said that if we don't have some understanding and even if it's something for a new member or some form of updates because by reading through the paper there was an acceleration of the inquiry into the DRPA.

So, at that meeting, the very first meeting, less than a week knowing that I was going to sit at the pleasure of General DePasquale, I show up and ask the questions. The next meeting after that, we have

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some thorough conversation about job opportunities and a few others, and I turn around and say, hey, just somewhere along the line here we need to have some understanding of what's going on legally around here because the bills are kind of watched. And I'm voting on behalf of DePasquale, who was elected by the people of the Commonwealth.

So we go to the last meeting and we go into Executive Session and we get presented a document. And we're going through two pieces of conversation. One of the documents was presented to us. I start to read. And as I said, tongue in cheek. I might be the most vetted guy in the region. So I understand what it's like to occasionally get a subpoena and I understand what it's like to see a document that is in front of us, so I'm not a novice here.

And back at the very first meeting, I didn't want to interrupt any privilege, didn't want to get in the middle of any attorney/client conversation. So what I did at the last Executive Session was I started off by saying there's something in this document I'm very uncomfortable with. It basically alleged some sort of obstruction of justice, from the way I read it. And I asked was this new information.

MS. McNICHOL: If we could, on specific issues

of what's contained in the documents, if we could not discuss those in public sessions, because I know we will violate privilege.

COMMISSIONER DOUGHERTY: Okay. Well, that's part of the reason why I'm here asking, because what happens is when we leave these meetings, it's always someone violated privilege; it's always someone "leaks" something.

In Executive Session, I asked did this piece of information, who had it. And we were told no one had it. And I asked did the government have it and I was told the government didn't have it. We just had found it out. And I had asked who else had it. So I had asked can we -- on one hand, I asked can we have some update on this since we're "in Executive Session."

And I said that my quick read and based on a little bit of history I have, I think that somebody would have not only get it for the government, but explore protecting the DRPA as we know it, today, because this is the type of nonsense that goes on and, in my view, we might not have a DRPA as we know it, today. But that's something -- the way I read it. Okay, but that's my view.

Looking at the document, I asked one question

about that. I asked a series of questions about what 1 I believed we should do from forensic audits on down. 2 I had a conversation with John and, well, it was 3 hidden. But it's a fine line. When you're asking for 4 approval of a quarter of a million dollars to a law 5 firm without knowing what it's about, this is what 6 happens. When you ask for private sessions to get 7 updates, this is what happens. When you sit here looking like, oh, my God, I can't believe you're 8 talking about it, this is what happens. 9 So let's fast forward, jump out of Executive 10 Session. I sent a letter saying, hey, I don't like 11 the little innuendos. Again, I have history with the 12 DRPA. I've been a chairman over an organization. 13 understand the responsibilities. I've run a billion 14 dollar industry. I get it.

So I sent a responsible letter to say, hey, let's bring in counsel; let's discuss what is protected; let's find out who is dealing with counsel, because one of my questions I'd like to know who talked to Mustokoff.

John, have you ever talked to Mustokoff?

MR. HANSON: There is a committee that was appointed by the Board --

COMMISSIONER DOUGHERTY: Did you ever talk --

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you talked to Mustokoff?

MR. HANSON: Yes.

COMMISSIONER DOUGHERTY: Okay. He talks to Mustokoff. He works for the Board. We're not allowed to talk to Mustokoff. John works for the Board. Mustokoff works for the Board. I don't know what John is telling Mustokoff. Mustokoff is the counsel from Duane Morris in charge of this. No problem.

I asked for a question. I asked for a series of a meeting or two. I get we'll wait on it.

Mr. Chairman, I understand your role in a very critical budget. I understand that you weren't here as the Chairman prior to most of the activity that's alleged. I get that. I appreciate your response that you'll handle it. But I have no other forum.

So then, today, yesterday, we get our minutes a day or two earlier, you download them or you look at the online. So why do you get a list of bills and if you go down the list there's a lot of different names there, and then you get to -- and as you work through Archer & Greiner, and Lamb & McElaine, and Stevens and Lee, okay, then you get to Duane Morris and you see \$228,000 for this month.

So let's just hypothetically say that if it was \$250, like most people would believe the

resolutions are, that would be -- at \$250, that would
be 912 hours. Based on a 60-hour workweek, that means
we had 15 people working on it. Based on a 50-hour
workweek, that means we had 18 people working on it.
Based on a 40-hour workweek, we had 22.8 people
working on it. And all I asked for was an
explanation.

And now I hear, hey, as approved 6, 8,

And now I hear, ney, as approved 6, 8,

9 months ago, as approved 18 months ago, as approved 2

years ago; we just put everything in it and we just

bill it through Duane Morris. So I'd like to know

what everything is. And I'd like to know when it was

done. And I'd like to know why it was done. And I'd

like to know now that we have an accelerated

investigation with new additional information --

I am allowed to say that, right, counsel?
MS. McNICHOL: Yes, sir.

COMMISSIONER DOUGHERTY: Okay. I think we need another meeting so that everybody understands what the people of Pennsylvania are paying a quarter of a million dollars for. I think we should know who has counsel. And I think we should know it is consistent.

If somebody gets paid \$500 an hour and somebody gets \$250, and who gets to pick their counsel

and who doesn't.

I think we should worry about the allegations that were raised and not the person who sits at the pleasure of the General, commenting to a paper, based on a letter that he has no problem being made public, including my letter I sent yesterday. Because what I do is I send my letter to you. I've been doing this a long time. I'm a big boy.

When someone questions my integrity, we get a series of questions here. And then we'll find out why people are worried about something that we shouldn't be worried about and not paying enough attention to the allegations that could cost the DRPA as we know it today. So I would think that my request is very simple and I ask it in a very humble-like manner.

Mr. Chairman, we need to understand why we're paying a quarter of a million dollars to Duane Morris this month. And I've got a series of other questions, but that's just based on the dollars and cents.

CHAIRMAN CAWLEY: Go ahead, Danielle.

MS. McNICHOL: Commissioner Dougherty, to answer your question, under the summary here, reviewing for the month, I would tell you that Duane Morris is involved in 10 to 15 different matters where they are counsel, from Board matters to the

investigation that you were referring to, to other litigation that has been ongoing for years. So I just wanted to make you aware.

I'd be more than happy to provide you with copies of all of the billing and all the information that was provided to make up that number for this month.

It just so happened, though, that Duane Morris typically provides us with bills on a quarterly basis. So by the time they get processed, there is typically a stack of multiple months and multiple cases that are involved in the matter listed on the bills. So I wanted to make you aware that this bill is not limited specifically to that issue, to my knowledge. But I will provide you with all of the billing or any billing that any Board member would like to have on the legal billing concerning any board matters.

COMMISSIONER DOUGHERTY: Counsel, I appreciate that.

And, Commissioner -- let me just finish, Mr. Sasso. I have no problem with that. I asked three months ago about the bills. I asked last month about the bills, because I once sat here and I don't remember any bills coming through the circuit like that. And yesterday, I asked for a copy of all the

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bills. And I apologize for the lateness, but it was based on me reading the minutes and giving them a day or two to go and get to them yesterday.

So I immediately sent off a letter asking for all bills, not bills paid, bills pending, bills laying. I asked for everything. I know how to read an expense sheet. I'm not here saying anything is wrong. What I'm saying is I want to know. And I've been asking. I've been asking in writing. And I believe that, again, the cloak and dagger manner in which we're handling this -- when you ask a question in Executive Session and then you ask for a follow-up, and then you send a letter, and then you send another letter, and you're the only person who has -- well, I had a quick conversation with counsel. And I just want a full vetting on this, that's all.

COMMISSIONER SASSO: Commissioner, actually your concerns mirror mine, we have been talking about the fact that we should have a legal committee of the Board. And pretty much have agreement on that to get a lot of the -- and help the legal staff, which quite frankly right now it's quite a bit overworked, but to provide assistance and also to provide a vehicle for informing the Board in a way that protects the attorney/client privilege.

1 I'm sure that will be implemented shortly. And, quite frankly, I think if you want to be on that 2 committee, you would be a valued member of it. 3 would be a conduit to the Board from the legal staff. 4 COMMISSIONER DOUGHERTY: I have to check with 5 the General on that. I want to make sure that any 6 reports as we go through that Duane Morris is making 7 relevant to comments either made in a paper or 8 anything, we have access to. It was my understanding basically saying that information was given to the 9 Board and it was almost irresponsibly leaked verbatim. 10 11

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I want them to explain to me what they're talking about and who they're talking about. I was going to do it in writing, but I want to see the official copy. So any correspondences between Duane Morris and yourself that's not attorney/client privilege that makes reference to anything I said, I want a copy of. And I'd like a copy of that when it's 8 percent done, 99 percent done, or 1 percent done. I'd like that soon.

CHAIRMAN CAWLEY: Okay.

Let's see, where to begin. Mr. Dougherty, I think you and I have known one another for 20 years now.

COMMISSIONER DOUGHERTY: Maybe longer.

CHAIRMAN CAWLEY: And I know I have your cell phone number and I think you have mine. So I don't know where there would be a barrier to our getting in contact with one another. If there was a delay because of my other duties, I want to apologize for that.

Let me also say to you in the issues that you raised just now, one in particular actually has stuck with me, and strange and mysterious, at least for me, are the ways of DRPA on a couple of different matters, trying to route through them myself, including the fact that I've been a member of the Board, as you have, and have never had to vote to go into Executive Session ever or to vote to come out. I've never experienced that, but that evidently is the custom here.

And it was of note to me, as well, who was and who was not in the room in the last Executive Session. And one of the things that I was going to bring up for the Board's consideration, perhaps not an action, but a notification by me, as Chairman, of what I intend to do is from here out, if we do see fit to declare an Executive Session, that it would be solely the Commissioners, the Executive Director, and legal counsel who would remain in the room.

If there is specific information that is 1 needed from someone else on staff or someone else, 2 period, they would be invited into the room to answer 3 those questions, gather that information, and then 4 asked to step out of the room. I think that at least 5 that's always been my experience of the way Executive 6 Session runs when it is necessary to do so. And that 7 was my intent to notify everyone this evening that 8 that is the way in which I plan on conducting our business going forward. 9 I think that is somewhat responsive to at 10 least that first segment of your statement. 11 COMMISSIONER DOUGHERTY: If you don't mind? 12

CHAIRMAN CAWLEY: Please.

COMMISSIONER DOUGHERTY: I wasn't making any reference to you. I do have your cell phone number. You are responsive. And I do appreciate the fact that I commented you weren't here when a lot of this was going on.

> CHAIRMAN CAWLEY: Yes, you did.

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COMMISSIONER DOUGHERTY: And the fact that you were in the middle of a major budget issue and I respect that. And that's one of the reasons why I wouldn't call your cell phone. I was making specific reference to that I left the meeting where there was,

in my eyes, some serious allegations made that was put in front of me. So I made a comment or two at that meeting. I asked for a follow-up to anything that was happening. And until I bumped into DRPA staff and some of the governor's representatives in Harrisburg over a transportation issue, that was the first response inquiry -- I mean conversation I had since my inquiry.

CHAIRMAN CAWLEY: Right.

COMMISSIONER DOUGHERTY: So if I was not in Harrisburg that day and didn't bump into somebody from the governor's office, I would have had no idea.

There was no response. So I sent the letter --

CHAIRMAN CAWLEY: Got you.

COMMISSIONER DOUGHERTY: And I get no response again.

CHAIRMAN CAWLEY: Got you.

COMMISSIONER DOUGHERTY: Now, the point that I believe, I don't know if I need to do it in the form of a motion, I think that because of a lot of activity has changed over the initial interest in some of the economic development and some of the resolutions that were presented, to just have two or three people do all the conversing. No disrespect, I don't know if two or three of the people that are in the mix are

people that are being questioned. I have no idea.

CHAIRMAN CAWLEY: Right.

COMMISSIONER DOUGHERTY: So I think that we need to revisit all the resolutions, all the expenditures, everything relevant to that, and just come back with a new set of standards on which you're going to move forward so that people like myself, who have an interest in protecting the integrity and creating opportunities for people of the Commonwealth, and keeping the bridges safe and intact, and the fares low, which has consistently been my points, have an opportunity to do that.

So I believe that we need to revisit the committee. If we have to add a legal review committee, I believe we have to revisit what we pay people. We have to notify the Board what the resolution was 18 months ago.

MR. HANSON: I just want to point out,

Commissioner, that the update conversations that I've
been involved in with Mr. Mustokoff have included the
full committee selected by the Board, of which Auditor
General DePasquale is a member. And so he has been
involved in all the update conversations that I've
been involved in with Mr. Mustokoff. So I don't want
you to think that I have been having conversations,

being updated on substantive matters about the case.

It has only been in the context of that select

committee, which includes Auditor General DePasquale.

COMMISSIONER DOUGHERTY: I have no doubt that you're not playing -- I'm going to say I know you're not playing semantics with General DePasquale and the meetings; I get that. But I want you to understand he's not here to ask that question and I'm not questioning if you had conversations with him. I don't know who has conversations with him.

I know that in an earlier part, we had some questions about some purchases and somebody made a comment, oh, a lower level staffer made that statement. So I don't know if that's present day practice, mixing apples and oranges. And I asked at that time who empowers a, quote/unquote, and whatever a lower level staffer is. I have no idea what that means. But who empowers that? Who makes those decisions? I don't know who is talking to Mustokoff.

And that conversation was based prior to us having the conversation that we're talking about, today. It was within 10 minutes. So I don't know who talks to whom. And when nobody talks to me, this is where I get an opportunity to ask these questions. So I just then asked you -- I singled you out because

we're looking at each other, who else talks to 1 Mustokoff outside the system? MS. McNICHOL: I do. 3 COMMISSIONER DOUGHERTY: Okay. Anybody else 4 inside talk to -- I don't know, who else talks to his 5 partner? 6 MR. HANSON: Primarily, just that select 7 committee, which is the Chair and Vice Chair of the 8 Board, the Chair and Vice Chair of the Audit Committee, counsel, and Deputy CEO Conallen is 9 involved typical in those calls. Those are the 10 substantive updates. 11 Other than that, there are only -- the only 12 conversations that I've had have been of a ministerial 13 nature, providing information or just minor things. 14 So that's the context for substantive conversations. 15 Danielle, are you aware of anybody else that is conversing with --16 MS. McNICHOL: No, I am not. It is counsel, 17 myself, and Kristen Mayock, so that's -- I mean, 18 that's the sum total of everyone that I'm aware of. 19 CHAIRMAN CAWLEY: Get his bills, Commissioner, 20 as you have asked for and you'll know exactly who he's 21 talking to. 22 COMMISSIONER DOUGHERTY: Are there minutes or

1 anything kept on these meetings? MS. McNICHOL: The Special Committee meeting, 2 there is a summary memo, if there are any 3 determinations that are made or votes made by the 4 Special Committee that I make to file, yes, sir, there 5 are. 6 COMMISSIONER DOUGHERTY: Okay. So there is 7 some sort of documentation. 8 MS. McNICHOL: There would be whenever decisions are made. 9 COMMISSIONER DOUGHERTY: And if I needed 10 something, okay. 11 MS. McNICHOL: Yes, sir, you may. 12 CHAIRMAN CAWLEY: And in matters of full 13 disclosure, there hasn't been a meeting of that 14 Special Committee in a year. 15 MS. McNICHOL: About four months, sir. 16 CHAIRMAN CAWLEY: Four months? MS. McNICHOL: But we've had phone 17 conversations of the Special Committee as recently as 18 last Friday. 19 COMMISSIONER DOUGHERTY: And, again, I'll end 20 on this note. I'm not here questioning when we have 21 meetings and when we don't have meetings. 22 questioning what conversation General DePasquale was

in or he wasn't in. So I don't want to leave here,
again, throwing a cloud over what I'm asking for.

I'm stating that this is the first public

I'm stating that this is the first public meeting that we had since we had our discussion, since there has been some conversation about -- and I believe that we need to revisit our position on how we pay for; who we pay for; how we document; who is in the conversation because to me this seems to have taken a different direction.

Now, I wasn't here prior to that, but looking on the faces of the people that were in the room when we read some of the information, that was the feeling I had.

CHAIRMAN CAWLEY: Fair enough.

Anything additional, Commissioner?

COMMISSIONER DOUGHERTY: No, thank you. I appreciate your time to do this.

CHAIRMAN CAWLEY: Thank you.

Any additional unfinished business?

We'll now move to new business. There is a two-phase. We'll take the first of the, I guess, resolutions separately that being DRPA-14-094, the first step in that resolution is to adopt the resolution to name James White as our Chief Financial Officer.

1	Is there such a motion?
2	COMMISSIONER SASSO: Move the motion.
3	COMMISSIONER FRATTALI: Second.
4	CHAIRMAN CAWLEY: Discussion on the motion?
	Seeing none, all those in favor will signify
5	by saying aye.
6	ALL: Aye.
7	CHAIRMAN CAWLEY: Those opposed, nay?
8	Opinion of the Chair, the ayes have it.
9	And as the second part of DRPA-14-094, as a
10	result of the action just taken by the Board, I will
11	need a motion to elect James White to the Office of
12	Treasurer of the DRPA.
	CHAIRMAN SASSO: Move the motion.
13	CHAIRMAN CAWLEY: It's been moved.
14	COMMISSIONER FRATTALI: Second.
15	CHAIRMAN CAWLEY: It's been moved and
16	seconded.
17	Discussion on the motion?
18	Seeing none, all those in favor will signify
19	by saying, aye.
	ALL: Aye.
20	CHAIRMAN CAWLEY: Those opposed, nay?
21	Opinion of the Chair, the ayes have it.
22	James, congratulations.

1	MR. WHITE: Thank you very much.
2	CHAIRMAN CAWLEY: You're more than welcome.
3	Unless there is objection, we can take the
4	next two resolutions, that being DRPA-14-095 and 096
5	as a package.
5	Do I hear a motion to approve those
6	resolutions?
7	CHAIRMAN FENTRESS: So moved.
8	CHAIRMAN CAWLEY: It's been moved.
9	Is there a second?
10	CHAIRMAN NASH: Seconded.
11	CHAIRMAN CAWLEY: It's been moved and
12	seconded.
	All those in favor will signify by saying,
13	aye.
14	ALL: Aye.
15	CHAIRMAN CAWLEY: Those opposed, nay?
16	Opinion of the Chair, the ayes have it and
17	those resolutions are adopted.
18	We will now move to the Citizens Advisory
19	Committee report. Yes?
	MR. DeSANTIS: Good evening. I'm Tony
20	DeSantis. I'm a representative of the Citizens
21	Advisory Committee.
22	MR. DeSANTIS: Okay. I'm Tony DeSantis and I

am a member of the Citizens Advisory Committee. I also live in Collingswood. I have three items that I want to report.

We have a new potential member. His name is Martin Otremsky. He lives in Barrington. He is an engineer by trade. And we'd like to recommend that you add him to the Board.

We have a request from the CAC members that while we have our meeting, our CAC meeting, we were wondering is it possible that we could either have a hard copy of the subcommittee minutes or perhaps have it on an iPad, just something we could have at the CAC meeting so that we can look up. Because what we'd like to do ideally is we have various committees and what we'd like to do is, you know, with different topics, and we'd like to get together maybe an hour early, review the minutes, and then we would have something to discuss during our meetings.

The other thing we wish to discuss and this is just an initial inquiry, just put a bug in your ear just to start thinking about it, the reconstruction on the bridge has asked -- has made me think about ways of making things more efficient. And I discussed an idea with the CAC and they said that they need permission to present this. I've been thinking given

the fact that the way the switches are currently configured, you can only run, in case there is an emergency on the south track, you know, intervals of about 30 minutes, because you have the -- you can only run trains on the north side from the 11th Street switch.

We were wondering if it would be possible to install a new switch west of Franklin Square, at least one track between the eastbound track, west of Franklin Square, at the base of the north trackway. And the reason I suggest that is because if you're running trains on the north track under current conditions, you have a gap of about 30 minutes. From 8th and Market, it's about 20. And I would think that if you were running trains, you could do it from west of Franklin Square, you might have a gap of only 15 minutes.

And I do apologize. I didn't think about this last year because I could see it could have been quite useful this year. But I do think that sooner or later, there is going to be an emergency on the south trackway and I think it would be easier to work around it if we did have a switch at west of Franklin Square.

And a second reason why we would do that is because the space that you need to build it is already

1 constructed. This is the old trolley depot that was built and the space has been empty. And I was just thinking that if we could use that, it would make it 3 easier to deal with emergencies. 4 So as I said, it's just a bug in your ear. 5 It's just something to start thinking about. And that 6 concludes my report. 7 CHAIRMAN CAWLEY: Thank you. 8 Any questions of the Citizens Advisory Committee? 9 Seeing none, thank you for that report. 10 We'll now move to public comment. There are 11 two members of the public that have notified us before 12 the meeting began that they would like to speak. 13 We'll begin with Mr. Mark McMichael. Please, 14 step forward, identify yourself for the record, and 15 let us know what it is you would like to share with 16 us. MR. McMICHAEL: Good evening, ladies and 17 gentleman, and distinguished Board members of DRPA. 18 To begin with, I would like to extend my 19 humble thanks and appreciation to Mike Venuto, Chief 20 Engineer, for his remarkable oversight of a billion 21

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I would also like to extend my humble thanks

dollars of projects within DRPA.

22

and appreciation to CEO John Hanson and Co-Chairman

Jeff Nash for their amazing leadership this past year

at the DRPA.

At this time, I would like to throw my hat in the ring to become part of the Citizens Advisory

Committee for DRPA. I feel that I am well qualified because I think I understand many of DRPA's issues.

The DRPA has to operate as a well-oiled machine, like a team ready to play on game day.

Many of you may or may not know, I was a member of the Eagles, yes, the Eagles football team from 1997 to 1998. I played under Coach Ray Rhodes. I think Carol Tugman, me, and Gary Cobb have retired due to concussions. I understand Gary played left field, like Greg Luzinski, without a glove. Carol Tugman is a team player, a well-oiled machine. Our business, in this case, DRPA, we don't need legal bills, well over \$1 million. I know I can be helpful here.

You know it is important to remember unions built this great country of ours. "Oh, I wish I was in the land of cotton, old times are not forgotten, look away, look away, look away, Dixieland. I wish I was in Dixie, away, away. In Dixieland, I'll make my stand, living and die in Dixie."

1 Thank you very much. Thank you, sir.

CHAIRMAN CAWLEY:

We'll now move to the second member of the public that notified us before the meeting began, that being Carol Rhodes.

Would you please step forward, identify yourself for the record, and let us know what it is that you would like us to know.

MS. RHODES: My name is Carol Rhodes. Recently, Mr. Hanson testified at a Pennsylvania senate hearing that the DRPA was obligated to fund the remaining economic development projects because the projects were under contract before the self-imposed ban on economic development spending.

In the June 28th Philadelphia Inquirer article, Vice Chairman Jeffrey Nash was quoted as saying most of the projects, most of the remaining projects are ongoing and under contract. Most is not a synonym for all. So from my perspective, Mr. Hanson lied.

Commuters deserve to know how many economic development projects will continue to be funded with our toll dollars where there is no contractual obligation to do so. I'm anxious to see Mr. Conallen's report, and I hope you'll make that

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available to the public on your website.

Keep in mind a 2012 newspaper article on the DRPA's funding practices. The DRPA was unable to produce an application for a \$3-1/2 million grant for the president's house site in Philadelphia, as well as the \$3 million grant in October of 2009 for the Repaupo Creek project in Logan Township. If the DRPA Board cannot produce applications and contracts for all the remaining economic development projects, Governor Corbett and Governor Christie have a responsibility to Pennsylvania and New Jersey commuters to veto this Board's attempt to give away the remaining \$23 million.

The ongoing federal investigation should provide commuters with an explanation as to how the DRPA commissioners voted to approve these projects without any substantiating paperwork. Of course, the applications and contracts could turn up in the same place as the potentially incriminating missing emails. How is that going? Did you find any?

The DRPA's 2014 budget is 8 percent higher than the 2013 budget and includes \$17 million for new debt service, at a time when both commuter traffic and DRPA revenue are on the decline. How did DRPA provide frequent commuters with a discount when a higher

1 percentage of a smaller revenue base would be needed to service the growing debt. Are you going to float some more bonds and try to get good PR? 3 Mr. Hanson, I am still waiting for an answer 4 concerning the \$1.9 million loan that the Board 5 approved at the GCL EIS study. John Matheussen, your 6 predecessor, said that repayment of the loan was 7 requested in August of 2013. When will commuters see 8 the \$1.9 million returned or is this just another giveaway? I want to see the EIS contract that states 9 the repayment terms. I have asked multiple times does 10 it exist? I filled out most of DRPA requests. I want 11 an answer. I want to see that contract. Will you get 12 it for me? 13 MR. HANSON: I'm not aware of a \$1.9 million 14 loan --15 MS. RHODES: Can I give you the papers that John Matheussen emailed to me? 16 MR. HANSON: Sure. I've asked CFO Jim White 17 to gather the information for me. 18 MS. RHODES: Because I don't think it was a 19 And I want to thank you for scheduling a loan. 20 meeting outside of Camden. I really appreciate that. 21 And that's it. Thank you. 22 CHAIRMAN CAWLEY: Thank you.

1	Is there any additional public comment? Any
2	additional public comments? Third and final call?
3	Seeing none, there is no other business to be
4	conducted by the DRPA Board, I'll entertain a motion
5	to adjourn.
	CHAIRMAN NASH: So moved.
6	CHAIRMAN CAWLEY: Is there a second?
7	COMMISSIONER SASSO: I second.
8	CHAIRMAN CAWLEY: It's been moved and
9	seconded.
10	All those in favor will signify by saying aye;
11	those opposed, nay.
12	Opinion of the Chair, the ayes have it.
13	And we are adjourned.
	(Whereupon, the meeting ended on July 16,
14	2014, at 7:06 p.m.)
15	There being no further business, on motion duly
16	Made and seconded, the meeting was adjourned.
17	
18	Respectfully submitted,
19	
20	Danielle L. McNichol
21	Corporate Secretary
22	

## CERTIFICATE

This is to certify that the attached proceedings before the Port Authority Transit

Corporation Board Meeting on July 16, 2014, were held as herein appears, and that this is the original transcript thereof for the file of the Agency.

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Mike McCann

(Official Reporter)